I. CALL TO ORDER
   A. Pledge of Allegiance
   B. Roll Call
   C. Safety Minute – “Backcountry Safety” (Freeman)

II. APPROVAL OF THE AGENDA*

III. PERSONS TO BE HEARD
   A. Member Comments

IV. CONSENT AGENDA*
   A. Board Calendar
      1. 2019 Strategic Planning Dates (currently scheduled April 25-26 & August 28-30)
      2. Board Training – Mergers and Acquisitions (not scheduled at this time)
   B. Training and Conferences
      1. Gettysburg Leadership Experience, April 16-18, 2019, Gettysburg, PA
         (Deadline for conference and hotel registration is February 8, 2019)
   C. Minutes
      1. December 19, 2018, Regular Board of Directors’ Meeting (Quezon-Vicente)
   D. Director Expenses

V. CEO REPORTS AND CORRESPONDENCE
   A. 4th Quarter 2018 Safety Report (Freeman/Andrews)
   B. Member Attitude Survey (Hasquet/Andrews)
   C. November 2018 Financial Statements and Variance Report (Harris/Curran)

VI. DIRECTOR REPORTS
   A. Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report
   B. Board Committee Reports (Audit and Finance, Operations & Governance)
   C. Other Meeting Reports
VII. UNFINISHED BUSINESS (*none*)

VIII. NEW BUSINESS* (*scheduled*)
   A. Appointment of 2019 CFC Voting Delegate and Alternate* (*Board*)
   B. Board Policy 502 Contributions* (*Ayers/Resnick/Miller*)

IX. EXECUTIVE SESSION* (*scheduled*)
   A. 2019 State Legislative Briefing
   B. Alaska Power Association Membership
   C. Eklutna Dam
   D. Financial Matters
   E. Chugach Campus Renovations & Remodel Project
   F. ML&P Acquisition Update
      1. IMO Update
      2. ML&P Acquisition RCA Filing Update
      3. IBEW Labor Agreements
   G. Status of Community Solar and Green Energy Program
   H. On-Going Strategic Matters
      1. Initiatives Under Consideration
      2. Outstanding Risks to the Association
   I. Transco / RRC Update
   J. Chief Executive Officer Key Performance Indicators
   K. Board Self Evaluation

X. NEW BUSINESS* (*continued*)
   A. Alaska Power Association Membership* (*Board*)
   B. Approve IBEW Labor Agreements* (*Andrews*)
   C. Financial Matters* (*Highers*)

XI. DIRECTOR COMMENTS

XII. ADJOURNMENT*