



**CHUGACH ELECTRIC ASSOCIATION, INC.  
ANCHORAGE, ALASKA**

**REGULAR BOARD OF DIRECTORS' MEETING**

**AGENDA**

Rachel Morse, Chair  
Bettina Chastain, Vice Chair  
Harold Hollis, Treasurer  
James Henderson, Secretary

Sam Cason, Director  
Mark Wiggin, Director  
Erin Whitney, Director

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**January 19, 2022**

**4:00 p.m.**

**Chugach Board Room**

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- I. CALL TO ORDER (4:00 p.m.)
  - A. *Pledge of Allegiance*
  - B. *Roll Call*
  - C. *Safety Minute – “Ladder Safety” (Perez)*
- II. APPROVAL OF THE AGENDA\* (4:10 p.m.)
- III. PERSONS TO BE HEARD (4:15 p.m.)
  - A. *Member Comments*
- IV. DIRECTOR REPORTS (4:20 p.m.)
  - A. *Alaska Power Association (APA) Report*
  - B. *Renewable Energy Alaska Project (REAP) Report*
  - C. *Board Committee Reports (Audit & Finance, Operations & Governance)*
  - D. *Other Meeting Reports*
- V. CONSENT AGENDA (4:40 p.m.)
  - A. *Board Calendar*
  - B. *Training and Conferences*
    - 1. *NRECA PowerXchange, March 4-9, 2022, Nashville, TN*
  - C. *Minutes*
    - 1. *December 15, 2021, Regular Board of Directors' Meeting (Doyle)*
  - D. *Director Expenses*
  - E. *Enterprise Resource Planning (ERP) Authorization (McCarty/Travis)*
  - F. *Resource Data Inc. (RDI) Contract (McCarty/Travis)*

- VI. CEO REPORTS AND CORRESPONDENCE (4:45 p.m.)
  - A. *October 2021 Financial Statements and Variance Report (Highers/Griffin)*
  - B. *4<sup>th</sup> Quarter 2021 Safety Report (Clarkson/Freeman)*
  - C. *Write-off of Accounts Receivable – Electric/Other (Kurka/Miller)*
  - D. *Net Metering Update (Miller)*
  - E. *Board Policy Scheduled Tasks/Reports (Board/Staff)*
- VII. UNFINISHED BUSINESS (none)
- VIII. NEW BUSINESS\* (scheduled) (5:10 p.m.)
  - A. *Charge to the Member Advisory Council (MAC)\* (Governance Committee)*
- IX. EXECUTIVE SESSION\* (scheduled) (5:15 p.m.)
  - A. *Preliminary November 2021 Financials (Griffin)*
  - B. *COVID-19 Update (Hasquet/Clarkson)*
  - C. *Update on Rate Decoupling (Clarkson/Miller)*
  - D. *Update on Beluga River Unit Regulatory Commission Order (Clarkson/Miller)*
  - E. *Update on Railbelt Reliability Council (RRC) (Hickey)*
  - F. *Update on Renewable Portfolio Standard (Thibert)*
  - G. *Update on CEO Search (Board)*
- X. NEW BUSINESSSS (none)
- XI. DIRECTOR COMMENTS (7:45 p.m.)
- XII. ADJOURNMENT\* (8:00 p.m.)

\* *Denotes Action Items*

\*\* *Denotes Possible Action Items*



# Ladder Safety

Rules to Keep You Safe

Regular Board of Directors' Meeting  
January 19, 2022



# Ladder Safety Tips

1. Make sure the ladder **is tall enough** for the job at hand. The most popular 18-foot ladder may not be tall enough to get you on and off your roof.
2. **Don't lean out too far.** A good rule of thumb, is to keep your belt buckle between the rungs and never reach out any farther on either side.
3. Make sure the ladder is on a **firm level surface.**
4. Always maintain **three points of contact** when on a ladder.
5. Make sure ladder is placed far enough from what you are leaning it against. The **4-1 rule** can help you get the distance right. For example, 3 feet away against a 12 –foot wall.





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  - F. *Update on Renewable Portfolio Standard (Thibert)*
  - G. *Update on CEO Search (Board)*
- X. NEW BUSINESSSS (none)
- XI. DIRECTOR COMMENTS (7:45 p.m.)
- XII. ADJOURNMENT\* (8:00 p.m.)

\* *Denotes Action Items*

\*\* *Denotes Possible Action Items*

# January 2022

January 2022							February 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
						1			1	2	3	4	5
2	3	4	5	6	7	8	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28					
30	31												

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Dec 26	27	28	29	30	31	Jan 1, 22 New Years Day
2	3 9:00am CEO Succession Planning (Morse/Chastain/Hollis)	4	5	6	7	8
9	10	11	12 4:30pm REAP Public Policy Meeting (Whitney/Wiggin)	13	14 10:00am REAP Annual Board Meeting (Whitney/Wiggin) (Zoom Meeting)	15
16	17 9:00am CEO Succession Planning 9:30am Review Board Packet (Morse/Chastain) 4:00pm Operations Committee	18	19 4:00pm Regular Board of Directors Meeting (Board Room CR) - Connie Owens	20 5:30pm Special Board of Directors Meeting/MAC (BoardroomCR) - Connie Owens	21	22
23	24 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	25 3:30pm REAP Public Policy Meeting (Whitney/Wiggin) (Zoom Meeting)	26	27 10:30am Alaska Power Association Board of Directors (Microsoft Teams Meeting) - Catherine Sullivan	28	29
30	31 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	Feb 1	2	3	4	5

# February 2022

February 2022						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28					

March 2022						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jan 30	31	Feb 1 8:00am APA 2022 Virtual State Legislative Conference (Microsoft Teams Meeting) - Michael Rovito	2 8:00am APA 2022 Virtual State Legislative Conference (Microsoft Teams Meeting) - Michael Rovito	3 9:00am Railbelt Issues Forum (Hollis/Henderson) (Microsoft Teams Meeting) - Crystal Enkvist	4	5
6	7 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	8 3:30pm REAP Public Policy Committee (Wiggin/Whitney) (Zoom)	9 4:00pm Operations Committee Meeting (boardroomCR) - Connie Owens	10	11 9:30am Review Board Packet (Morse/Chastain) (Board Room CR) - Connie Owens	12
13	14 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	15 5:30pm Election Committee Meeting (Hollis) (Board Room CR) - Teresa Kurka	16 4:00pm Board of Directors Meeting (BoardroomCR) - Connie Owens	17	18	19
20	21 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	22 3:30pm REAP Public Policy Committee (Whitney/Wiggin) (Zoom)	23 4:00pm Governance Committee Meeting (Boardroomcr) - Connie Owens	24	25	26
27	28 9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	Mar 1	2	3	4	5



# March 2022

March 2022							April 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5						1	2
6	7	8	9	10	11	12	3	4	5	6	7	8	9
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Feb 27	28	Mar 1	2	3	4	5
				NRECA Annual Meeting (March 3-9, 2022) (Nashville, TN) - Connie Owens		
6	7	8	9	10	11	12
NRECA Annual Meeting (March 3-9, 2022) (Nashville, TN) - Connie Owens						
	9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)	3:30pm REAP Public Policy Committee (Wiggin/Whitney)				
13	14	15	16	17	18	19
	9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)				9:30am Review Board Packet (BoardroomCR) - Connie Owens	
20	21	22	23	24	25	26
	9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)		4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens			
27	28	29	30	31	Apr 1	2
	9:00am CEO Succession Planning Committee (Morse/Chastain/Hollis)		4:00pm Audit and Finance Committee Meeting (BoardroomCR) - Connie Owens			

# April 2022

April 2022							May 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
						1 2	1	2	3	4	5	6	7
3	4	5	6	7	8	9	8	9	10	11	12	13	14
10	11	12	13	14	15	16	15	16	17	18	19	20	21
17	18	19	20	21	22	23	22	23	24	25	26	27	28
24	25	26	27	28	29	30	29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 27	28	29	30	31	Apr 1	2
3	4	5	6 5:30pm Tentative: Member Advisory Council	7	8	9
10	11	12	13 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	14 2:00pm Candidate Forum (BoardroomCR) - Connie Owens	15	16
17	18	19	20 4:00pm Governance Committee Meeting (boardroomCR) - Connie Owens	21	22 9:30am Review Board Packet (Morse/Chastain) (BoardroomCR) - Connie Owens	23
24	25	26	27 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	28 11:00am REAP Board Meeting (Whitney/Wiggin) (Details to Follow)	29	30

# May 2022

May 2022							June 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 1 NRECA Legislative Conference (5/1-5/3) (Washington DC)	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18 4:00pm Audit and Finance Committee Meeting (BoardroomCR) - Connie Owens	19 9:30am Review Board Packet (CEO's Office) - Connie Owens	20 3:00pm Annual Meeting followed by Special Board of Directors Meeting (ChangePoint) - Connie Owens	21
22	23	24	25 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	26	27	28
29	30 Memorial Day Holiday - Connie Owens	31	Jun 1	2	3	4

# June 2022

June 2022							July 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4						1	2
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 29	30	31	Jun 1	2	3	4
5	6	7 APA Federal Legislative Conference (Washington, DC) - Connie Owens	8 4:00pm Operations Committee Meeting	9	10	11
12	13	14	15 4:00pm Governance Committee Meeting	16	17 9:30am Review Board Packet w/Chair	18
19	20	21	22 4:00pm Regular Board of Directors Meeting	23	24	25
26	27	28	29	30	Jul 1	2

# July 2022

July 2022							August 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
						1 2		1	2	3	4	5	6
3	4	5	6	7	8	9	7	8	9	10	11	12	13
10	11	12	13	14	15	16	14	15	16	17	18	19	20
17	18	19	20	21	22	23	21	22	23	24	25	26	27
24	25	26	27	28	29	30	28	29	30	31			
31													

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 26	27	28	29	30	Jul 1	2
3	4 Independence Day Holiday	5	6	7	8	9
10	11	12	13 5:30pm Tentative: Member Advisory Council	14	15	16
17	18	19	20	21	22 9:30am Review Board Packet w/Chair	23
24	25	26	27 4:00pm Regular Board of Directors Meeting	28	29	30
31	Aug 1	2	3	4	5	6

# August 2022

August 2022							September 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6					1	2	3
7	8	9	10	11	12	13	4	5	6	7	8	9	10
14	15	16	17	18	19	20	11	12	13	14	15	16	17
21	22	23	24	25	26	27	18	19	20	21	22	23	24
28	29	30	31				25	26	27	28	29	30	

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jul 31	Aug 1	2	3	4	5	6
7	8	9	10 4:00pm Operations Committee Meeting (BoardroomCR)	11	12	13
14	15	16	17	18	19	20
		APA Annual Meeting (8/23-8/26) (Ketchikan, AK)				
21	22	23	24 4:00pm Audit and Finance Committee Meeting (BoardRoomCR) - Connie Owens	25	26 9:30am Review Board Packet (CEO's Office)	27
28	29	30	31 4:00pm Regular Board of Directors Meeting (BoardroomCR)	Sep 1	2	3



# September 2022

September 2022						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October 2022						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Aug 28	29	30	31	Sep 1	2	3
4	5 Labor Day - Connie Owens	6	7	8	9	10
11	12	13	14 4:00pm Governance Committee Meeting	15	16 9:30am Review Board Packet w/Chair	17
18	19	20	21 4:00pm Regular Board of Directors Meeting	22 Tentative: Strategic Planning (9/21-9/23)	23	24
25	26	27 Region IX Meeting (Portland, OR)	28	29	30	Oct 1

# October 2022

October 2022						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November 2022						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 25	26	27	28	29	30	Oct 1
2	3	4	5 5:30pm Tentative: Member Advisory Council	6	7	8
9	10	11	12 4:00pm Operations Committee Meeting	13	14	15
16	17	18	19	20	21 9:30am Review Board Packet	22
23	24	25	26 4:00pm Regular Board of Directors Meeting	27	28	29
30	31	Nov 1	2	3	4	5

# November 2022

November 2022						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December 2022						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Oct 30	31	Nov 1	2	3	4	5
6	7	8	9 4:00pm Audit and Finance Committee (Budget and CIP) (BoardroomCR) - Connie Owens	10	11	12
13	14	15	16 4:00pm Audit and Finance Committee Meeting (BoardroomCR) - Connie Owens	17	18 9:30am Review Board Packet	19
20	21 4:00pm Regular Board of Directors Meeting	22	23	24 Thanksgiving Holiday - Connie Owens	25	26
27	28	29	30	Dec 1	2	3

# December 2022

December 2022						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

January 2023						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Nov 27	28	29	30	Dec 1	2	3
4	5 4:00pm Governance Committee Meeting	6	7 APA Open House and December Meeting Series (Details t 4:00pm Operations Committee Meeting	8 9:30am Review Board of Directors Packet	9	10
11	12	13	14 4:00pm Regular Board of Directors Meeting	15	16	17
18	19	20	21	22	23 Christmas Eve (Holiday Observed) - Connie Owens	24 Christmas Eve
25 Christmas Day	26 Christmas Day (Holiday Observed) - Connie Owens	27	28	29	30 New Year's Eve (Holiday Observed) - Connie Owens	31 New Years Eve

# NRECA PowerXchange

Nashville, TN | March 4 - 9, 2022

NRECA's annual meeting of members—where insights, ideas and connections converge.

MEET US IN MUSIC CITY!

## Empowering America's Electric Cooperatives

Join us for the largest gathering of electric cooperative leaders, designed to embrace the challenges of our ever-changing industry and cultivate future-focused thinkers.

We look forward to seeing you in Nashville at NRECA's first *in-person*\* annual meeting of members under its new name and renewed mission: **PowerXchange** (March 6-9, 2022; pre-meeting director education March 4-6).

Through general sessions featuring nationally renowned leaders, educational breakout sessions and interactive learning sessions, PowerXchange is THE place where cooperative leaders can come together to share ideas, strategies and best practices while casting their vote on future-focused issues.

PowerXchange is about:

- What's impacting costs and efficiency now.
- Weighing in on industry initiatives that will shape the energy landscape for years to come.

- Cultivating forward-thinking strategy with sessions centered around future issues.
- Exchanging ideas, improving upon them, and finding innovative solutions to their day-to-day challenges.

Want to learn more about PowerXchange? Check out our [FAQs](#).

*\*An online option will be available for those unable to travel. More details coming soon.*

## Next Generation Leaders Experience

NRECA is committed to working with our member co-ops to attract and retain top talent. This, of course, includes the future leaders of America's electric cooperatives. The Next Generation Leaders Experience develops emerging cooperative leaders through special NRECA PowerXchange programming designed to build their co-op knowledge, extend their professional network and develop self-awareness that will help as they grow and contribute as co-op leaders.

The Next Generation Leaders Experience will be offered as part of the 2022 NRECA PowerXchange registration.

[Learn more](#)

## Also of Interest

- [Resolutions Process](#)

### **Your Safety Is Our Focus**

We value the health and safety of our members, staff and all other event participants; therefore, our focus is to create an environment that provides practical safeguards for every person involved. By registering for this event, you are agreeing to comply with [NRECA's Event Code of Conduct & Policies](#), including health and safety protocols, as a condition



of attendance.

Please review the [current CDC guidance](#) for this event location prior to traveling.

## Schedule

*Subject to change.*

**ALL DAYS**   FRI. 03/04   SAT. 03/05   SUN. 03/06   MON. 03/07   TUE. 03/08   WED. 03/09



### FRI. 03/04

**+** 8:00am - 4:00pm   Pre-Meeting Education

### SAT. 03/05

**+** 8:00am - 4:00pm   Pre-Meeting Education

**+** 8:00am - 5:00pm   Community Service Project (Sponsored by Touchstone Energy Cooperative)



### SUN. 03/06

**+** 8:00am - 4:00pm   Pre-Meeting Education

**+** 9:00am - 6:00pm   NRECA Registration

**+** 10:00am - 11:30am   SEDC Member Enrichment Meeting

**+** 11:30am - 1:30pm   NISC Annual Meeting & Luncheon

- 
- +** 2:00pm - 3:30pm      NRTC Annual Meeting

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  - +** 4:00pm - 5:00pm      Proposed Resolutions Forum

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  - +** 5:30pm - 7:30pm      Welcome Reception (Sponsored by CoBank)

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**MON. 03/07**

- 
- +** 7:00am - 7:00pm      NRECA Registration

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  - +** 9:00am - 10:30am      General Session 1

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- 
- +** 11:00am - 12:00pm      Breakout Sessions

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  - +** 12:00pm - 2:00pm      International Lunch

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- 
- +** 2:00pm - 3:00pm      Breakout Sessions

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  - +** 3:30pm - 4:30pm      Breakout Sessions

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  - +** 4:30pm - 7:00pm      TechAdvantage® Expo Grand Opening Reception

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**TUE. 03/08**

- 
- +** 7:00am - 8:30am      ACRE Breakfast

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  - +** 7:00am - 7:00pm      NRECA Registration

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  - +** 9:00am - 10:30am      General Session 2

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  - +** 11:00am - 12:00pm      NRECA Business Meeting

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  - +** 11:30am - 5:00pm      TechAdvantage® Expo Open

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  - +** 1:15pm - 2:15pm      Breakout Sessions

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  - +** 2:30pm - 3:30pm      Breakout Sessions

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  - +** 7:30pm - 9:30pm      Entertainment Night (Doors open at 7 p.m.)

---

Doors open at 7 p.m.

WED. 03/09

+	7:00am - 1:00pm	NRECA Registration
+	9:00am - 10:30am	General Session 3
+	9:00am - 1:00pm	TechAdvantage® Expo Open

Fees

n-person Early Bird Registration	\$650
n-person Regular Registration	\$700
n-person One Day Registration	\$350
n-person Spouse Registration	\$75
n-person Next Generation Leaders Experience Early Registration	\$650
Online Registration	\$495
ACRE Breakfast	\$20
Entertainment Night	\$65

Save the Dates!

March 4 - 9, 2022



**In-Person**  
Nashville, TN

## Hotel & Travel

### MEETING LOCATION

# Music City Center

201 Rep. John Lewis Way South | Nashville, TN 37203 | 615-401-1400

### ABOUT MUSIC CITY CENTER

### ABOUT NASHVILLE, TN

Nashville—where music is inspired, created, recorded and performed. Music City is ready to be explored. Experience more music, food and fashion that ever before.

**View Airline and Travel Discounts** →

**Visit Music City** ↗

### AIRPORT(S)

# BNA

15mi from event

**Additional Travel Information** ▼

# FUTURE POWERXCHANGE DATES

2023	Nashville	March 3-8
2024	San Antonio	March 1-March 6
2025	Atlanta	Feb. 28-March 5
2026	Nashville	March 6-11

**Questions about the program?**

Kristen Wheeler

703-907-5695

kristen.wheeler@nreca.coop

**Questions about NRECA member resolutions and business meeting?**

Melissa DePuy

703-907-5788

Melissa.DePuy@nreca.coop

**Questions about registration?**

Accounts Receivable

703-907-6875

accountsreceivable@nreca.coop

**Questions about sponsorship opportunities?**

Stephanie Harbrecht

703-907-5830

Stephanie.Harbrecht@nreca.coop

**Photography/Image Agreement →**



Pre-Conference  
Education:  
March 4-6  
PowerXchange:  
March 6-9



Use this form to help ensure you have all the information you need before registering each of your attendees for in-person 2022 PowerXchange. **You do not need to complete this form for attendees of the online event.**

*Note: This is not a registration form. Please register for this event online at [cooperative.com/powerxchange](https://cooperative.com/powerxchange).*

Full Name: \_\_\_\_\_

☐ Name you want to appear on badge: \_\_\_\_\_

☐ Arrival date and time: \_\_\_\_\_

☐ Departure date: \_\_\_\_\_

☐ What type of attendee will you be?

- ☐ Regular
- ☐ PowerXchange and TechPlus
- ☐ Next Generation Leader
- ☐ Pre-Conference Director Education Courses ONLY

☐ Will you be attending/participating in:

- ☐ Touchstone Energy's Community Service Project (Saturday, March 5)  
*Spaces are limited. Separate registration required.*
- ☐ Welcome Reception (Sponsored by CoBank) (Sunday, March 6)
- ☐ It Starts With Power: NRECA International Lunch (Monday, March 7)
- ☐ ACRE® Breakfast (Tuesday, March 8)
- ☐ Entertainment Night (Tuesday, March 8)

☐ Will you be bringing a guest/spouse?

Guest/Spouse Name: \_\_\_\_\_

Will your guest/spouse be attending:

- ☐ Welcome Reception (Sponsored by CoBank) (Sunday, March 6)
- ☐ It Starts With Power: NRECA International Lunch (Monday, March 7)
- ☐ ACRE® Breakfast (Tuesday, March 8)
- ☐ Entertainment Night (Tuesday, March 8)

*(Please see next page for more course listings)*

**In case of emergency, please provide the following information:**

- ☐ Emergency contact name: \_\_\_\_\_
- ☐ Emergency contact relationship: \_\_\_\_\_
- ☐ Emergency contact phone: \_\_\_\_\_



☐ **What Director Education courses will you be attending?**

**Friday, March 4**

- ☐ 2600 Director Duties and Liabilities [CCD]
- ☐ 2610 Understanding the Electric Business [CCD]
- ☐ 901.1 Rules and Procedures for Effective Board Meetings [BLC]
- ☐ 905.1 Assessing Governance: Taking a Continuous Improvement Approach to Governing Your Co-op [BLC]
- ☐ 935.1 Appraising and Compensating the CEO [BLC]
- ☐ 951.1 Developing Effective Boardroom Decision-Making [BLC]
- ☐ 953.1 Improving Board Decision-Making Quality [BLC]
- ☐ 956.1 Crucial Conversations in the Boardroom [BLC]
- ☐ 957.1 How to Evaluate and Improve Board Performance [BLC]
- ☐ 971.1 Governance Challenges of the Evolving Distribution Cooperative [BLC]
- ☐ 975.1 Capital Credits Issues and Decisions [BLC]

**Saturday, March 5**

- ☐ 2620 Board Operations and Process [CCD]
- ☐ 2640 Financial Decision Making [CCD]
- ☐ 903.1 The Role of the Board Chair in Conducting Effective Meetings [BLC]
- ☐ 914.1 Cooperative Communications and Public Opinion [BLC]
- ☐ 921.1 Risk Oversight - The Board's Role in Risk Management [BLC]
- ☐ 925.1 Co-op Bylaws: Guiding Principles & Current Issues [BLC]
- ☐ 944.1 Giving and Receiving Effective Feedback [BLC]
- ☐ 952.1 Increasing Influence and Building Board Consensus [BLC]
- ☐ 955.1 Your Board's Culture: Its Impact on Effectiveness [BLC]
- ☐ 974.1 Rate Making Strategies and Policy Decisions for Electric Cooperative Boards [BLC]

**Sunday, March 6**

- ☐ 2630 Strategic Planning [CCD]
- ☐ 913.1 Cooperative Fundamentals, Legacy and Economic Impact [BLC]
- ☐ 919.1 Cooperative Structure: A Strategic Advantage [BLC]
- ☐ 927.1 Cybersecurity: The Board's Oversight Role [BLC] **NEW**
- ☐ 943.1 Conversation Skills Outside the Boardroom [BLC]
- ☐ 959.1 Boardroom Challenges: Connecting Theory to Action [BLC] **NEW**
- ☐ 961.1 The Evolution of Electric Cooperative Power Supply [BLC]
- ☐ 977.1 Equity Management and Boardroom Decision Making [BLC]

☐ Do you plan on attending the pre-conference workshop **Why You Need to Know the Situational Leadership Model** on Sunday, March 6 from 8:30 a.m.-noon?

- ☐ Yes ☐ No

☐ Do you plan on attending the pre-conference workshop **You Don't Need to Solve All of the Problems** on Sunday, March 6 from 1:30-5 p.m.?

- ☐ Yes ☐ No

☐ **NRECA Event Code of Conduct & Policies**

We value the health and safety of our members, staff and all other event participants; therefore, our focus is to create an environment that provides practical safeguards for every person involved. By registering for this event, you are agreeing to comply with NRECA's Event Code of Conduct & Policies as a condition of attendance.

[NRECA'S Event Code of Conduct & Policies](#)

**Conferences, Meetings & Training  
Policies →**

**CHUGACH ELECTRIC ASSOCIATION, INC.**  
**Anchorage, Alaska**

**December 15, 2021**  
**Wednesday**  
**4:00 p.m.**

**REGULAR BOARD OF DIRECTORS' MEETING**

Recording Secretary: Ashton Doyle

**I. CALL TO ORDER**

Chair Morse called the Regular Board of Directors' meeting to order at 4:02 p.m. in the boardroom of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

*A. Pledge of Allegiance*

Chair Morse led the Board in the Pledge of Allegiance.

*B. Roll Call*

*Board Members Present:*

Rachel Morse, Chair

Bettina Chastain, Vice Chair

James Henderson, Secretary (*via teleconference*)

Harold Hollis, Treasurer

Sam Cason, Director

Mark Wiggin, Director (*via teleconference*)

Erin Whitney, Director

*Guests and Staff Attendance*

*Present:*

Lee Thibert

Sherri Highers

Andrew Laughlin

Brian Hickey

Mark Fouts

Vincent Perez

Matthew Clarkson

Julie Hasquet

Sean Skaling

Arthur Miller

*Via Teleconference:*

Connie Owens

Jonas Banta,

Rachel Christensen,

Pete Smithson

Alaska Center

Alaska Center

Crystal Enkvist, APA

Kyla Kosednar,

Marc Hellenthal, Hellenthal

Arden Quezon

Alaska Center

& Associates

Shelly Schmitt

Patrick Flynn

Jenny-Marie Stryker,

Alaska Center

*C. Safety Minute*

Vincent Perez, Manager of Safety, discussed "*Winter Safety.*"

*Director Cason arrived at 4:07 p.m.*

*Director Wiggin joined via teleconference at 4:07 p.m.*

## **II. APPROVAL OF AGENDA**

Director Hollis moved and Director Cason seconded the motion to approve the agenda. The motion passed unanimously.

Directors Cason and Whitney were designated to sign for Directors Wiggin and Henderson's expense reports.

## **III. PERSONS TO BE HEARD**

None.

## **IV. DIRECTOR REPORTS**

### *A. Alaska Power Association (APA) Report*

Director Hollis introduced Crystal Enkvist, Executive Director, APA and she provided an update on APA activities, upcoming events and responded to questions from the Board.

### *B. Renewable Energy Alaska Project (REAP) Report*

Director Whitney stated there were no meetings to report.

### *C. Board Committee Reports (Audit and Finance, Operations & Governance)*

Director Hollis reported on the December 6, 2021, Audit and Finance Committee meeting and stated that the next meeting is scheduled for March 30, 2022.

Director Chastain reported on the December 8, 2021, Operations Committee meeting and stated that the next meeting is scheduled for January 17, 2022.

Director Cason reported on the December 1, 2021, Governance Committee meeting and stated that the Member Advisory Council will meet on January 20, 2022.

### *D. Other Meeting Reports*

None.

## **V. CONSENT AGENDA**

### *A. Board Calendar*

### *B. Training and Conferences*

#### *1. NRECA PowerXchange, March 4-9, 2022, Nashville, TN*

### *C. Minutes*

#### *1. November 19, 2021, Special Board of Directors' Meeting (Quezon)*

#### *2. November 22, 2021, Regular Board of Directors' Meeting (Quezon)*

#### *3. December 3, 2021, Special Board of Directors' Meeting (Quezon)*

#### *4. December 6, 2021, Special Board of Directors' Meeting (Doyle)*

### *D. Director Expenses & Timesheets*

- E. Appointments to 2022 Member Advisory Council (MAC) (Governance Committee)*
- F. Appointments to 2022 Bylaws Committee (Governance Committee)*
- G. Appointments to 2022 Election Committee (Governance Committee)*
- H. Appointments to 2022 Nominating Committee (Governance Committee)*
- I. NRUCFC Line of Credit (Audit & Finance Committee)*

Director Hollis moved and Director Chastain seconded the motion to approve the consent agenda. The motion passed unanimously.

## **VI. CEO REPORTS AND CORRESPONDENCE**

- A. Member Attitude Survey (Hasquet)*  
Julie Hasquet, Sr. Manager, Corporate Communications and Marc Hellenthal, Hellenthal and Associates reported on the Member Attitude Survey and responded to questions from the Board.
- B. 4th Quarter 2021 Bill Comparison (Skaling/Miller)*  
Lee Thibert reported on the 4<sup>th</sup> Quarter Railbelt Bill Comparison and responded to questions from the Board.
- C. Board Policy Scheduled Tasks/Reports (Board/Staff)*  
The Board Policy Scheduled Tasks/Reports were provided in the meeting packet.

## **VII. UNFINISHED**

None.

## **VIII. NEW BUSINESS**

None.

## **IX. EXECUTIVE SESSION**

- A. 2022 Operating and Capital Budget (Highers)*
- B. Battery Energy Storage System Project (Hickey)*
- C. Electric Vehicles Charging Rates Presentation (Skaling/Miller)*
- D. Roundtable Discussion (Board)*

At 4:46 p.m., Director Cason moved and Director Hollis seconded the motion that pursuant to Alaska Statute 10.25.175(c)(1) and (3) the Board of Directors' go into executive session to: 1) discuss and receive reports regarding financial matters, the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; and, 2) to discuss legal matters with its attorneys, the immediate knowledge of which could have an adverse effect on the legal position of the cooperative. The motion passed unanimously.

*The meeting reconvened in open session at 7:07 p.m.*

## **X. NEW BUSINESS**

- A. Approve 2022 Operating and Capital Budget\* (Highers)*

Director Hollis moved and Director Cason seconded the motion that the Board of Directors approve the 2022 Operating and Capital Budget which is expected to produce margins of \$8.2 million, MFI/I ratio of 1.20, TIER ratio of 1.20 and Equity to Total Capitalization ratio of 15.4%. These results are based on a Total Cost of Service of \$346.2 million, Total Revenue of \$353.8 million, Non-Operating Margins of \$0.6 million, and a capital expenditure cash requirement of \$105.7 million. The motion passed unanimously.

*B. Update Bank Signature Cards\* (Highers)*

Director Cason moved and Director Wiggin seconded the motion that the Board of Directors approve to update the approved check signers based on the current and upcoming changes in personnel. The motion passed unanimously.

*C. Project Authorization – Battery Energy Storage System\*\* (Hickey)*

Director Wiggin moved and Director Henderson seconded the motion that the Board of Directors authorize the Chief Executive Officer to proceed with the Battery Energy Storage System project at an estimated total cost of \$58,500,000 with an estimated final completion date of December 2023 and as discussed in Executive Session. The motion passed unanimously.

*D. Approve 2022-2026 Strategic Plan\* (Miller)*

Director Hollis moved and Director Whitney seconded the motion that the Board of Directors approve the 2022 – 2026 Strategic Plan as discussed in executive sessions. The motion passed unanimously.

*E. Electric Vehicles Charging Rates\* (Skaling/Miller)*

Director Whitney moved and Director Cason seconded the motion that the Board of Directors authorize the Chief Executive Officer to file inception rates for DC fast chargers with the Regulatory Commission of Alaska such that the energy charge is fixed at the residential rate for North District customer load factors of 41 percent and 39 percent for secondary and primary service, and for South District customer load factors of 34 percent and 36 percent for secondary and primary service. The motion passed unanimously.

**XI. DIRECTOR COMMENTS**

Director comments were made at this time.

**XII. ADJOURNMENT**

At 7:27 p.m., Director Cason moved and Director Wiggin seconded the motion to adjourn. The motion passed unanimously.

---

James Henderson, Secretary  
Date Approved: January 19, 2022



**CHUGACH ELECTRIC ASSOCIATION, INC.**  
**Anchorage, Alaska**

**REGULAR BOARD OF DIRECTORS' MEETING**  
**AGENDA ITEM SUMMARY**

**January 19, 2022**

**ACTION REQUIRED**

**AGENDA ITEM NO. V.D.**

<u>      </u>	<b>Information Only</b>
<u>  <b>X</b>  </u>	<b>Motion</b>
<u>      </u>	<b>Resolution</b>
<u>      </u>	<b>Executive Session</b>
<u>      </u>	<b>Other</b>

---

**TOPIC**

Director Expenses

**DISCUSSION**

The Directors' expenses will be submitted for approval at the board meeting.

**MOTION**

*(Consent Agenda)*

**CHUGACH ELECTRIC ASSOCIATION, INC.**  
**Anchorage, Alaska**

**REGULAR BOARD OF DIRECTORS' MEETING**  
**AGENDA ITEM SUMMARY**

**January 19, 2022**

**ACTION REQUIRED**

**AGENDA ITEM NO. V.E.**

☐ **Information Only**  
☒ **Motion**  
☐ **Resolution**  
☐ **Executive Session**  
☐ **Other**

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**TOPIC**

Enterprise Resource Planning (ERP) and Customer Information System (CIS) replacement – Project Authorization

**DISCUSSION**

The Enterprise Resource Planning (ERP) and Customer Information System (CIS) replacement project is a project to replace CEA's antiquated billing, financial, and HR software. The new software, identified through two independent RFPs in 2021, provides the cooperative with substantial improvements that will aid in advanced billing techniques, member experience, and an estimated \$815,000 reduction in operating expenses annually.

The project is estimated to take 30 months to complete, dependent on contract negotiations and functional department availability. Once complete, operation expense savings will be realized immediately through a reduction in contractor expenses, payment processing, and software maintenance fees. It will also provide CEA with a more reliable system on updated architecture reducing overall cyber security risks we face with our current software

The total project cost is estimated at \$16,973,000.

At the January 17, 2022, Operations Committee meeting, the Committee recommended the Board of Directors authorize the Chief Executive Officer to proceed with the Enterprise Resource Planning (ERP) and Customer Information System (CIS) replacement project at an estimated total cost of \$16,973,000 with an estimated final completion date of April 2024 and as discussed in Executive Session.

**MOTION**

*(Consent Agenda)*

**CHUGACH ELECTRIC ASSOCIATION, INC.**  
**Anchorage, Alaska**

**REGULAR BOARD OF DIRECTORS' MEETING**  
**AGENDA ITEM SUMMARY**

**January 19, 2022**

**ACTION REQUIRED**

**AGENDA ITEM NO. V.F.**

☐ Information Only  
☒ Motion  
☐ Resolution  
☐ Executive Session  
☐ Other

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**TOPIC**

2022 Resource Data Inc. (RDI) Contract Approval

**DISCUSSION**

The 2022 Resource Data Inc. (RDI) Contract at a value not to exceed \$3,420,000 supports capital and consolidation program spending presented and approved by the Board through the 2022 Operating and Capital Budget on December 15, 2021.

At the January 17, 2022, Operations Committee meeting, the Committee recommended the Board of Directors authorize the Chief Executive Officer to proceed with the 2022 Resource Data Inc. (RDI) Contract at a value not to exceed \$3,420,000.

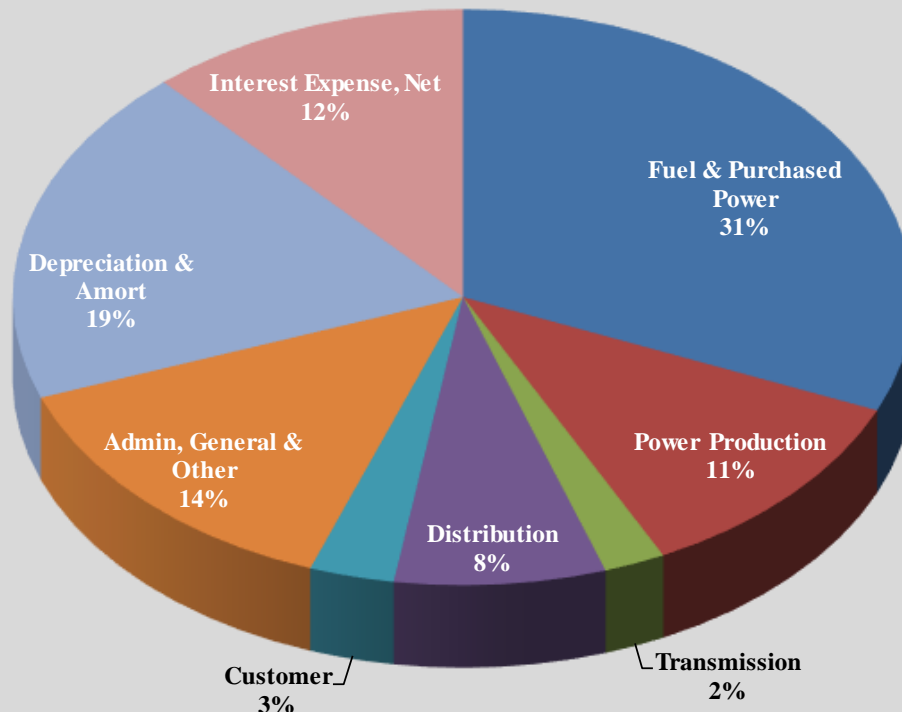
**MOTION**

*(Consent Agenda)*

**COMPARATIVE FINANCIAL REPORT  
STATEMENT OF OPERATIONS  
2021 MTD ACTUAL TO BUDGET**

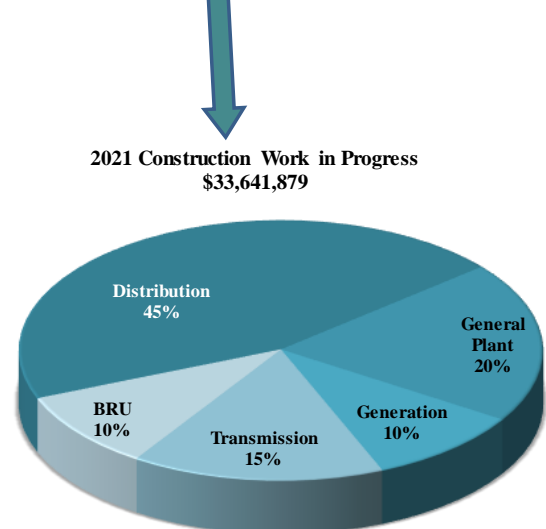
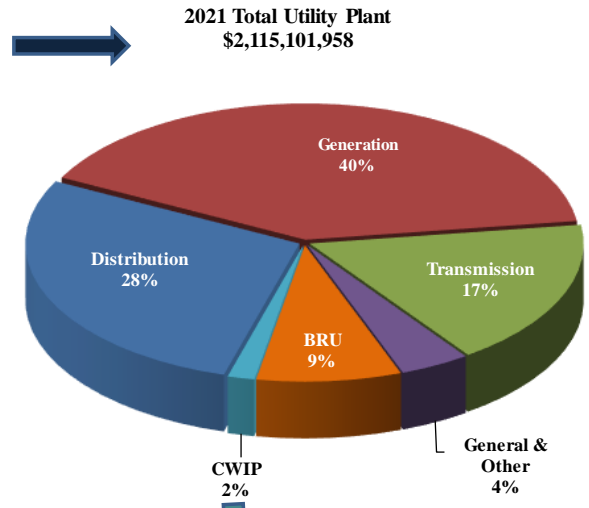
CATEGORY	2021 MTD ACTUAL	2021 MTD BUDGET	2021 MTD VARIANCE
<b>Operating Revenue and Patronage Capital</b>	<b>\$ 29,138,850</b>	<b>\$ 30,953,265</b>	<b>\$ (1,814,415)</b>
Fuel and Purchased Power Expense	8,946,220	9,886,483	(940,263)
Power Production Expense	3,197,496	3,181,241	16,255
Transmission Expense	627,204	854,869	(227,665)
Distribution Expense	2,158,120	2,339,379	(181,259)
Customer Expense	865,531	881,329	(15,798)
Administrative, General and Other	3,932,179	4,230,666	(298,487)
Depreciation & Amortization Expense	5,436,140	5,389,221	46,919
Interest Expense, Net	3,295,778	3,435,611	(139,833)
<b>Total Cost of Electric Service</b>	<b>\$ 28,458,668</b>	<b>\$ 30,198,799</b>	<b>\$ (1,740,131)</b>
<b>Patronage Capital &amp; Operating Margins</b>	<b>\$ 680,182</b>	<b>\$ 754,466</b>	<b>\$ (74,284)</b>
Non-Operating Margins - Interest	24,852	16,532	8,320
Allowance for Funds Used During Construction	9,762	18,915	(9,153)
Non-Operating Margins - Other	400	-	400
<b>Patronage Capital or Margins</b>	<b>\$ 715,196</b>	<b>\$ 789,913</b>	<b>\$ (74,717)</b>

**Total Cost of Electric Service (MTD Actual)**



## BALANCE SHEET

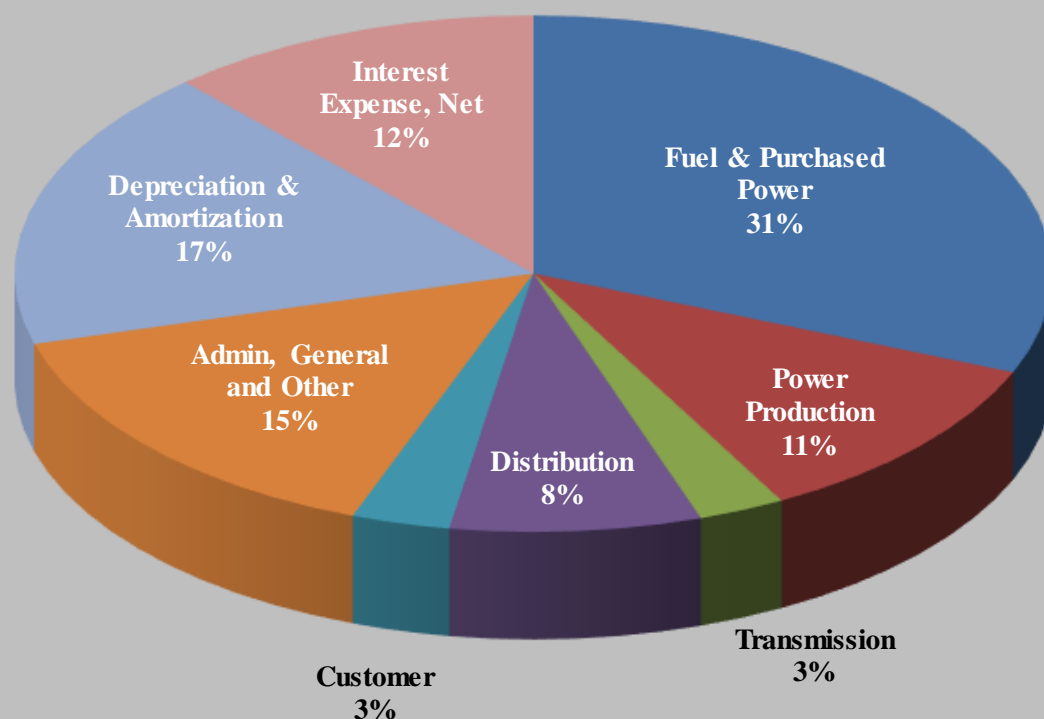
ASSETS & OTHER DEBITS	10/31/2021	12/31/2020
Electric Plant in Service	2,081,460,079	1,941,080,063
Construction Work in Progress	33,641,879	38,075,575
<b>Total Utility Plant</b>	<b>\$ 2,115,101,958</b>	<b>\$ 1,979,155,638</b>
Accum. Prov. for Depreciation/Amortization	(631,181,724)	(581,506,871)
<b>Net Utility Plant</b>	<b>\$ 1,483,920,234</b>	<b>\$ 1,397,648,767</b>
Nonutility Property - Net	76,889	76,889
Financing & Operating Lease Right-of-Use Assets	4,169,074	4,102,328
Investment in Assoc. Organizations	7,279,992	7,595,197
Special Funds	32,761,022	19,862,119
Restricted Cash Equivalents & Other	64,310	64,310
Long-term Prepayments	-	423,404
<b>Total Other Property &amp; Investments</b>	<b>\$ 44,351,287</b>	<b>\$ 32,124,247</b>
Cash & Restricted Cash	50,499,010	60,392,108
Special Deposits and Marketable Securities	58,300	58,300
Accounts Receivable - Net	53,057,496	53,679,921
Materials and Supplies, Fuel Stock	60,820,932	62,430,009
Prepayments	7,805,365	4,672,489
Other Current & Accrued Assets	283,321	241,983
<b>Total Current &amp; Accrued Assets</b>	<b>\$ 172,524,424</b>	<b>\$ 181,474,810</b>
Deferred Debits	113,285,196	110,489,123
<b>Total Assets &amp; Other Debits</b>	<b>\$ 1,814,081,141</b>	<b>\$ 1,721,736,947</b>
LIABILITIES & OTHER CREDITS	10/31/2021	12/31/2020
Memberships	1,943,132	1,908,432
Pat. Capital, Margins & Equities	200,157,248	196,940,981
<b>Total Margins &amp; Equities</b>	<b>\$ 202,100,380</b>	<b>\$ 198,849,413</b>
Long-Term Debt - Bonds	1,182,366,663	1,211,683,330
Long-Term Debt - Other	23,028,000	26,904,000
Unamortized Debt Issuance Costs	(6,094,102)	(6,179,476)
Operating Lease Liabilities	3,861,041	3,866,092
Finance Lease Liabilities	14,383	7,302
<b>Total Long-Term Debt</b>	<b>\$ 1,203,175,985</b>	<b>\$ 1,236,281,248</b>
Notes Payable	68,471,904	52,197,115
Accounts Payable	14,062,448	19,170,493
Consumer Deposits	5,773,790	5,249,272
Other Current & Accrued Liabilities	58,423,895	53,612,254
<b>Total Current &amp; Accrued Liabilities</b>	<b>\$ 146,732,037</b>	<b>\$ 130,229,134</b>
Deferred Compensation	1,996,234	1,821,222
Other Liabilities, Non-Current	758,118	548,570
Deferred Liabilities	27,474,827	36,899,176
BRU Regulatory Liability	108,950,466	-
Cost of Removal Obligation	122,893,094	117,108,184
<b>Total Liabilities &amp; Other Credits</b>	<b>\$ 1,814,081,141</b>	<b>\$ 1,721,736,947</b>

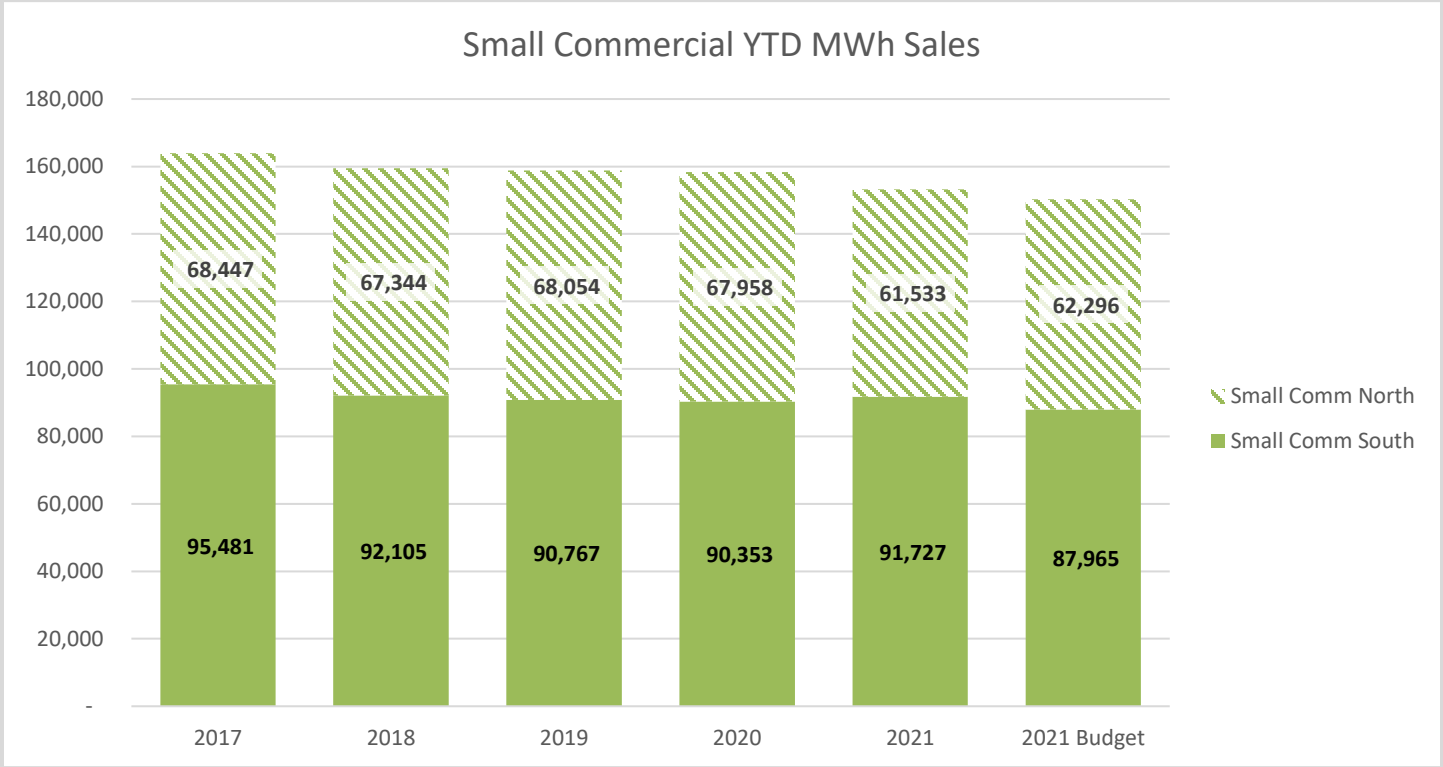
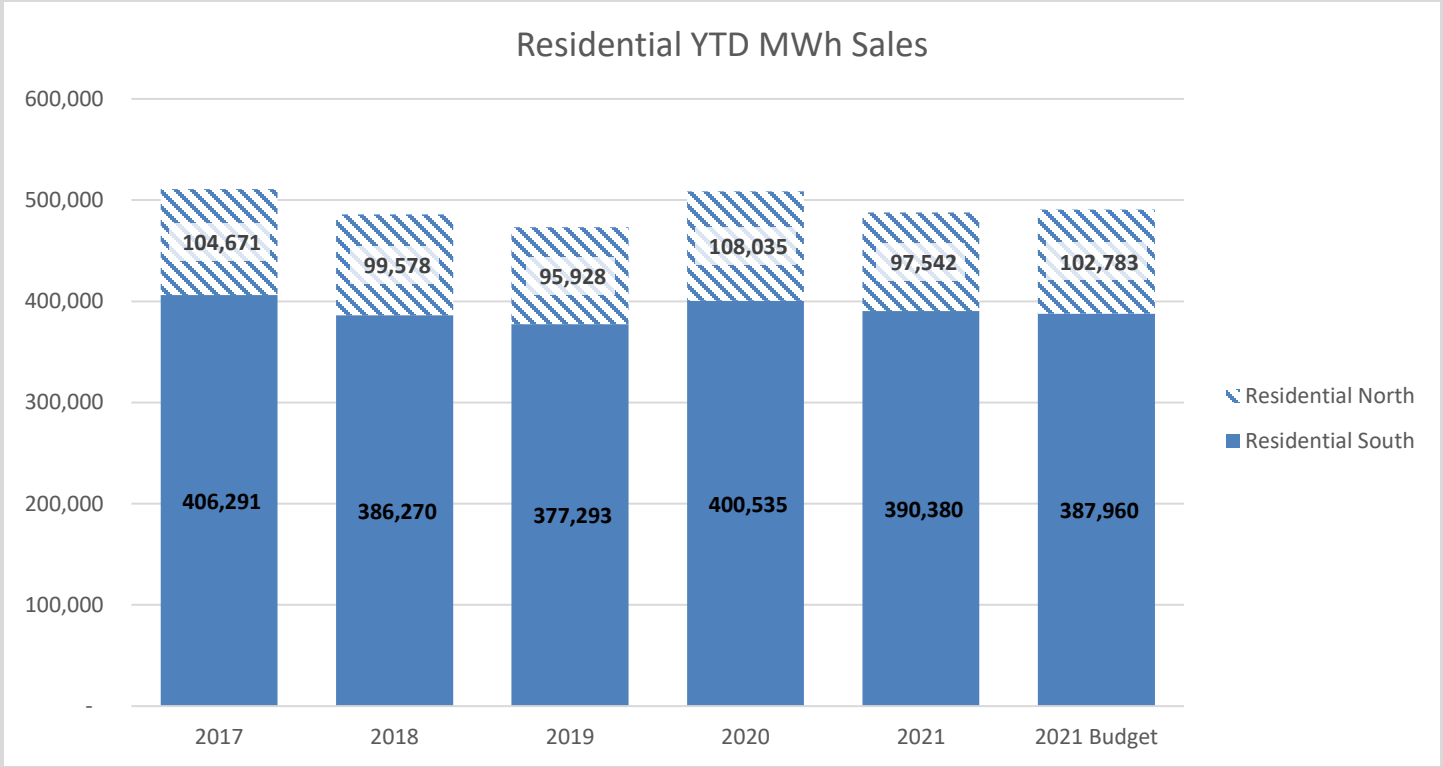


**COMPARATIVE FINANCIAL REPORT  
STATEMENT OF OPERATIONS  
2021 YTD ACTUAL TO BUDGET**

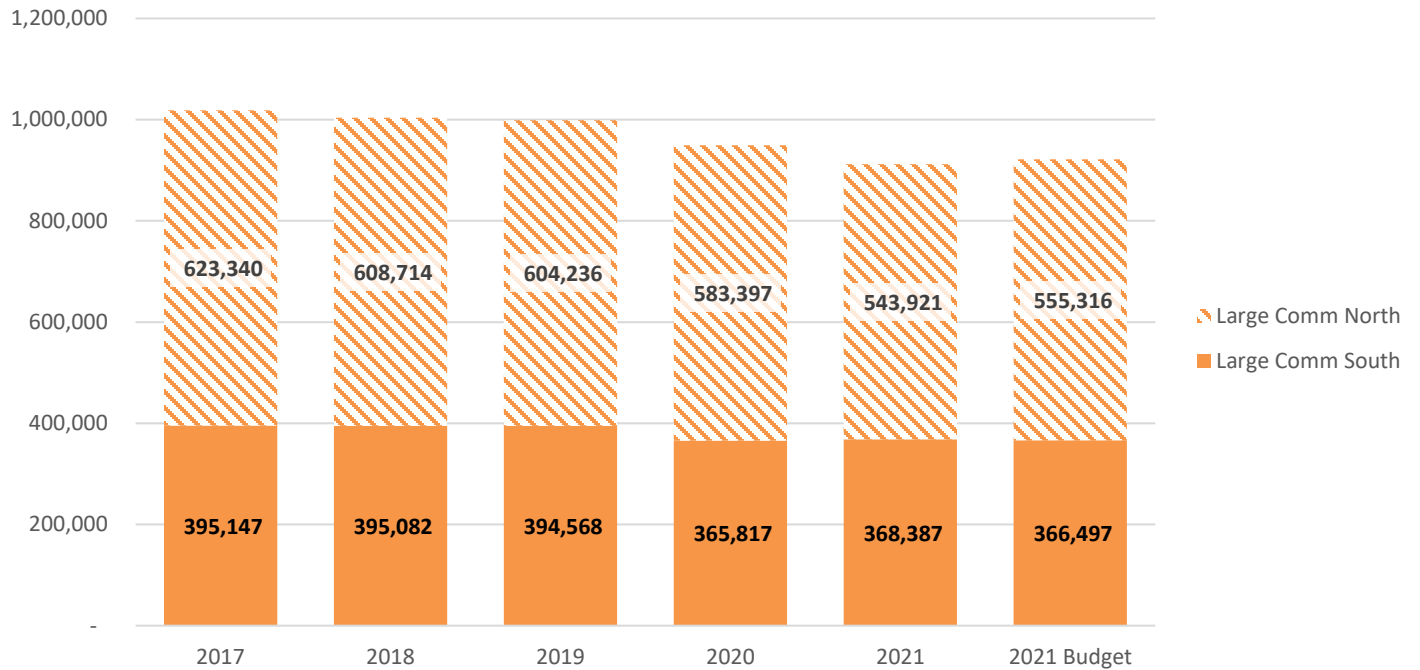
CATEGORY	2021 YTD ACTUAL	2021 YTD BUDGET	2021 YTD VARIANCE
<b>Operating Revenue and Patronage Capital</b>	<b>\$ 288,419,102</b>	<b>\$ 298,672,256</b>	<b>\$ (10,253,154)</b>
Fuel and Purchased Power Expense	89,153,595	88,656,699	496,896
Power Production Expense	30,888,498	29,963,667	924,831
Transmission Expense	7,702,540	8,776,006	(1,073,466)
Distribution Expense	22,298,918	22,923,693	(624,775)
Customer Expense	8,741,435	8,882,058	(140,623)
Administrative, General and Other	42,601,262	43,431,229	(829,967)
Depreciation & Amortization Expense	50,475,848	53,612,343	(3,136,495)
Interest Expense, Net	33,436,339	34,705,575	(1,269,236)
<b>Total Cost of Electric Service</b>	<b>\$ 285,298,435</b>	<b>\$ 290,951,270</b>	<b>\$ (5,652,835)</b>
<b>Patronage Capital &amp; Operating Margins</b>	<b>\$ 3,120,667</b>	<b>\$ 7,720,986</b>	<b>\$ (4,600,319)</b>
Non-Operating Margins - Interest	245,355	165,317	80,038
Allowance Funds Used During Const.	94,916	189,150	(94,234)
Non-Operating Margins - Other	9,942	-	9,942
<b>Patronage Capital or Margins</b>	<b>\$ 3,470,880</b>	<b>\$ 8,075,453</b>	<b>\$ (4,604,573)</b>
MFII	1.10	1.23	
TIER	1.10	1.23	

**Total Cost of Electric Service (YTD Actual)**

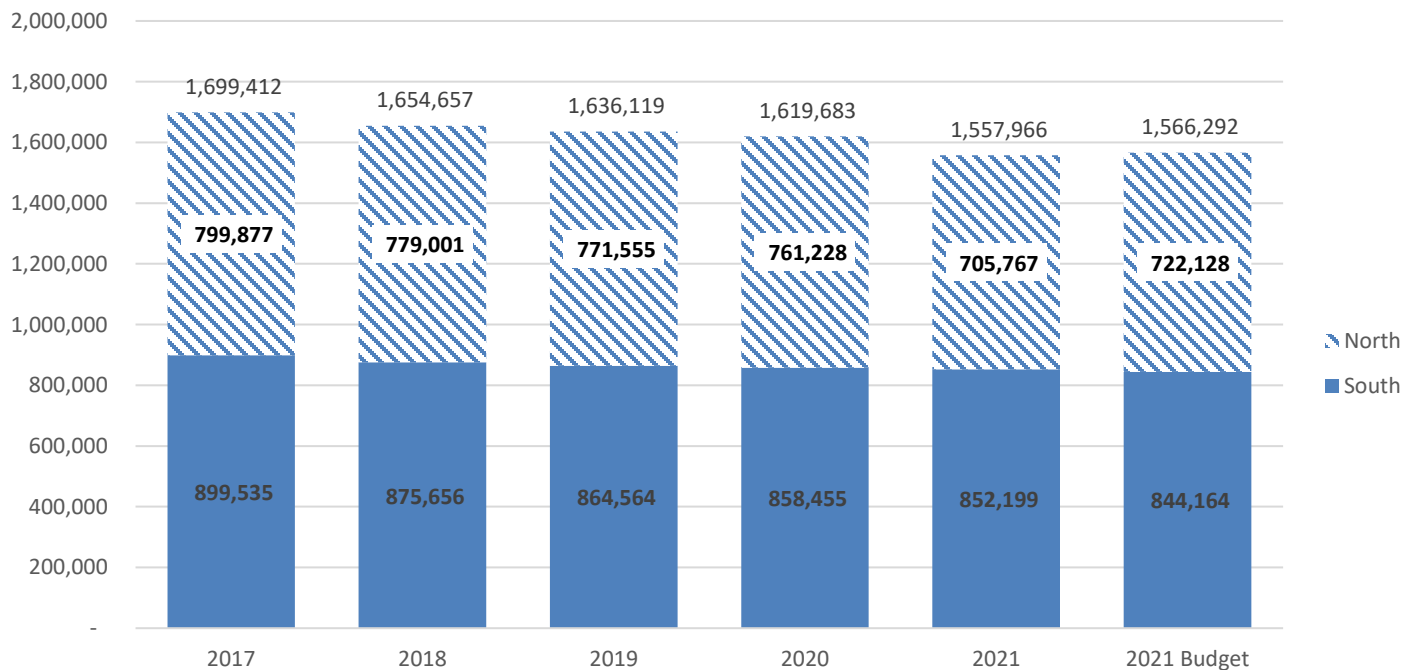




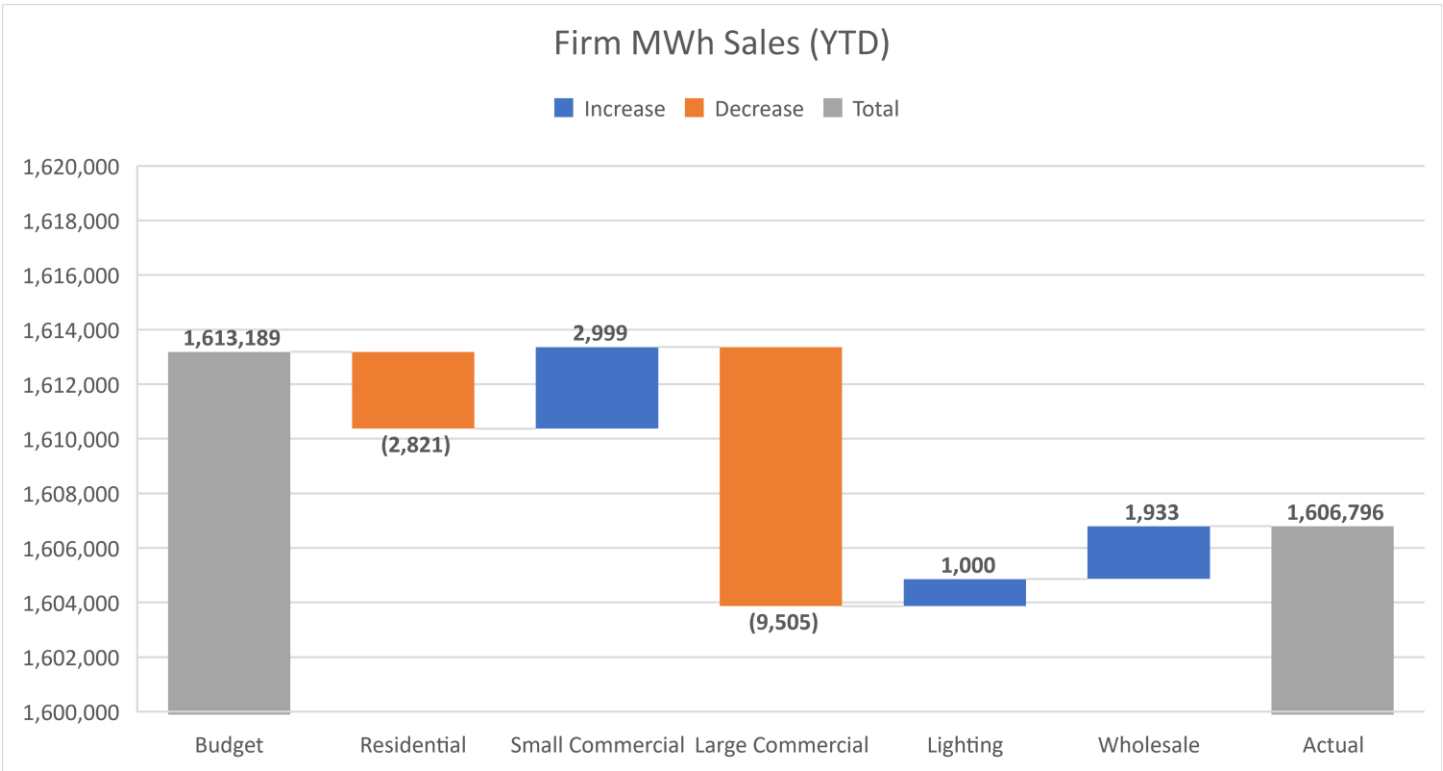
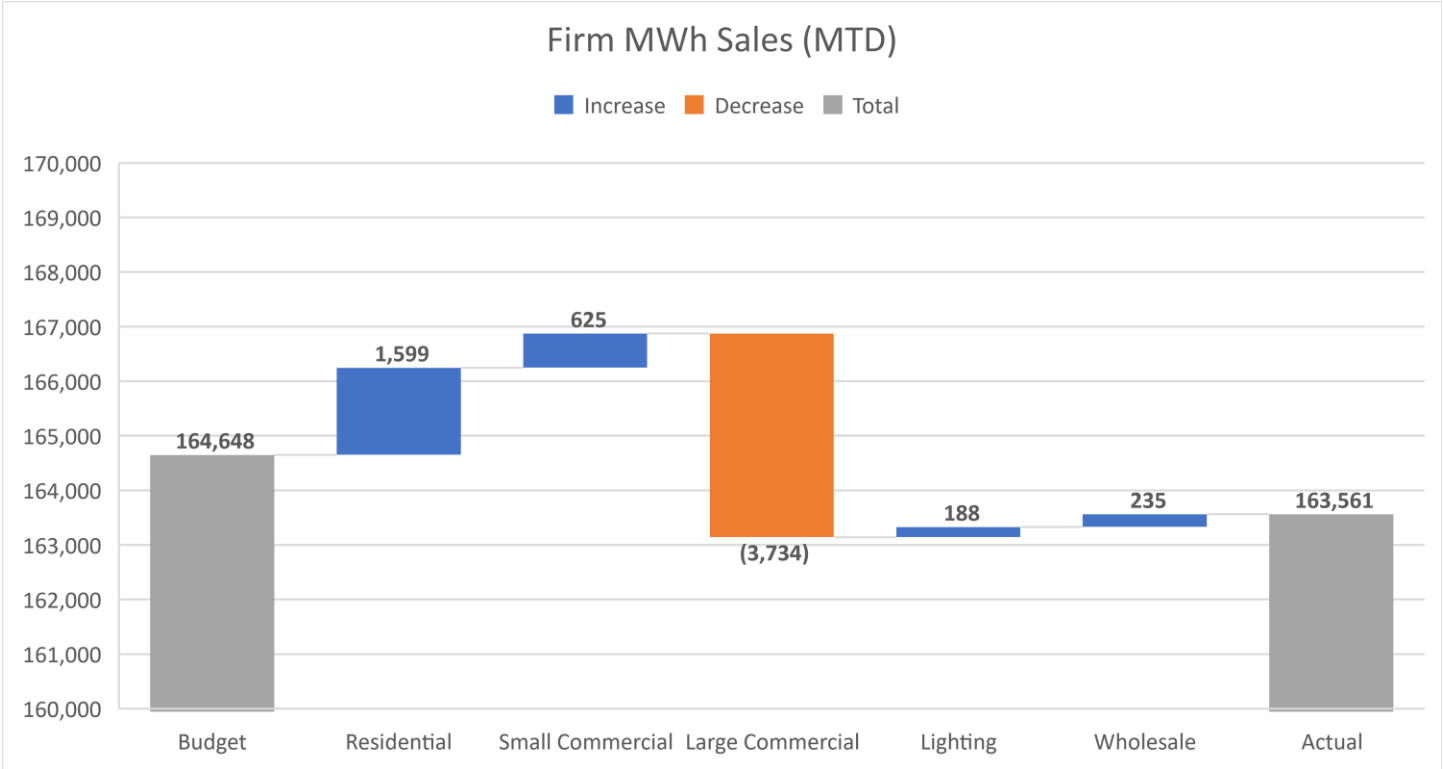
## Large Commercial YTD MWh Sales



## Total Retail YTD MWh Sales







## ENERGY SALES (kWh)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Energy Sales	1,557,966,468	1,566,292,935
Wholesale Energy Sales	<u>48,829,213</u>	<u>46,895,947</u>
Total Firm Energy Sales	1,606,795,681	1,613,188,882
Economy Energy/Capacity	56,452,000	110,435,000
Power Pool Sales	<u>63,436,000</u>	<u>0</u>
Total Energy Sales	1,726,683,681	1,723,623,882

Firm energy sales totaled 1,606,795,681 kWh, which was a 0.4% unfavorable variance compared to budget. Retail energy sales were under budget 0.5% primarily due to lower than anticipated residential and large commercial energy sales, which was somewhat offset by higher than anticipated small commercial energy sales. This variance was somewhat offset by higher than anticipated wholesale energy sales which were over budget by 4.1%. Economy energy and capacity sales were under budget by 48.9% due to lower than anticipated economy sales to GVEA caused by limited gas availability, MEA pricing competition, and unit availability capable of the heat rate requirement, due in part to the impact of power pooling to unit availability. Power pool sales were over budget by 100% due to sales to MEA beginning in April.

## ENERGY REVENUE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Revenue	\$ 274.7	\$ 282.9
Wholesale Revenue	<u>4.2</u>	<u>4.1</u>
Total Firm Revenue	278.9	287.0
Economy Energy/Capacity Revenue	4.8	8.9
Power Pool Revenue	0.7	0
Other Operating Revenue	<u>4.0</u>	<u>2.8</u>
Total Revenue	\$ 288.4	\$ 298.7

Revenue from firm sales totaled \$278.9 million compared to \$287.0 million in the budget. Firm revenue was lower than expected primarily due to lower than anticipated residential and large commercial energy sales and large commercial demand revenue. Economy energy, capacity and power pool revenue was \$4.8 million compared to \$8.9 million in the budget. This unfavorable variance was due to lower than anticipated sales to GVEA as discussed above. Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU royalties, grants, AWWU revenue, miscellaneous service, and other electric revenue. Other operating revenue totaled \$4.0 million compared to \$2.8 million in the budget, primarily due to higher than anticipated wheeling from GVEA, AWWU revenue and FEMA grants associated with the 2018 earthquake.

## FUEL AND PURCHASED POWER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Fuel	\$ 70.1	\$ 68.6
Purchased Power	<u>19.1</u>	<u>20.1</u>
Total	\$ 89.2	\$ 88.7

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$70.1 million compared to \$68.6 million in the budget. This unfavorable variance was primarily due to higher than anticipated BRU operating costs and more fuel purchased from providers due to less fuel produced at BRU, which was somewhat offset by lower storage and transportation costs. The lower than budgeted BRU gas production in 2021 was caused by a faster decline in production from the three new wells drilled in 2021 and the delay in drilling additional wells due to a decision to drill deeper than originally planned.

Actual fuel purchased or withdrawn from inventory for production was 6,498,722 Mcf compared to 5,335,642 Mcf in the budget.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, Eklutna, MEA through power pooling and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$19.1 million compared to \$20.1 million in the budget, caused primarily by lower than anticipated Bradley Lake operations and maintenance costs resulting in a lower average effective price.

Actual energy purchased was 297,455 MWh at an average effective price of 4.90 cents per kWh compared to 264,749 MWh budgeted at an average effective price of 5.96 cents per kWh.

## POWER PRODUCTION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Power Production	\$ 30.9	\$ 30.0

Power production expense was \$30.9 million compared to \$30.0 million in the budget. This unfavorable budget variance is primarily due to unbudgeted labor, the amortization of deferred maintenance and higher than anticipated materials at Sullivan & SPP, which was somewhat offset by lower materials at Beluga.

## TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Transmission	\$ 7.7	\$ 8.8

Transmission operations and maintenance expense was \$7.7 million compared to \$8.8 million in the budget. This favorable variance is primarily due to lower than anticipated expense labor charged to this financial category and lower engineering studies and survey costs.

## DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Distribution	\$ 22.3	\$ 22.9

Distribution operations and maintenance expense was \$22.3 million compared to \$22.9 million in the budget. This favorable variance is primarily due to lower than anticipated expense labor which was somewhat offset by higher than anticipated costs allocated to this financial category for garage and warehouse costs.

## CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Consumer / Customer Information	\$ 8.7	\$ 8.9

Consumer accounts and customer information expense was \$8.7 million compared to \$8.9 million in the budget. This favorable variance is primarily due to lower labor expense which was somewhat offset by higher than anticipated payment processing.

## ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Administrative, General and Other	\$ 42.6	\$ 43.4

Administrative, general, and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts. Administrative, general, and other expense was \$42.6 million compared to \$43.4 million in the budget. This favorable budget variance is primarily due to lower than anticipated audit fees and legal, regulatory, and human resources initiatives, as well as deferred power pool settlement costs, which was somewhat offset by higher than anticipated PILT.

## SUMMARY

Depreciation, interest, and interest during construction expense totaled \$83.9 million compared to \$88.3 million in the budget. This favorable variance compared to budget was primarily due to lower than anticipated depreciation expense and higher than budgeted IDC, as well as the change in accounting treatment of BRU Asset Retirement Obligation.

All the foregoing expenses resulted in total cost of electric service of \$285.3 million compared to \$291.0 million in the budget.

Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest and dividend income. Non-operating margins totaled \$350.2 thousand compared to \$354.5 thousand in the budget which was primarily due to higher than anticipated interest income which was offset by lower AFUDC.

The quarterly BRU ARO Investment Fund Review to the Audit and Finance Committee includes the market value and rate of return on that investment. The other investment associated with BRU, the future natural gas purchases investment account, had a balance of \$9.7 million on October 31, 2021 and a 30-day yield of 0.03%.

The net result of revenue and expenses was margins of \$3.5 million compared to projected margins of \$8.1 million in the budget. The current forecast projects year-end margins of \$8.0 million, an MFI/I of 1.19, and TIER of 1.19. This forecast does not include the deferral of any secondary regulatory asset amortization or Eklutna PPA expense at this time.

## COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS YEAR-END FORECAST

CATEGORY	2021 APPROVED BUDGET	2021 AMENDED BUDGET	2021 YTD ACTUALS	2021 REVISED FORECAST
<b>Operating Revenue and Patronage Capital</b>	<b>\$ 364,283,486</b>	<b>\$ 364,283,486</b>	<b>\$ 288,419,102</b>	354,914,603 <sup>1,2</sup>
Fuel and Purchased Power Expense	108,654,226	108,654,226	89,153,595	109,701,268 <sup>1,2</sup>
Power Production Expense	36,368,956	36,368,956	30,888,498	39,040,634 <sup>2</sup>
Transmission Expense	10,609,412	10,609,412	7,702,540	9,065,190 <sup>2</sup>
Distribution Expense	27,959,033	27,959,033	22,298,918	26,986,019 <sup>2</sup>
Customer Expense	10,609,742	10,695,445	8,741,435	10,544,526 <sup>2</sup>
Administrative, General & Other	51,974,850	51,889,147	42,601,262	51,594,985 <sup>2</sup>
Depreciation and Amortization Expense	64,373,484	64,373,484	50,475,848	60,412,050 <sup>1,2</sup>
Interest Expense, Net	41,529,695	41,529,695	33,436,339	39,993,848 <sup>1,2</sup>
<b>Total Cost of Electric Service</b>	<b>\$ 352,079,398</b>	<b>\$ 352,079,398</b>	<b>\$ 285,298,435</b>	<b>\$ 347,338,519</b>
<b>Patronage Capital &amp; Operating Margins</b>	<b>\$ 12,204,088</b>	<b>\$ 12,204,088</b>	<b>\$ 3,120,667</b>	<b>\$ 7,576,084</b>
Non-Operating Margins - Interest	198,380	198,380	245,355	286,127 <sup>1</sup>
Allowance for Funds Used During Construction	226,980	226,980	94,916	123,524 <sup>1</sup>
Non-Operating Margins - Other	-	-	9,942	11,286 <sup>1</sup>
<b>Patronage Capital or Margins</b>	<b>\$ 12,629,448</b>	<b>\$ 12,629,448</b>	<b>\$ 3,470,880</b>	<b>\$ 7,997,021</b>
MFI/I	1.30	1.30	1.10	1.19
TIER	1.30	1.30	1.10	1.19

<sup>1</sup> Forecast based on 10 month actual and 2 month forecast

<sup>2</sup> Forecast has been adjusted to reflect anticipated changes



**TO:** Board of Directors

**FROM:** Lee D. Thibert, Chief Executive Officer

**THROUGH:** Matthew Clarkson, Executive VP, General Counsel

**DATE:** January 11, 2022

**SUBJECT:** *4<sup>th</sup> Quarter 2021 Safety Report*

**Summary/Key Points**

- Our lost time rate of 1.1 is roughly equivalent to the industry standard benchmark of 1.0.
- Our year-end OSHA rate is below the BLS National 5-year Utility average. We are above our company's 5-year average, which we believe is contributed in large part to heavy workloads associated with acquisition integration, assimilation of new workforce into Chugach's safety culture, a larger work force in general, the pandemic, and the fact that our 5-year average is low due to our pre-acquisition record setting performance for several years.
- One reported incident in December and one from November were determined to be work related and subsequently OSHA recordable. Both cases are reflected in our year-end total of 12 incidents.
- Of the 12 incidents on our log, only two were determined to be the result of not following established safe work practices. The remaining injuries occurred were various strains (predominately knees and shoulders) while performing their normal job.

**Year End Safety Report 2021**

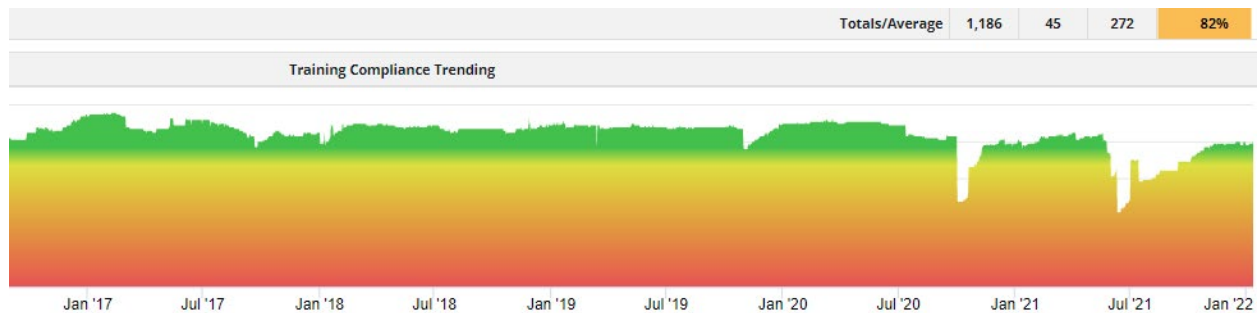
- |  |     |
|--|-----|
| • Total Number of Recordable Injuries  | 12  |
| • Number of Lost Work Day Recordable Injuries                                  | 5   |
| • Incidents occurring from nonconformance with established safe work practices | 2   |
| • Lost Work Days   | 384 |
| • Vehicle Incidents  | 3   |

### **Notable Items:**

- Completed 2 plant safety assessments during which site safety programs were evaluated and recommendations given to close any identified gaps.
- Completed installation of panic buttons at customer service cashier stations for use in summoning assistance.
- Training completion increased 14% to 82% through efforts of supervision to close loop with their direct reports.

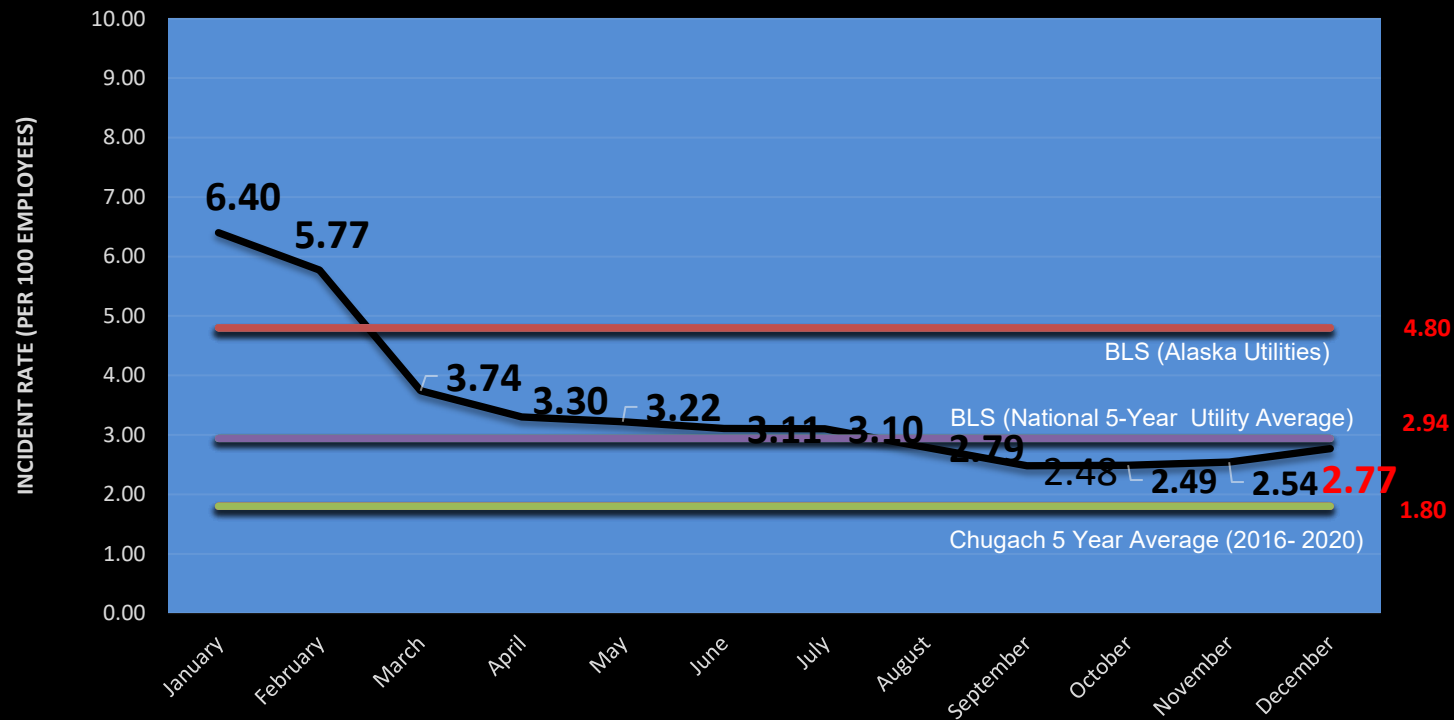
### **Safety Training:**

- A primary incident prevention effort from the Safety Department is the delivery of safety training. Safety training topics contribute to employee knowledge, hazard identification and mitigation, required safe work procedures, and safety regulations. To date 82% of our training plan has been completed. It should be noted that COVID continues to have some impact on our ability to complete certain types of on-site instructor led training.



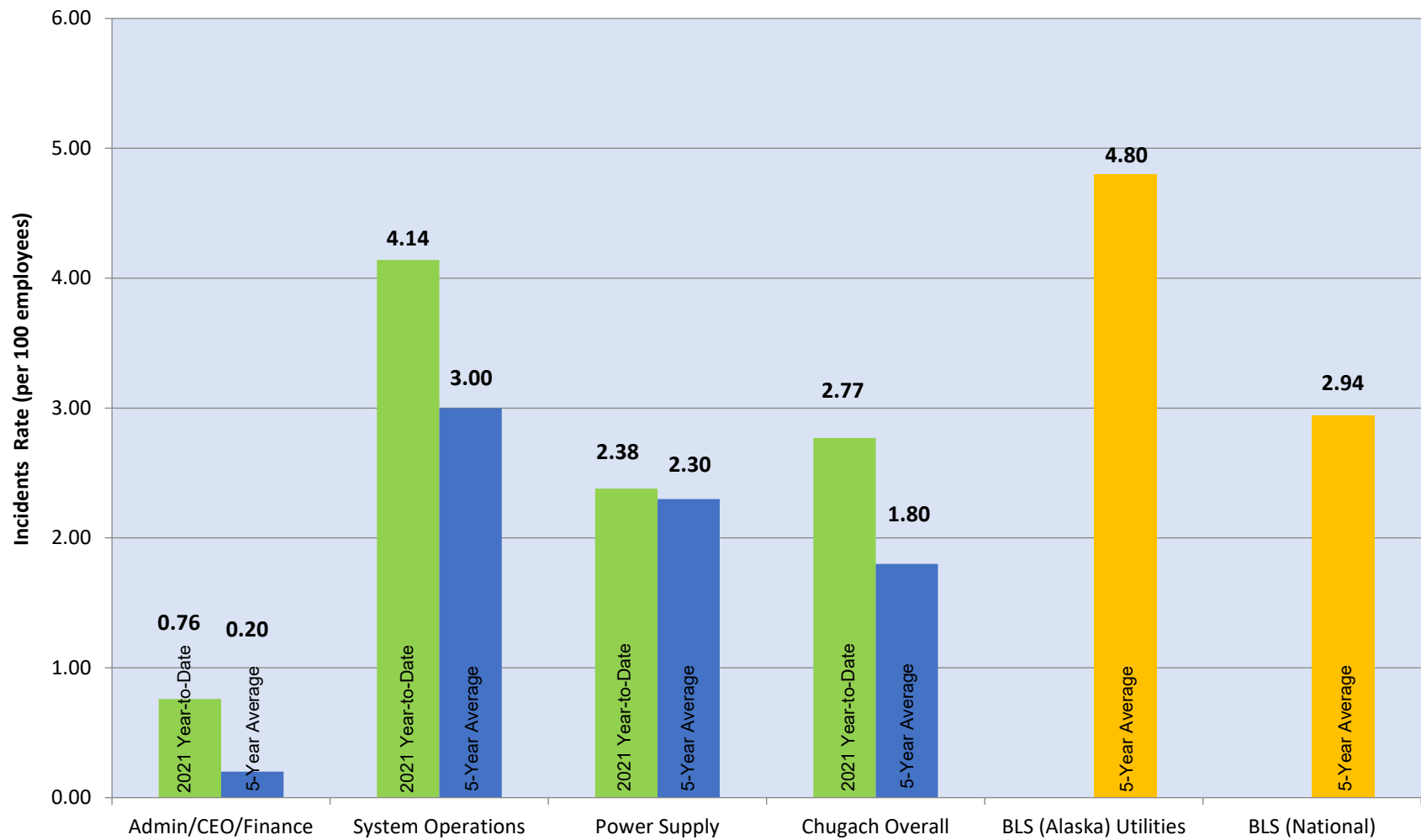


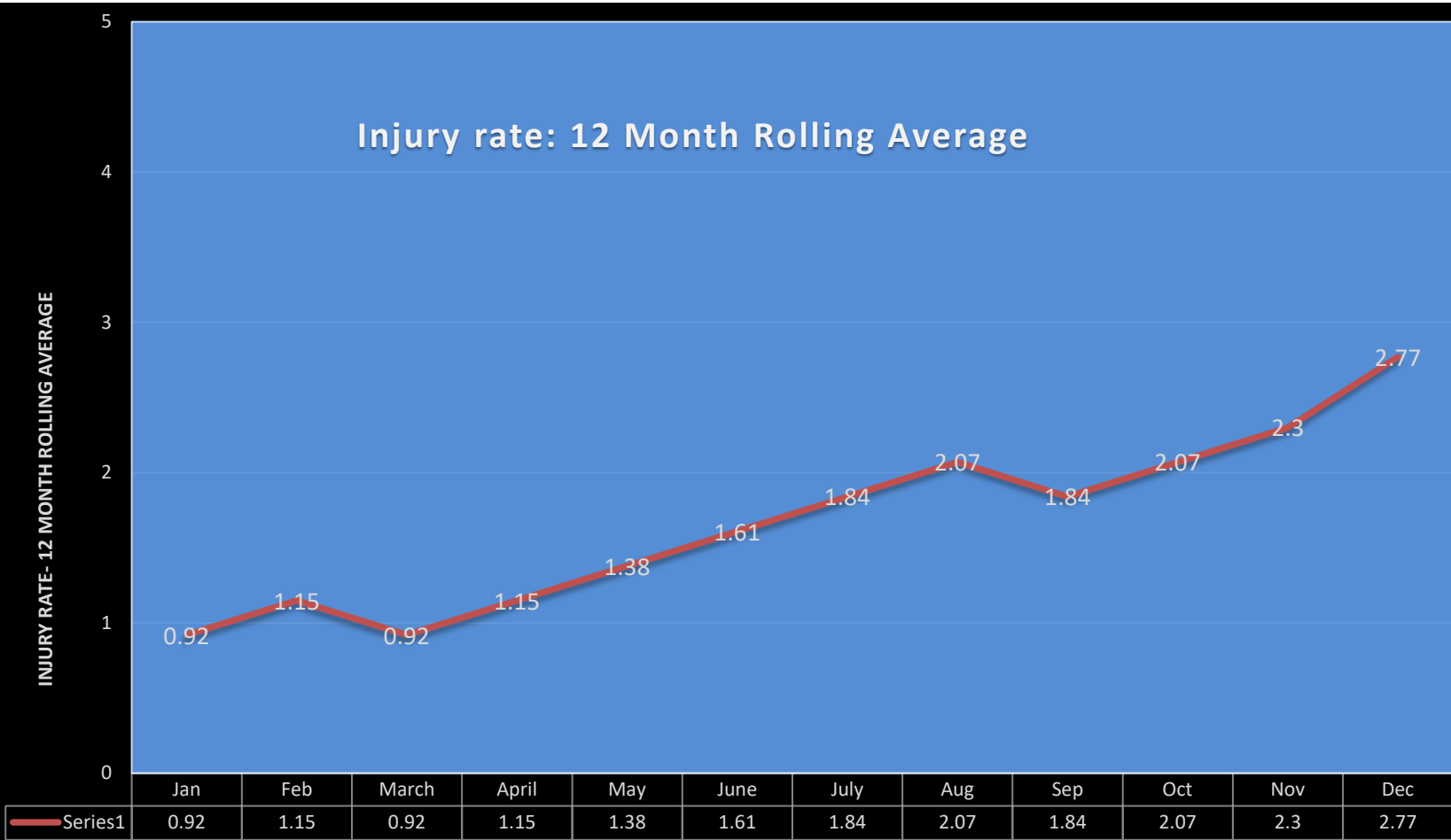
## Recordable Incident Rate 2021



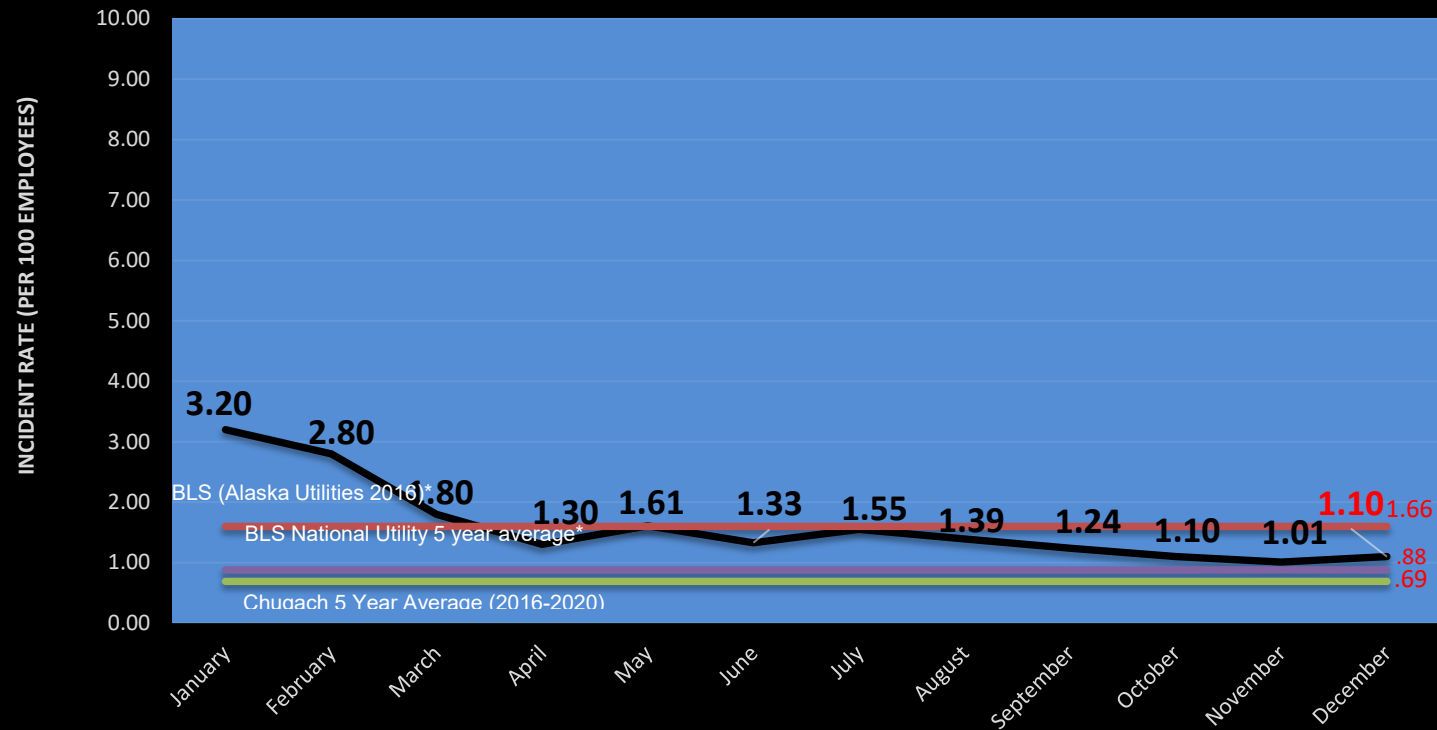
\* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

## Recordable Incident Rate 2021 by Group



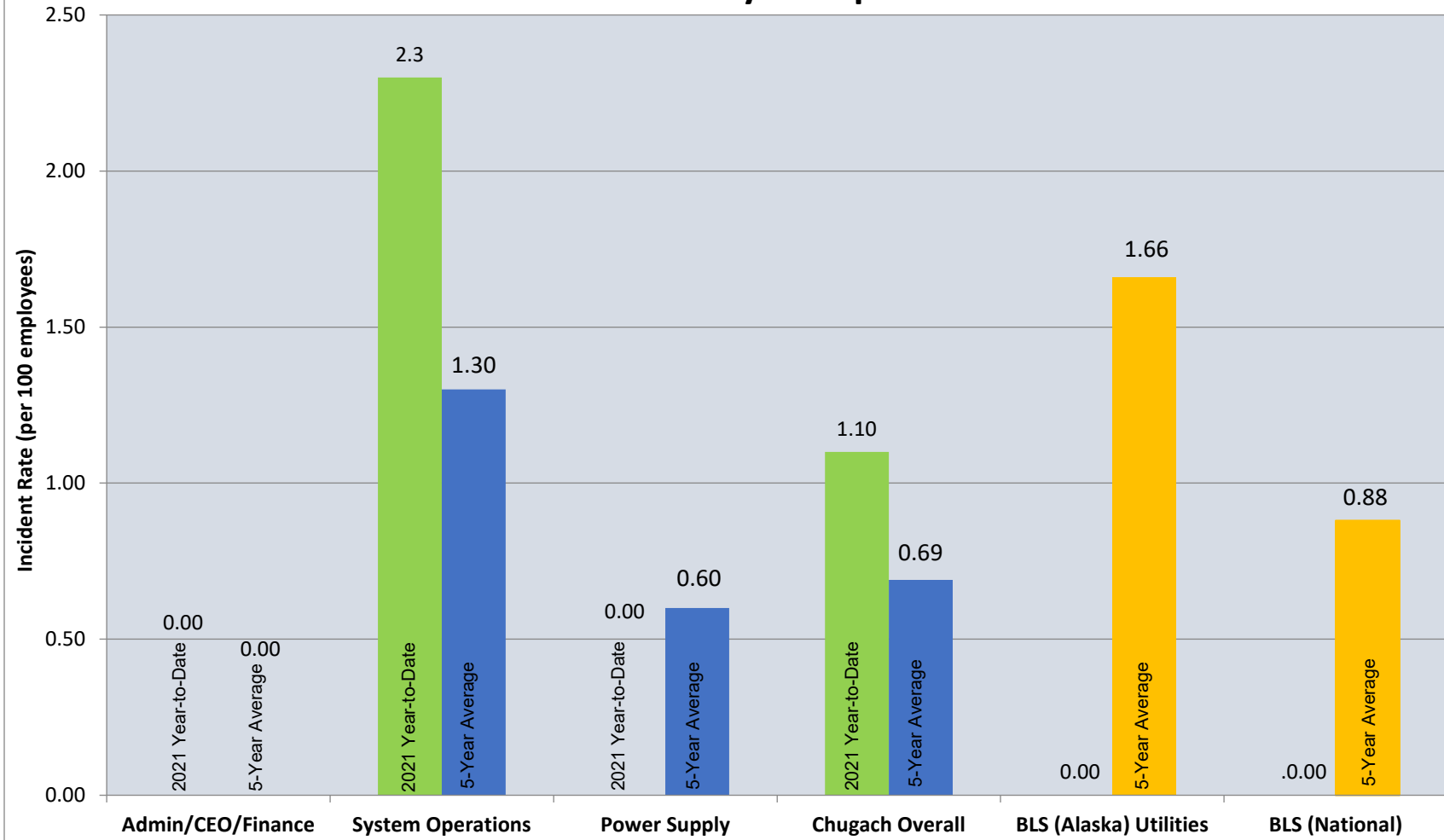


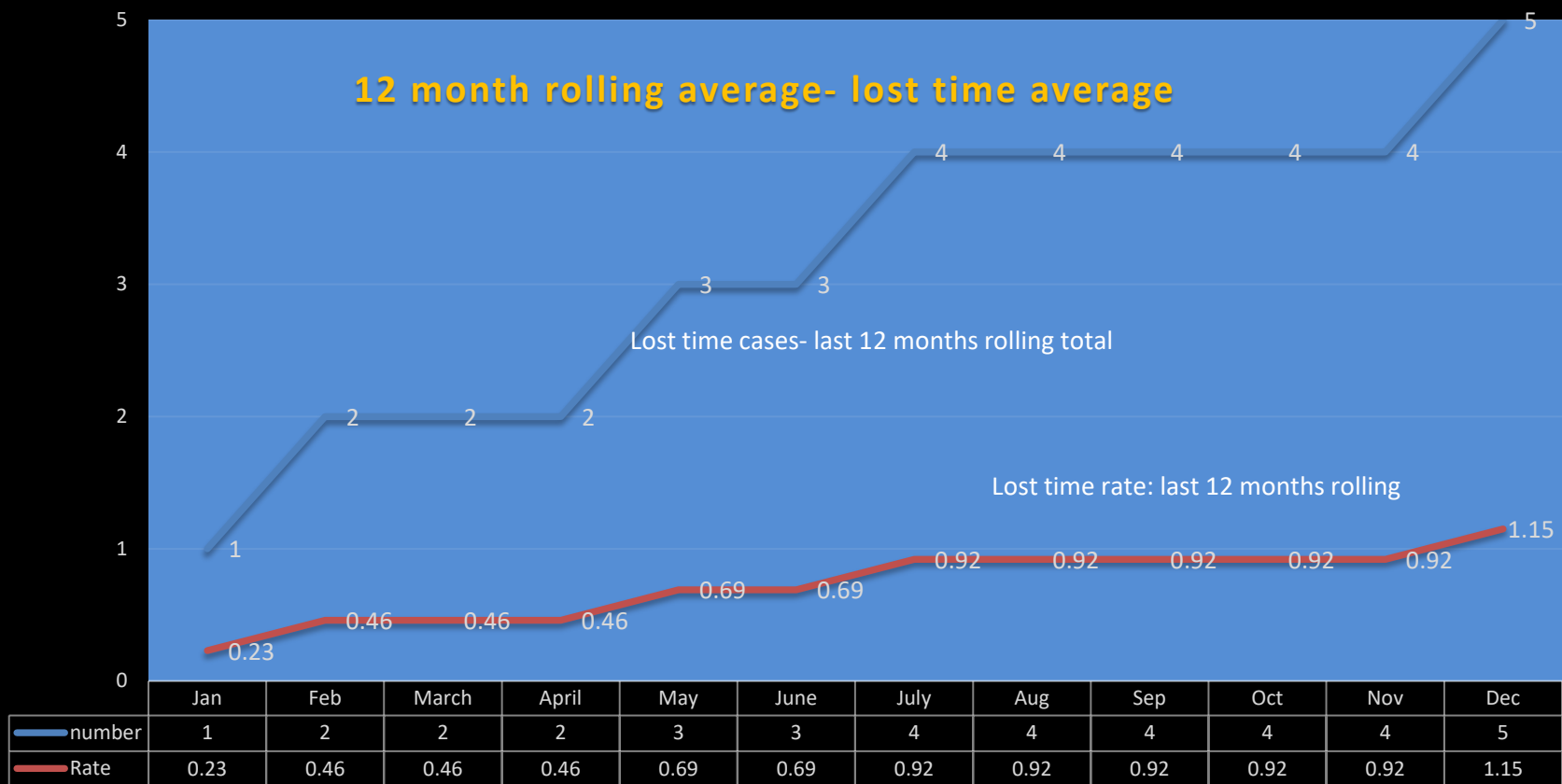
## Lost Time Rate YTD 2021



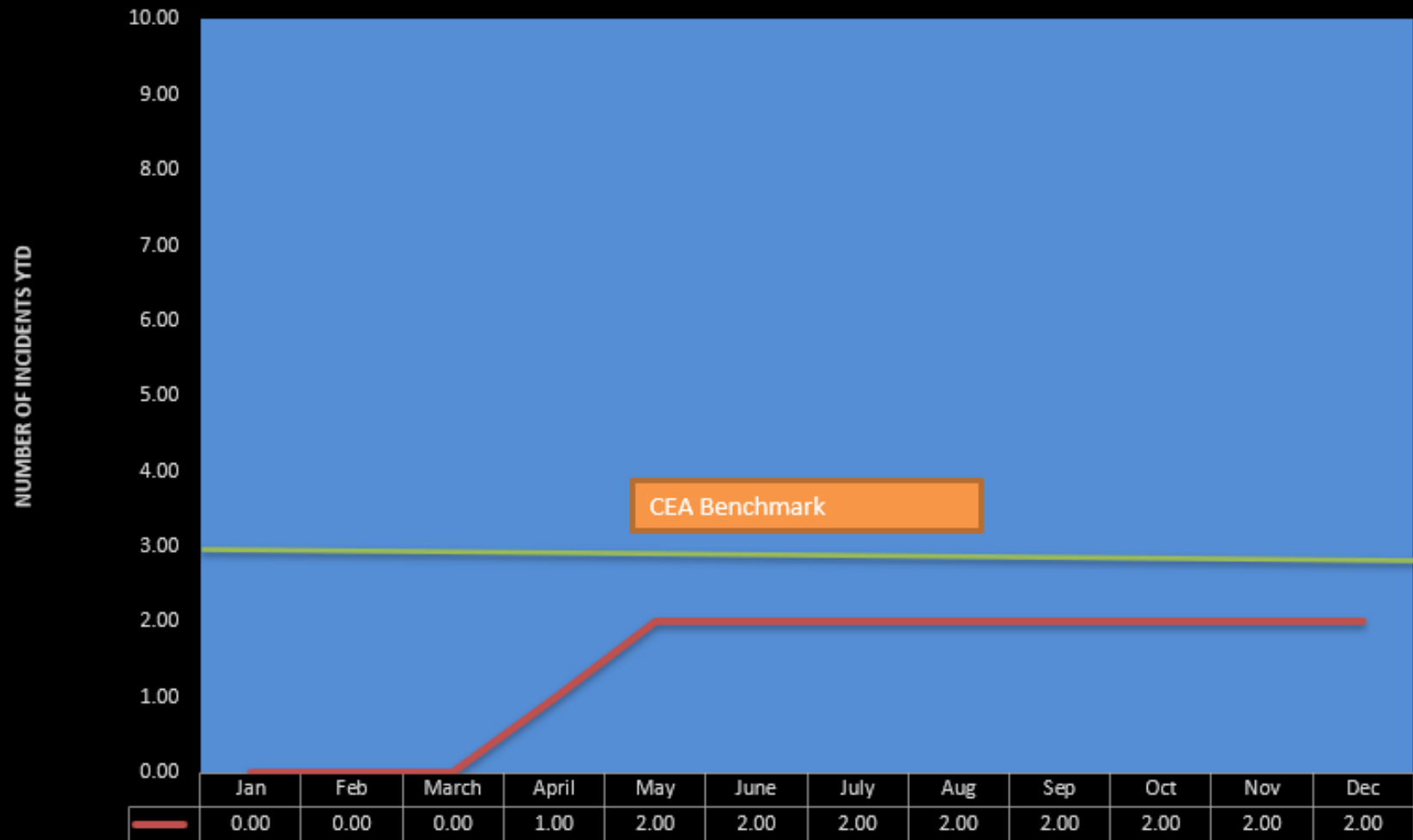
\* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

## Lost Time Rate 2021 YTD by Group

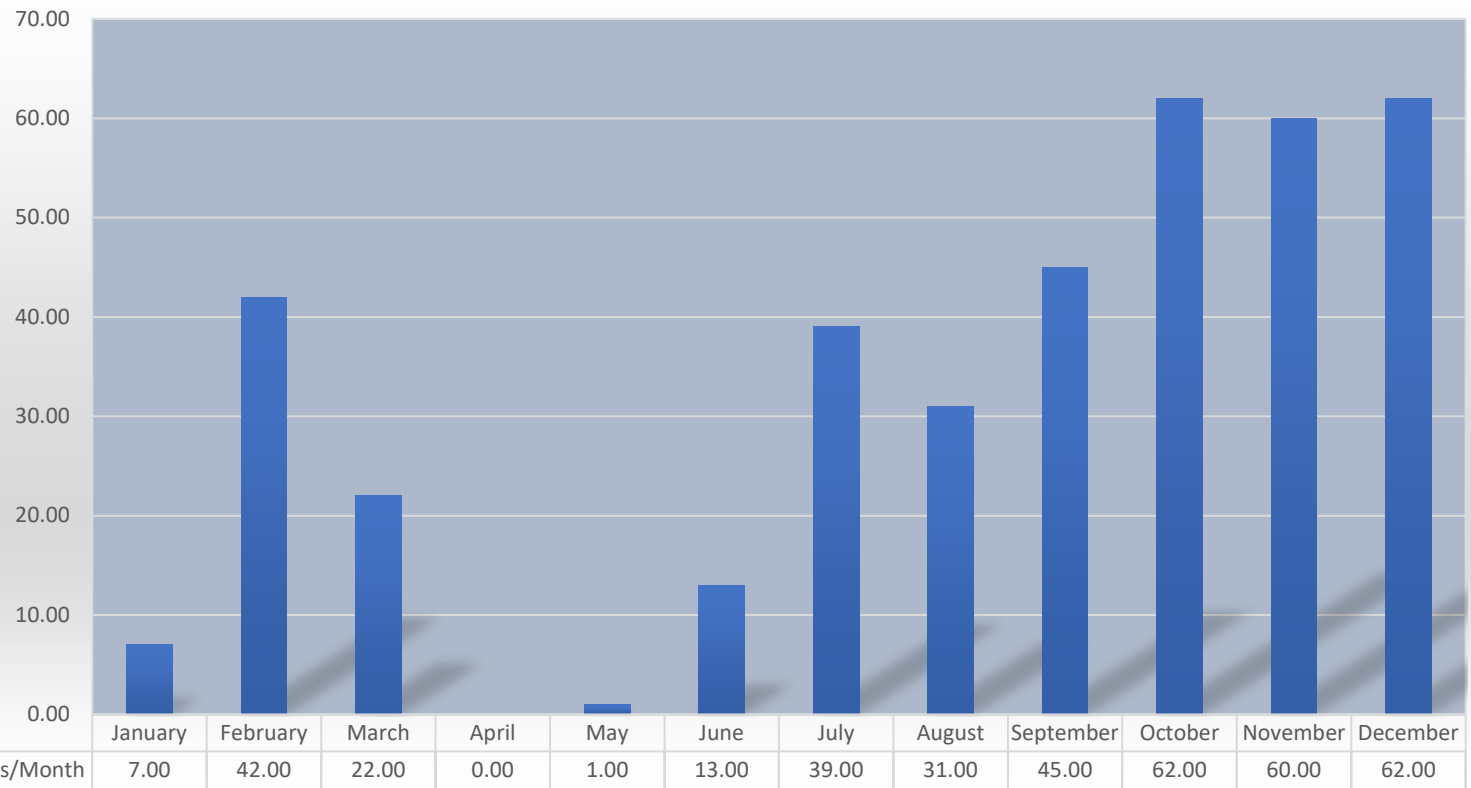




## Injuries due to nonconformance with safe work practices



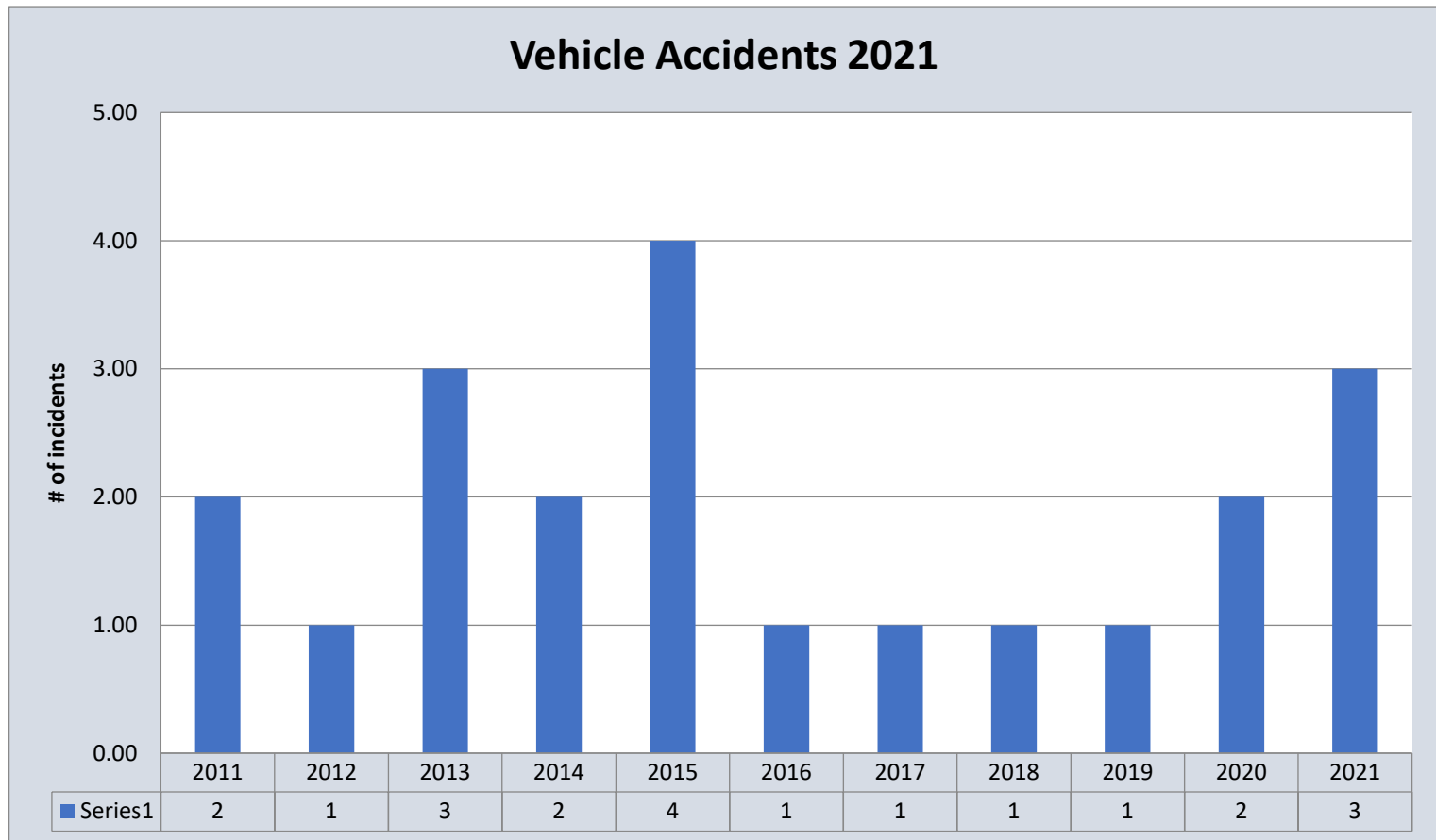
## Lost work days by month 2021





### Vehicle Incidents:

- There has been 3 vehicle incidents year to date.





**TO:** Arthur Miller, Executive VP, Regulatory & External Affairs

**THROUGH:** Teresa Kurka, Director Member Services

**FROM:** Lynda Muise, Manager, Consumer Accounting

**DATE:** January 12, 2022

**SUBJECT:** *Semi-Annual Electric Write-Off: December 2021*

The current write-off reflects uncollectible electric account balances through April 30, 2021. The net write-off amount is \$101,505, or approximately 0.06 percent of retail revenue. This write-off consists of 886 accounts. Table 1 (attached) provides a five-year comparison of the bi-annual write-off amounts. Figure 1 represents the gross write-off as a percentage of revenue over the same period.

The net write-off amount includes account balances associated with commercial members who have signed COVID-19 deferred payment agreements, which totals \$3,706 from 18 accounts. The collection effort will continue on these accounts until the uncollected balances are included for recovery in Chugach's 2023 general rate case.

As of January 12, 2022, Chugach received \$1.0 million in grant funds that satisfied all outstanding residential accounts with a COVID-19 deferred payment agreement, leaving only commercial account balances for active accounts, totaling \$216,000.

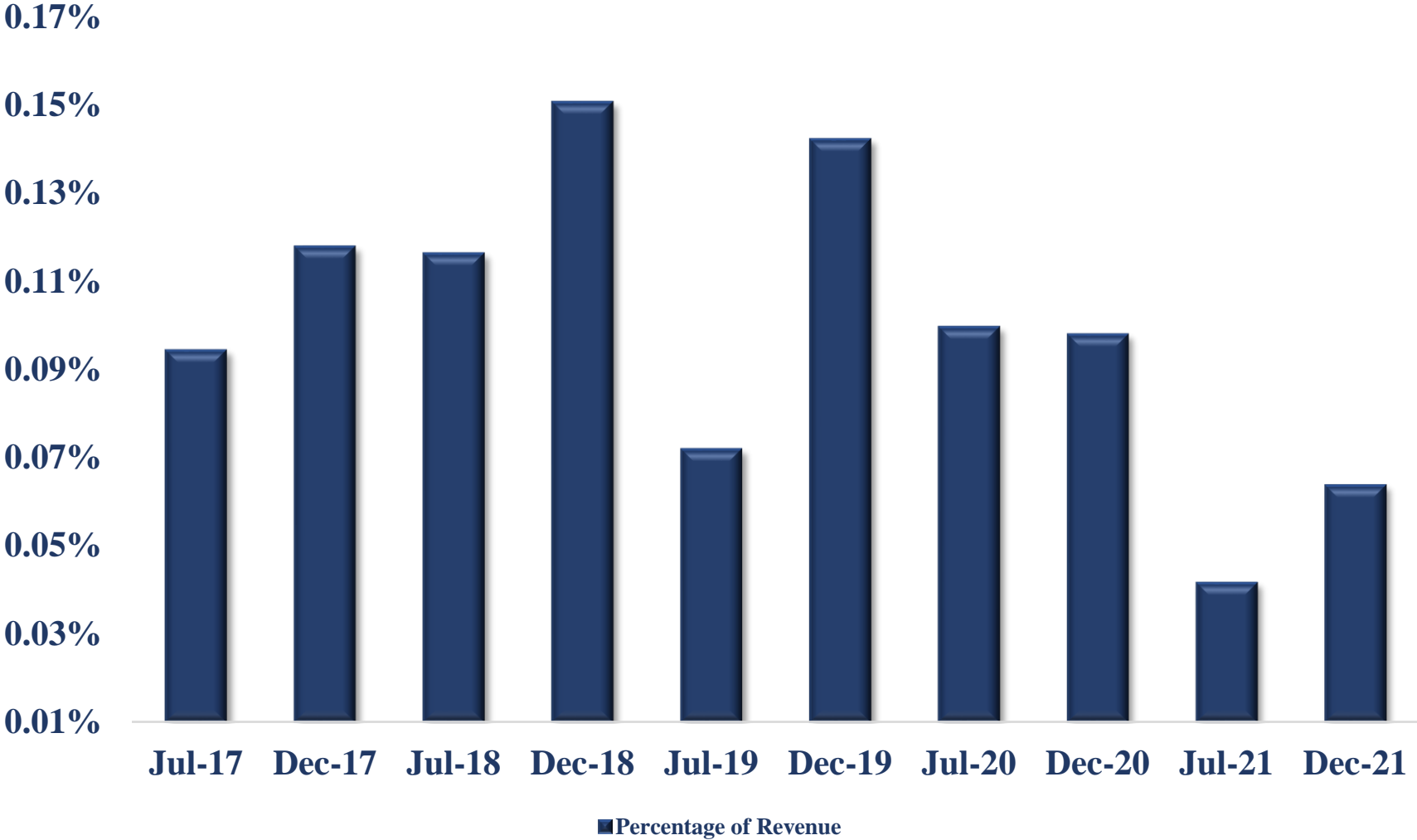
Chugach Electric Association, Inc.  
Anchorage, Alaska

December 2021 Electric Write-off  
Write-off Period: November 2020 to April 2021

<b>Table 1: Five Year Electric Write Off Comparison</b>							
Account Balances to Write-Off					Recovery of Prior Period	Net Write-Off Amount	
Date	Period	Number of Accounts	Account Balances	Average \$/Account	Account Balances	Total	Percentage of Revenue
Jul-17	5/1/2016-10/31/2016	783	\$147,454	\$188	\$48,156	\$99,298	0.09%
Dec-17	11/1/2016-4/30/2017	783	\$177,469	\$227	\$72,115	\$105,354	0.12%
Jul-18	5/1/2017-10/31/2017	854	\$175,118	\$205	\$52,143	\$122,975	0.12%
Dec-18	11/1/2017-4/30/2018	652	\$180,395	\$277	\$52,332	\$128,063	0.15%
Jul-19	5/1/2018-10/31/2018	710	\$136,249	\$192	\$61,775	\$74,474	0.07%
Dec-19	11/1/2018-4/30/2019	744	\$218,092	\$293	\$82,950	\$135,142	0.14%
Jul-20	05/1/19-10/31/2019	788	\$186,947	\$237	\$77,856	\$109,091	0.10%
Dec-20	11/1/2019-4/30/2020	624	\$175,919	\$282	\$84,096	\$91,823	0.10%
Jul-21	05/1/2020-10/31/2020	532	\$153,481	\$288	\$80,953	\$72,528	0.04%
<b>Dec-21</b>	<b>11/1/2020-04/30/2021</b>	<b>886</b>	<b>\$215,731</b>	<b>\$243</b>	<b>\$114,226</b>	<b>\$101,505</b>	<b>0.06%</b>

**Chugach Electric Association, Inc.**  
**Anchorage, Alaska**

**Figure 1: Write Offs as a Percent of Revenue**





**TO:** Chugach Board of Directors

**THROUGH:** Lee D. Thibert, Chief Executive Officer

**FROM:** Arthur Miller, Executive VP, Regulatory & External Affairs

**DATE:** January 17, 2022

**SUBJECT:** *Net Metering Tariff – Increase in Nameplate Generation Capacity*

On Friday, January 14, 2022, Chugach Electric Association, Inc. submitted tariff advice filings requesting approval from the Regulatory Commission of Alaska to increase the nameplate capacity of net metering generation from 1.5 percent to 5.0 percent of average retail demand. Approval of this request will increase the allowable nameplate capacity from 3,368 kW to 11,225 kW, based on current Commission-approved tariffed levels. We expect the Commission will issue an order on Chugach's request by February 28, 2022.

**CHUGACH ELECTRIC ASSOCIATION, INC.**  
**Anchorage, Alaska**

**REGULAR BOARD OF DIRECTORS' MEETING**  
**AGENDA ITEM SUMMARY**

**January 19, 2022**

**ACTION REQUIRED**

**AGENDA ITEM NO. VIII.A.**

<u>      </u>	<b>Information Only</b>
<u>  <b>X</b>  </u>	<b>Motion</b>
<u>      </u>	<b>Resolution</b>
<u>      </u>	<b>Executive Session</b>
<u>      </u>	<b>Other</b>

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**TOPIC**

Approve Charge to the Member Advisory Council (MAC)

**DISCUSSION**

MAC is needed in order to assess and if possible articulate proposals or alternatives that will facilitate and continue the process of integrating the legacy service areas and guiding Chugach as the sole electric utility in Anchorage. With an eye towards responsiveness to member direction and service, we direct the MAC to consider:

1. How do we help members understand their responsibilities and opportunities within a member owned cooperative? (January 20, 2022)
2. How do we increase member engagement (including voting in the annual election)? (April 6, 2022)
3. What issues within the electric utility industry are of interest to Chugach members? (July 13, 2022)
4. What should Chugach do to identify and cultivate candidates to participate in Chugach committee work such as the MAC and for the Board of Directors? What was good and what would make this experience better? (October 5, 2022)

Review and evaluate these topics, and recommend solutions, programs, or processes to address specific needs or issues identified.

At the January 17, 2022, Governance Committee meeting, the Committee recommended that the Board of Directors complete the charge to the Member Advisory Council (MAC) as discussed in executive session.

## **MOTION**

Move that the Board of Directors complete the charge to the Member Advisory Council (MAC) as discussed.