

CHUGACH ELECTRIC ASSOCIATION, INC.
ANCHORAGE, ALASKA

REGULAR BOARD OF DIRECTORS' MEETING

AGENDA

Bettina Chastain, Vice Chair
Sisi Cooper, Treasurer
Jim Henderson, Secretary

Susan Reeves, Director
Harry T. Crawford, Jr., Director
Stuart Parks, Director
Rachel Morse, Director

January 24, 2018

4:00 p.m.

Chugach Boardroom

- I. CALL TO ORDER
 - A. *Pledge of Allegiance*
 - B. *Roll Call*
 - C. *Safety Minute – “Ice Safety/Ice Rescue” (Freeman)*
- II. APPROVAL OF THE AGENDA*
- III. EXECUTIVE SESSION* (*scheduled*)
 - A. *Discussion – Election of Officers (Board)*
- IV. NEW BUSINESS* (*scheduled*)
 - A. *Election of New Officers* (Board)*
- V. PERSONS TO BE HEARD
 - A. *Member Comments*
- VI. CONSENT AGENDA*
 - A. *Board Calendar*
 - B. *Training and Conferences*
 - 1. *Gettysburg Leadership Experience for Co-Op Leaders, April 4-6, 2018, Gettysburg, PA (Deadline for conference and hotel registration is March 1, 2018)*
 - 2. *2018 NRECA Legislative Conference, April 8-10, 2018, Washington, DC (Deadline for conference and hotel registration is March 2, 2018)*
 - C. *Minutes*
 - 1. *December 18, 2017, Special Board of Directors' Meeting (Portades)*
 - 2. *December 20, 2017, Regular Board of Directors' Meeting (Quezon-Vicente)*
 - 3. *December 21, 2017, Special Board of Directors' Meeting (Portades)*
 - 4. *December 26, 2017, Special Board of Directors' Meeting (Quezon-Vicente)*
 - D. *Director Expenses*

VII. CEO REPORTS AND CORRESPONDENCE

- A. *4th Quarter 2017 Safety Report (Freeman/Andrews)*
- B. *Member Attitude Survey (Hasquet/Andrews)*
- C. *November 2017 Financial Statements and Variance Report (Harris/Curran)*
- D. *NWPPA Board of Trustees Dinner – March 8 @ 5:30 p.m. (Anchorage Downtown Hilton)*

VIII. DIRECTOR REPORTS

- A. *Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report*
- B. *Board Committee Reports (Audit and Finance, Operations & Governance)*
- C. *Other Meeting Reports*

IX. UNFINISHED BUSINESS (*none*)

X. NEW BUSINESS* (*continued*)

- A. *Project Authorization for International Substation Retirements(INSS)* (Sinclair/Hickey)*
- B. *Appointment of ARCTEC Member, Management and Alternate Representatives* (Board)*
- C. *Appointment of 2018 CFC Voting Delegate and Alternate* (Board)*

XI. EXECUTIVE SESSION* (*continued*)

- A. *Strategic Planning*
- B. *CEO Goals and Parameters & Project Specific Objectives (Correspondence)*

XII. DIRECTOR COMMENTS

XIII. ADJOURNMENT*

* *Denotes Action Items*

** *Denotes Possible Action Items*

Ice Safety



Ice Safety

Ice Color Meaning

"Thick and blue, tried and true - white and crispy, way too risky."

SAFE

transparent blue/black lake ice

WEAK

white opaque ice - use extreme caution

WEAKER

gray ice - stay off

WEAKEST

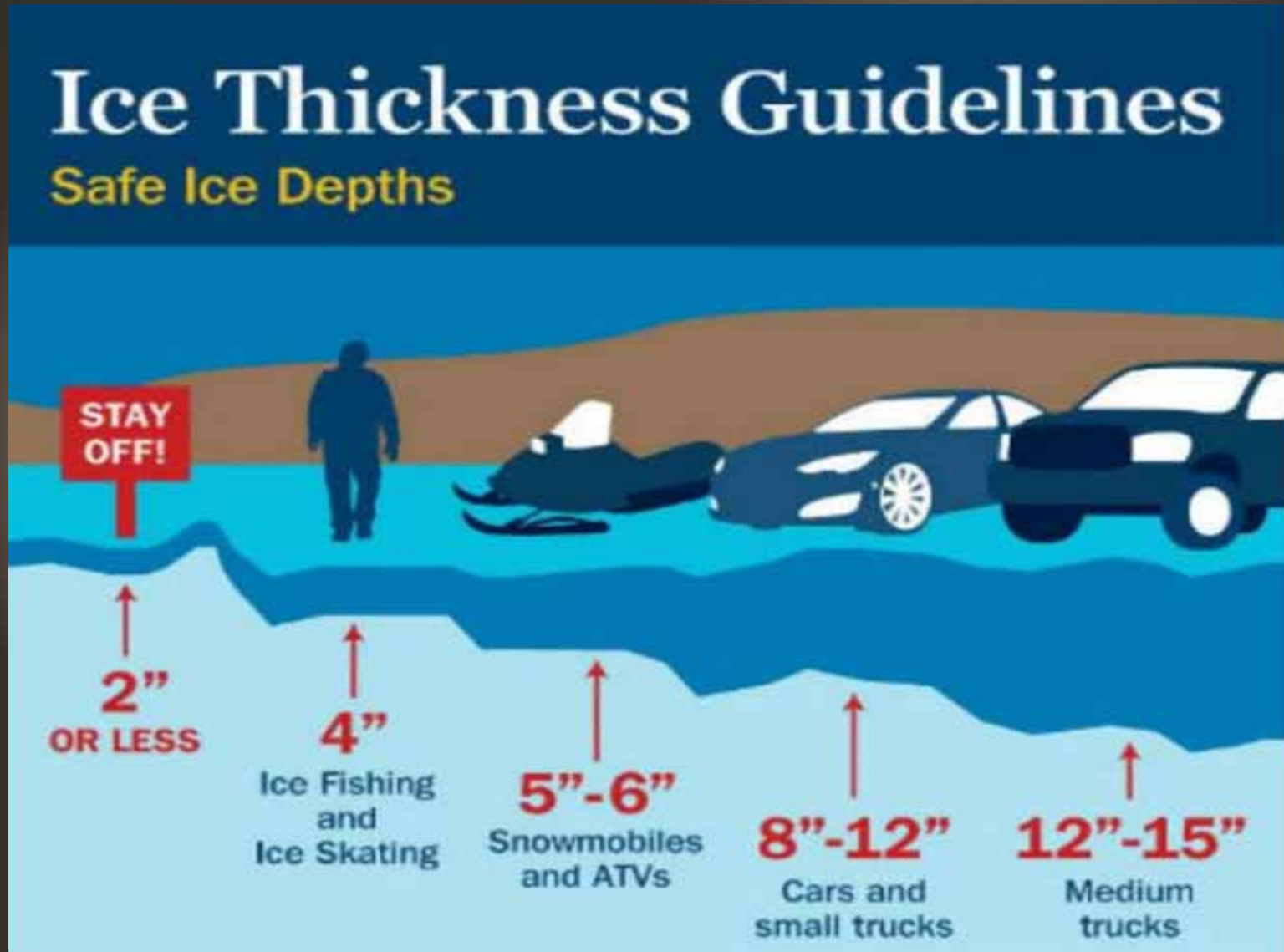
white and grey mottled - stay off

always use caution - river ice is weaker than lake ice





Ice Safety



What To Do If You Fall Through the Ice

The Art of
MANLINESS
BY  2008



1. Do not breathe in the water. Your body's shock response will cause you to gasp and hyperventilate. Resist this force. The shock will wear off in 1-3 minutes and you have 15-45 minutes to get out before you lose consciousness, so try to stay calm.



2. Orient yourself and get back to where you fell through—this ice held you before, so it should be sturdy enough to crawl back onto.



3. Don't try to pull yourself straight up. Get horizontal, and in a coordinated motion, kick your feet while using your elbows for traction to get up out of the water and onto the ice. Pull and kick until you're out.



4. Lie flat on ice and ROLL away. This helps prevent further cracking in the ice. Find warm, dry shelter immediately.

Get as much of your body onto ice as you can—water draws heat away from the body 25X faster than air.

Your beard can also freeze on the ice and save you.



If you can't get out, stop thrashing to conserve heat and avoid exhaustion. Put arms on ice and don't move them – they may freeze to the ice, keeping you from slipping into the water when you lose consciousness and giving rescuers more time to get to you.



6. If your friend falls through, call 911 and then coach them through this process rather than going out to them on the hazardous ice. Two victims are worse than one. If they can't get out on their own, extend a looped rope they can put around their arms, or a tree branch or ladder to hold onto.

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- B. *CEO Goals and Parameters & Project Specific Objectives (Correspondence)*

XII. DIRECTOR COMMENTS

XIII. ADJOURNMENT*

* *Denotes Action Items*

** *Denotes Possible Action Items*

January 2018

December 2017							February 2018						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
					1	2					1	2	3
3	4	5	6	7	8	9	4	5	6	7	8	9	10
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17	18	19	20	21	22	23	18	19	20	21	22	23	24
24	25	26	27	28	29	30	25	26	27	28			
31													

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	New Year's Day Hol		<ul style="list-style-type: none"> 12:00PM ARCTEC Teleconference (Crawford) (Teleconference No. 1-877-903-2255 Conf. ID #732 061 4475) 			
31	1	2	3	4	5	6
			<ul style="list-style-type: none"> 4:00PM REAP Finance Committee Meeting (Cooper & Parks) (Teleconference) 	<ul style="list-style-type: none"> 9:00AM ARCTEC Board Meeting (Crawford) (APA Board Room) 11:00AM REAP Quarterly Board Mtg (Cooper & Parks) (2515 A Street Anchorage, AK 99503) 		
7	8	9	10	11	12	13
	<ul style="list-style-type: none"> 10:00AM Mtg w/Rachel Morse (iPad Training) (Executive Office) 3:00PM Mtg w/Chastain & Thibert (LDT's Office) 			<ul style="list-style-type: none"> 9:00AM ARCTEC Mtg (Crawford) (APA Board Room) 	<ul style="list-style-type: none"> 1:45PM Work session re AO 2018-1, Sale of Municipal Light & Power (All) (City Hall - Assembly Conference Room #155, 632 West 6th Avenue) 	
14	15	16	17	18	19	20
	<ul style="list-style-type: none"> 11:00AM Mtg w/Chastain & Morse (Summit Tea and Spice Denali & 36th) 11:30AM Lunch Meeting w/ KPMG (Cooper) (Simon & Seafort's 420 L St. - (907) 274-3502) 3:15PM Mtg w/Thibert & Chastain (Review Packet) (LDT's Office) 4:00PM Special Board of Directors Meeting (BoardRoomCR) 	<ul style="list-style-type: none"> 5:00PM Anchorage Assembly Meeting - Public Testimony and Final Action (Loussac Library) 5:30PM Elections Committee Meeting (Crawford) (Member Services Conference Room) 	<ul style="list-style-type: none"> 3:00PM Mtg w/Thibert & Chastain (Review Packet) (LDT's Office) 4:00PM Regular Board of Directors Meeting (All) (BoardroomCR) 	<ul style="list-style-type: none"> 9:30AM ARCTEC, HEA, ML&P and GDS meeting (APA Board Room) 	<ul style="list-style-type: none"> 9:00AM ARCTEC - RCA Meeting on RRC Effort (Public Workshop) (Details to Follow) 	
21	22	23	24	25	26	27
28	29	30	31	1	2	3

February 2018

January 2018						
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March 2018						
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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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18	19	20	21	22	23	24
25	26	27	28	1	2	3

● 4:00PM - 7:00PM
Regular Board of
Directors Meeting (All)
(BoardroomCR)

NRECA Annual Meeting - (Director Educa... ♦ Nashville, TN

NRECA Annual Meeting - (Director Education 2/22 - 2/25) (An... ♦ Nashville, TN

March 2018

February 2018						
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April 2018						
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29	30					

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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25	26	27	28	29	30	31

● 4:00PM - 8:00PM Audit & Finance Committee Followed by Special Board of Directors Meeting (BoardroomCR)

● 9:00AM - 12:00PM ARCTEC - RCA Meeting on RRC Effort (Public Workshop) (Details to Follow)

● 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)

April 2018

March 2018						
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May 2018						
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27	28	29	30	31		

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1	2	3	4	5	6	7
NRECA Legislative Confer... ♦ Washington DC						
8	9	10	11	12	13	14
			<ul style="list-style-type: none"> 3:30PM - 4:00PM MS-ESS Ribbon Cutting (Meet in the Board Room) 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR) 	<ul style="list-style-type: none"> 4:00PM - 5:30PM Special Board of Directors' - Candidate Forum (TrainingRoom) 		
15	16	17	18	19	20	21
		<ul style="list-style-type: none"> 11:00AM - 2:00PM REAP Quarter Board Meeting (TBD) 	Strategic Planning w/Bo... ♦ Chugach Headquarters			
22	23	24	25	26	27	28
29	30	1	2	3	4	5

May 2018

April 2018						
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June 2018						
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24	25	26	27	28	29	30

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
29	30	1	2	3	4	5
6	7	8	<ul style="list-style-type: none"> 4:00PM - 7:00PM Audit and Finance Committee Meeting (Chugach Boardroom) 	10	11	12
13	14	15	16	17	18	19
20	21	<ul style="list-style-type: none"> 5:00PM - 8:30PM SAVE THE DATE: 2018 Chugach Annual Meeting (Dena'ina Center) 	<ul style="list-style-type: none"> 4:00PM - 7:00PM Regular Board of Directors Meeting (Board of Directors Meeting) 	24	25	26
27	Memorial Day ♦ Ur	29	30	31	1	2

June 2018

May 2018						
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27	28	29	30	31		

July 2018						
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29	30	31				

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
27	28	29	30	31	1	2
3	4	5	6	7	8	9
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

NRECA Summer Schools... ♦ Coeur D' Ale

NRECA Summer Schools for Directors (West) ♦ Coeur D' Alene, ID

● 4:00PM - 7:00PM
Regular Board of
Directors Meeting
(BoardroomCR)

July 2018

June 2018						
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August 2018						
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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			Independence Day			
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
			4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR)		NRECA Summer School ... ♦ Savannah, GA	
22	23	24	25	26	27	28
NRECA Summer School for Directors (East) ♦ Savannah, GA						
29	30	31	1	2	3	4

August 2018

July 2018						
S	M	T	W	T	F	S
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September 2018						
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23	24	25	26	27	28	29
30						

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
NRECA Summer School for Directors (East) ♦ Savannah, GA						
29	30	31	1	2	3	4
			4:00PM - 7:00PM Audit and Finance Committee Meeting (BoardroomCR)			
5	6	7	8	9	10	11
12	13	14	15	16	17	18
			4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR)			
19	20	21	22	23	24	25
		Strategic Planning w/Board ♦ Talkeetna Alaskan Lodge ♦ Connie Owens				
26	27	28	29	30	31	1

September 2018

August 2018						
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October 2018						
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21	22	23	24	25	26	27
28	29	30	31			

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
26	27	28	29	30	31	1
	Labor Day ♦ United					
2	3	4	5	6	7	8
9	10	11	12	13	14	15
			4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR)			
16	17	18	19	20	21	22
		2018 NRECA Region 9 Meeting (9/25 Pr... ♦ Anchorage, Alaska)				
23	24	25	26	27	28	29
30	1	2	3	4	5	6

October 2018

September 2018						
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November 2018						
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18	19	20	21	22	23	24
25	26	27	28	29	30	

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
30	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR)	25	26	27
28	29	30	31	1	2	3

November 2018

October 2018						
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December 2018						
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
28	29	30	31	1	2	3
4	5	● 4:00PM - 7:00PM Audit and Finance Committee Meeting (Budget) (BoardroomCR)	● 4:00PM - 7:00PM Audit and Finance Committee Meeting (BoardroomCR)	8	9	10
11	12	13	14	15	16	17
18	19	20	21	Thanksgiving Holid.	Thanksgiving Holid.	24
25	26	27	● 4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR)	29	NRECA Winter School ... ♦ Nashville, TN	

December 2018

November 2018						
S	M	T	W	T	F	S
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

January 2019						
S	M	T	W	T	F	S
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			<ul style="list-style-type: none"> 4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR) 		NRECA Winter School ... ♦ Nashville, TN	
25	26	27	28	29	30	1
NRECA Winter School for Directors ♦ Nashville, TN						
2	3	4	5	6	7	8
9	10	11	12	13	14	15
			<ul style="list-style-type: none"> 4:00PM - 7:00PM Regular Board of Directors' Meeting (BoardroomCR) 			
16	17	18	19	20	21	22
	Christmas Eve Holi	Christmas Day Holi				
23	24	25	26	27	28	29
	New Year's Eve Holi	New Year's Day Holi				
30	31	1	2	3	4	5



[\(/conferences-education/conferences/gettysburg-leadership/\)](/conferences-education/conferences/gettysburg-leadership/)

Apr 4 - Apr 6, 2018
Gettysburg, PA



Cooperative.com (</publicHome/Pages/default.aspx>) > Conferences & Education (</conferences-education/Pages/default.aspx>) > Conferences & Meetings (</conferences-education/conferences/Pages/default.aspx>) > Gettysburg Leadership Experience (</conferences-education/conferences/gettysburg-leadership/Pages/default.aspx>) > Spring: April 4 - 6, 2018

MENU ▼

Gettysburg Leadership Experience for Co-op Leaders

April 4-6, 2018, Gettysburg, PA

The approach of The Gettysburg Leadership Experience is to use the Battle of Gettysburg as a historical backdrop for exploring time-tested leadership approaches. Using a case study method, the two and one-half day workshop will focus on:

- » Anticipatory Leadership
- » Clarity of Communication
- » Transactional and Transformational Leadership
- » Predictable Surprises and Negotiating Difficult Conversations

These modules were specifically selected to help cooperative CEOs and Senior Leaders, address contemporary issues facing our industry and your co-op and its workforce specifically. NRECA has worked with FCC Services, and whose membership base is similar to NRECA's, to hone and customize the case studies to ensure a solid connection with our industry.

You don't have to be a history buff or Civil War expert to appreciate the real life leadership demonstrated in Gettysburg so many years ago. We believe the battlefield lessons will come alive for each participant. The program is limited to 30 participants, and we anticipate that the session will sell out quickly.

Gettysburg Leadership Experience for Co-op Leaders is part of the Board Leadership Certificate curriculum, BLC 941.2.

Upon completion of this 2.5 day course directors will earn two credits which can be applied to –

- » Earning the BLC
- » Earning credits after they have completed the BLC to attain Director Gold status
- » Continuing education to maintain the Director Gold certificate

What airport should I fly into to attend the Gettysburg Leadership Experience?

Most attendees that fly in for the Gettysburg Leadership Experience use Thurgood Marshall International Airport (Baltimore) - also referred to as Baltimore Washington International Airport (BWI). It's about a 60-mile drive from the airport to Gettysburg (a 90-minute drive). Both of the Washington airports (Ronald Reagan International Airport and Dulles International) are each over 80 miles away.

Are spouses/guests welcome to attend the Gettysburg Leadership Experience?

Spouses/guests are welcome to attend portions of the Gettysburg Leadership Experience including the trip on the morning of Day 1 to The Museum and Visitor Center at Gettysburg National Military Park which includes the film, *A New Birth of Freedom* and a viewing of the Gettysburg Cyclorama oil painting. Spouses/guests are also welcome to attend the group dinner at the Dobbin House Tavern on the evening of Day 1 <http://www.dobbinhouse.com/> (<http://www.dobbinhouse.com/>). Spouses/guests are not allowed to attend breakfasts, lunches, classroom sessions or battlefield tours. All spouses attending the program must register in advance. The fee for spouses/guests is \$140.

What is the daily time schedule for the program?

- » Day 1 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. Lunch is provided at noon. The program adjourns at 5:00pm and the group dinner takes place at 6:00pm.
- » Day 2 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. Lunch is provided at noon. The program adjourns at 5:00pm. Dinner on your own.
- » Day 3 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. The program adjourns at noon.



Apr 4 - Apr 6, 2018
Gettysburg, PA



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Gettysburg Leadership Experience (/conferences-education/conferences/gettysburg-leadership/Pages/default.aspx) > Spring: April 4 - 6, 2018 (/conferences-education/conferences/gettysburg-leadership/Spring/Pages/default.aspx) > Schedule

MENU ▾

*Schedule subject to change

Wednesday, April 4, 2018

6:45 am - 7:30 am	Breakfast at Hotel (Participants only)
Breakfast at Hotel (Participants only) Webster Room	
7:30 am - 8:00 am	Welcome & Introductions
Welcome & Introductions Stevens Room	
8:00 am - 12:00 pm	Module 1: "The High Ground" – Anticipatory Leadership
Module 1: "The High Ground" – Anticipatory Leadership	
Stevens Room	

	<ul style="list-style-type: none"> • Prelude & Discussion • Guided Discussion • Video Case Study • Battlefield Tour & guided discussion with Terry Fox • Return to Hotel for discussion and application to today's leadership
12:00 pm - 1:00 pm	Lunch at Hotel (Participants only)
	Lunch at Hotel (Participants only) Webster Room
1:15 pm - 1:30 pm	Meet in Hotel Lobby
	Meet in Hotel Lobby for Learning Excursion departure
1:30 pm - 5:00 pm	Learning Excursion: The Museum and Visitor Center at Gettysburg National Military Park
	<p>Learning Excursion: The Museum and Visitor Center at Gettysburg National Military Park</p> <ul style="list-style-type: none"> • Film & Cyclorama • Tour Museum & Gift Shop <p>Return to Hotel</p>
6:15 pm - 6:30 pm	Meet in Hotel Lobby for Group Transportation to Dinner
	Meet in hotel Lobby for Group Transportation to Dinner
6:30 pm - 8:00 pm	Reception and Dinner
	Reception and Dinner Dobbin House Tavern
8:15 pm	Group Transportation returns to Hotel

Group Transportation returns to Hotel

Thursday, April 5, 2018

6:45 am - 7:30 am **Breakfast at Hotel (Participants only)**

Breakfast at Hotel (Participants only)
Webster Room

7:45 am - 8:00 am **Welcome & Overview of the Day**

Welcome & Overview of the Day
Stevens Room

8:00 am - 12:00 pm **Module 2: "The Left Flank" – Transactional/Transformational Leadership**

Module 2: "The Left Flank" – Transactional/Transformational Leadership

Stevens Room

- Prelude & Discussion
- Shuttle to the Battlefield
- Battlefield Tour and guided discussion with Terry Fox

Return to Hotel for discussion & application to today's leadership

12:00 pm - 1:00 pm **Lunch at Hotel (Participants only)**

Lunch at Hotel (Participants only)
Webster Room

1:00 pm - 5:00 pm **Modules 3 and 4: "Pickett's Charge" – Predictable Surprises & Negotiating Difficult Conversations**

Modules 3 and 4: "Pickett's Charge" – Predictable Surprises & Negotiating Difficult Conversations

Stevens Room

- Prelude & Discussion
- Guided Discussion
- Video Case Study
- Battlefield Tour & guided discussion
- Return to Hotel for application & discussion to today's leadership

Day 2 Conclusion, Group Planning

5:00 pm - 11:00 pm **Evening on your own**

Evening on your own

Friday, April 6, 2018

6:45 am - 7:30 pm **Breakfast at Hotel (Participants only)**

Breakfast at Hotel (Participants only)
Webster Room

7:45 am - 8:00 pm **Welcome & Overview of the Day**

Welcome & Overview of the Day -
Stevens Room

8:00 am - 11:45 pm **Module 5: "Lincoln at Gettysburg" - Level Five Leadership**

Module 5: "Lincoln at Gettysburg" - Level Five Leadership

Stevens Room

- Prelude & Discussion
- Guided Discussion
- Video Case Study
- Battlefield Tour and guided discussion

Return to Hotel

11:45 am - 12:30 pm **Wrap-up & Take-away Exercise**

Wrap-up & Take-away Exercise Stevens Room	
12:30 pm	Adjourn
Adjourn	



Apr 8 - Apr 10, 2018
Washington, DC





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MENU ▾

Legislative Conference

Every year, NRECA welcomes co-op grassroots advocates to Washington for the annual Legislative Conference. Directors, managers, and employees of member-owned electric cooperatives come from across America to spend time on Capitol Hill talking to their congressional delegations and congressional staff about legislative issues affecting electric cooperatives and their member-owners.

2017 Legislative Conference Issues Documents

- »  [NRECA 2017 Legislative Conference Pocket Card \(/conferences-education/conferences/legislative/Documents/2017_final_pocket_card.pdf\)](/conferences-education/conferences/legislative/Documents/2017_final_pocket_card.pdf)
- »  [NRECA Fast Facts - Support Modernization and Reform of the Endangered Species Act \(/layouts/15/download.aspx?SourceUrl=https://www.cooperative.com/conferences-education/conferences/legislative/Documents/final_fast_fact_es.doc.pdf\)](/layouts/15/download.aspx?SourceUrl=https://www.cooperative.com/conferences-education/conferences/legislative/Documents/final_fast_fact_es.doc.pdf)

- »  [NRECA Fast Facts - Electric Cooperative Energy Tax Priorities \(/conferences-education/conferences/legislative/Documents/final_fast_fact_geothermal_nuclear_and_carbon_capture.pdf\)](/conferences-education/conferences/legislative/Documents/final_fast_fact_geothermal_nuclear_and_carbon_capture.pdf)
- »  [NRECA Fast Facts - Protect Funding for Low Income Home Energy Assistance Program \(/conferences-education/conferences/legislative/Documents/final_fast_fact_liheap_final.pdf\)](/conferences-education/conferences/legislative/Documents/final_fast_fact_liheap_final.pdf)
- »  [NRECA Fast Facts - Rural Utilities Service \(RUS\) Electric Loan Program \(/conferences-education/conferences/legislative/Documents/final_fast_fact_rus_.pdf\)](/conferences-education/conferences/legislative/Documents/final_fast_fact_rus_.pdf)
- »  [NRECA Fast Facts - Improve Federal Land Management Policies to Strengthen Grid Reliability \(/conferences-education/conferences/legislative/Documents/final_fast_fact_vegetation_management_.pdf\)](/conferences-education/conferences/legislative/Documents/final_fast_fact_vegetation_management_.pdf)

Future Legislative Conference Dates

- » April 28-30, 2019
- » April 26-28, 2020

Contact Us

Program

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703-907-6785

General Questions

Member Contact Center

member-support@cooperative.com (<mailto:member-support@cooperative.com>)

1-877-766-3226

Also of Interest

- » [Hear what members have to say about the Legislative Conference \(/library/videos/Pages/Legislative-Conference-Why-You-Should-Go.aspx\)](/library/videos/Pages/Legislative-Conference-Why-You-Should-Go.aspx)
- » [2015 Legislative Conference Coverage \(ECT.coop\) \(http://www.ect.coop/conference-coverage/grassroots-summit\)](http://www.ect.coop/conference-coverage/grassroots-summit)
- » [NRECA Statewide Contacts \(XLS\) \(/ layouts/15/download.aspx?SourceUrl=https://www.cooperative.com/conferences-education/conferences/legislative/Documents/NRECAStatewideContacts.xls\)](/layouts/15/download.aspx?SourceUrl=https://www.cooperative.com/conferences-education/conferences/legislative/Documents/NRECAStatewideContacts.xls)



**Apr 8 - Apr 10, 2018
Washington, DC**



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MENU ▾

*Schedule subject to change

Sunday, April 8, 2018

1:00 pm - 10:00 pm	Shuttle buses from Marriott Marquis and Renaissance to Hyatt Regency
	Shuttle buses from Marriott Marquis and Renaissance to Hyatt Regency
2:00 pm - 7:00 pm	Registration Desk Open
	Registration Desk Open (<i>Columbia Foyer</i>)
7:00 pm - 8:30 pm	Welcome Reception
	Welcome Reception (<i>Regency Ballroom</i>)

Monday, April 9, 2018

7:00 am - 6:30 pm	Shuttles buses from Marriott Marquis and Renaissance to Hyatt Regency
Shuttles buses from Marriott Marquis and Renaissance to Hyatt Regency	
7:30 am - 5:00 pm	Registration Desk Open
Registration Desk Open (<i>Columbia Foyer</i>)	
8:00 am - 5:00 pm	Co-op Action Center Lounge Open
Co-op Action Center Lounge Open (<i>Regency Foyer</i>)	
9:00 am - 10:15 am	First Set of Forums
First Set of Forums	
10:15 am - 10:30 am	Coffee Break
Coffee Break (<i>Hall of Battles</i>)	
10:30 am - 11:45 am	Second Set of Forums
Second Set of Forums	
2:00 pm - 4:00 pm	General Session and Legislative Briefing
General Session and Legislative Briefing (<i>Regency Ballroom</i>)	

Tuesday, April 10, 2018

6:30 am - 6:30 pm	Shuttles buses from Marriott Marquis and Renaissance to Hyatt Regency
Shuttles buses from Marriott Marquis and Renaissance to Hyatt Regency	
7:30 am - 2:00 pm	Registration Desk Open
Registration Desk Open (<i>Columbia Foyer</i>)	
8:00 am - 3:00 pm	Co-op Action Center Lounge Open
Co-op Action Center Lounge Open (<i>Regency Foyer</i>)	
9:00 am - 10:30 am	General Session
General Session	

Wednesday, April 11, 2018

8:00 am - 3:00 pm	Shuttle buses from Marriott Marquis and Renaissance to Capitol Hill
Shuttle buses from Marriott Marquis and Renaissance to Capitol Hill	

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

December 18, 2017
Monday
3:30 P.M.

SPECIAL BOARD OF DIRECTORS' MEETING

Recording Secretary: Divina Portades

I. CALL TO ORDER

Chair Reiser called the Special Board of Directors meeting to order at 3:32 p.m. in the training room of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Roll Call

Board Members Present:

Janet Reiser, Chair

Bettina Chastain, Vice Chair

Sisi Cooper, Treasurer (*arrived at 3:53 p.m.*)

James Henderson, Secretary (*via teleconference at 3:34 p.m.*)

Susan Reeves, Director (*via teleconference*)

Harry Crawford, Director

Stuart Parks, Director

Guest and Staff in Attendance:

Connie Owens

Lee Thibert

Julie Hasquet

II. APPROVAL OF THE AGENDA

Director Reeves moved and Director Crawford seconded the motion to approve the agenda. Chair Reiser requested to add an agenda item "Financial Matters" during Executive Session. The motion passed unanimously, as amended.

Directors Cooper and Henderson were not present at the time of the vote.

Director Henderson joined via teleconference at 3:34 p.m.

III. PERSONS TO BE HEARD

A. Member Comments

None

IV. CEO REPORTS AND CORRESPONDENCE

None

V. DIRECTOR REPORTS

None

VI. UNFINISHED BUSINESS

None

VII. NEW BUSINESS

None

VIII. EXECUTIVE SESSION

A. *Discuss Interview Process of Applicants for Vacant Board of Director Position*

B. *Interviews of Applicants for Vacant Board of Director Position*

At 3:36 p.m., Director Crawford moved and Director Parks seconded the motion that pursuant to Alaska Statute 10.25.175 (c) (2) the Board of Directors go into executive session to discuss personnel and financial matters that may tend to prejudice the reputation or character of a person; however, the person may request a public discussion. The motion passed unanimously, as amended.

Director Cooper was not present at the time of the vote.

Director Cooper arrived at 3:53 p.m.

The meeting reconvened in open session at 6:17 p.m.

IX. DIRECTOR COMMENTS

Director comments were made at this time.

X. ADJOURNMENT

At 6:22 p.m., Director Chastain moved and Director Cooper seconded the motion to adjourn. The motion passed unanimously.

Director Reeves was not present at the time of the vote.

James Henderson, Secretary

Date Approved: January 24, 2018

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

December 20, 2017
Wednesday
4:00 p.m.

REGULAR BOARD OF DIRECTORS' MEETING

Recording Secretary: Arden Quezon-Vicente

I. CALL TO ORDER

Chair Reiser called the Regular Board of Directors Meeting to order at 4:00 p.m. in the training room of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. *Pledge of Allegiance*
Chair Reiser led the Board in the Pledge of Allegiance.

B. *Roll Call*
Board Members Present:
Janet Reiser, Chair
Bettina Chastain, Vice Chair (*arrived at 4:03 p.m.*)
Jim Henderson, Secretary (*via teleconference*)
Sisi Cooper, Treasurer (*arrived at 4:10 p.m.*)
Susan Reeves, Director (*via teleconference*)
Harry Crawford, Director
Stuart Parks, Director

Guests and Staff in Attendance:

Lee Thibert	Renee Curran	Kate Ayers
Paul Risse	Tom Schulman	Thomas Showalter,
Brian Hickey	Jon Sinclair	ConnectHR, LLC
Tyler Andrews	Sean Skaling	Lindsay Sauerlender,
Mark Johnson	Shelly Schmitt	ConnectHR, LLC
Julie Hasquet	Rodney Kaas	Mark Begich, Northern
Mark Fouts	Josh Travis	Compass Group
Arthur Miller	Marty Freeman	Rachel Barinbaum,
Divina Portades	Todd McCarty	Northern Compass Group
Josh Resnick	Teresa Kurka	James Mullican
Jody Wolfe	Connie Owens	

C. *Safety Minute*
Marty Freeman, Manager, Safety discussed “*Christmas Safety*” and responded to questions from the Board.

Director Chastain arrived at 4:03 p.m.

II. APPROVAL OF THE AGENDA

Director Crawford moved and Director Parks seconded the motion to approve the agenda. The motion passed unanimously.

Director Cooper was not present at the time of vote.

III. PERSONS TO BE HEARD

- A. *Member Comments*
None

IV. CONSENT AGENDA

- A. *Board Calendar*
- B. *Training and Conferences*
 - 1. *2018 NRECA Annual Meeting, February 22-28, 2018, Nashville TN (Deadline for conference and hotel registration is January 19, 2018)*
- C. *Minutes*
 - 1. *November 20, 2017, Special Board of Directors' Meeting (Quezon-Vicente)*
 - 2. *November 29, 2017, Regular Board of Directors' Meeting (Portades)*
 - 3. *December 1, 2017, Special Board of Directors' Meeting (Portades)*
 - 4. *December 4, 2017, Special Board of Directors' Meeting (Quezon-Vicente)*
- D. *Director Expenses*

Director Chastain moved and Director Parks seconded the motion to approve the consent agenda. The motion passed unanimously.

Director Cooper was not present at the time of vote.

Director Cooper arrived at 4:10 p.m.

V. CEO REPORTS AND CORRESPONDENCE

- A. *October 2017 Financial Statements and Variance Report (Harris/Curran)*
The October 2017 Financial Statements and Variance Report was provided in the meeting packet.
- B. *Write-off of Accounts Receivable –Electric/Other (Kurka/Andrews)*
The Write-off Accounts Receivable – Electric/Other was provided in the meeting packet.
- C. *4th Quarter 2017 Railbelt Bill Comparison (Skaling/Miller)*
The 4th Quarter 2017 Railbelt Bill Comparison was provided in the meeting packet.
- D. *Chugach's Green Energy Program (Ayers/Miller)*
Kate Ayers, Energy Efficiency & Conservation Specialist presented, and Lee Thibert, Chief Executive Officer (CEO) and Sean Skaling, Manager, Business & Sustainability Program, discussed the Chugach's Green Energy Program and

responded to questions from the Board.

E. Abbott Road Phase 2 (Schmitt/Risse)

Shelly Schmitt, Sr. Manager, Distribution Engineering discussed the Abbott Road Phase 2 and responded to questions from the Board.

VI. DIRECTOR REPORTS

A. Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report

Lee Thibert, CEO reported on the December 18, 2017 ARCTEC meeting.

B. Board Committee Reports (Audit and Finance, Operations & Governance)

None

C. Other Meeting Reports

None

VII. UNFINISHED BUSINESS

None

VIII. NEW BUSINESS

A. Appointment of 2018 NRECA Voting Delegate and Alternate (Board)*

Director Chastain moved and Director Cooper seconded the motion that the Board of Directors appoints Susan Reeves as the NRECA Voting Delegate and Jim Henderson as the alternate. The motion passed unanimously.

A. Hope Substation Upgrade – Project Authorization (Sinclair/Hickey)*

Director Chastain moved and Director Cooper seconded the motion that the Board of Directors' authorize the Chief Executive Officer (CEO) to approve project expenditures for the Hope Substation Upgrade at an estimated total cost of \$1,900,000, with an estimated completion date of December 2018. The motion passed unanimously.

IX. EXECUTIVE SESSION

A. Strategic Planning

B. CEO Goals and Parameters and Project Specific Objectives

At 5:02 p.m., Director Crawford moved and Director Cooper seconded the motion that pursuant to Alaska Statute 10.25.175 (c)(1) and (3) the Board of Directors go into executive session to: 1) discuss and receive reports regarding financial matters, the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; and, 2) receive reports upon legal matters that are attorney/client privileged, the immediate knowledge of which could have an adverse effect on the legal position of the cooperative. The motion passed unanimously.

The meeting reconvened in open session at 7:55 p.m.

X. DIRECTOR COMMENTS

Director comments were made at this time.

Director Henderson delegated Director Chastain as acting Secretary.

Directors Henderson and Reeves delegated Director Crawford to sign their expense reports.

Chair Reiser read her resignation letter and thank the Board and Chugach Staff.

XI. ADJOURNMENT

At 8:00 p.m., Director Henderson moved and Director Crawford seconded the motion to adjourn. The motion passed unanimously.

James Henderson, Secretary

Date Approved: January 24, 2018

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

December 21, 2017
Thursday
4:00 P.M.

SPECIAL BOARD OF DIRECTORS' MEETING

Recording Secretary: Divina Portades

I. CALL TO ORDER

Chair Reiser called the Special Board of Directors meeting to order at 4:04 p.m. in the Engineering conference room of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Roll Call

Board Members Present:

Janet Reiser, Chair
Bettina Chastain, Vice Chair
Sisi Cooper, Treasurer
James Henderson, Secretary (*via teleconference*)
Susan Reeves, Director (*via teleconference*)
Harry Crawford, Director
Stuart Parks, Director

Guest and Staff in Attendance:

Arden Quezon-Vicente

II. APPROVAL OF THE AGENDA

Director Chastain moved and Director Crawford seconded the motion to approve the agenda. The motion passed unanimously.

III. PERSONS TO BE HEARD

A. Member Comments

None

IV. CEO REPORTS AND CORRESPONDENCE

None

V. DIRECTOR REPORTS

None

VI. UNFINISHED BUSINESS

None

VII. NEW BUSINESS

None

VIII. EXECUTIVE SESSION

- A. *Discuss Interview Process of Applicants for Vacant Board of Director Position*
- B. *Interviews of Applicants for Vacant Board of Director Position*

At 4:06 p.m., Director Parks moved and Director Chastain seconded the motion that pursuant to Alaska Statute 10.25.175 (c) (2) the Board of Directors go into executive session to discuss personnel matter that may tend to prejudice the reputation or character of a person; however, the person may request a public discussion. The motion passed unanimously.

The meeting reconvened in open session at 7:34 p.m.

IX. NEW BUSINESS

- A. *Appointment of New Board Member** (Board)*
The Board requested New Business to be deferred to December 26, 2017, Special Board of Directors' meeting. No objections were made.

X. DIRECTOR COMMENTS

Director comments were made at this time.

XI. ADJOURNMENT

At 7:37 p.m., Director Chastain moved and Director Parks seconded the motion to adjourn. The motion passed unanimously.

Directors Cooper and Reeves were not present at the time vote.

James Henderson, Secretary

Date Approved: January 24, 2018

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

December 26, 2017
Tuesday
12:00 p.m.

SPECIAL BOARD OF DIRECTORS' MEETING

Recording Secretary: Arden Quezon-Vicente

I. CALL TO ORDER

Chair Reiser called the Special Board of Directors Meeting to order at 12:04 p.m. in the Engineering conference room of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Roll Call

Board Members Present:

Janet Reiser, Chair (*via teleconference*)

Bettina Chastain, Vice Chair (*via teleconference*)

Jim Henderson, Secretary (*via teleconference*)

Sisi Cooper, Treasurer (*via teleconference*)

Susan Reeves, Director (*via teleconference*)

Harry Crawford, Director

Stuart Parks, Director (*via teleconference*)

Guests and Staff in Attendance:

Tom Schulman

II. APPROVAL OF THE AGENDA

Chair Reiser requested an amendment to omit the Executive Session and go directly to New Business. No objections were made.

Director Reeves moved and Director Crawford seconded the motion to approve the agenda as amended. The motion passed unanimously.

III. PERSONS TO BE HEARD

A. Member Comments

None

IV. CEO REPORTS AND CORRESPONDENCE

None

V. DIRECTORS REPORTS

None

VI. UNFINISHED BUSINESS

None

VII. EXECUTIVE SESSION

A. Discuss the Interviews of Applicants for Vacant Board of Director Position

Agenda item was removed during Approval of the Agenda.

VIII. NEW BUSINESS

*A. Appointment of New Board Member**

Chair Reiser discussed the process of appointing a new Board member and opened the floor for nominations.

Director Reeves moved to nominate Rachel Morse as the new Board member and Director Henderson seconded the motion. No objections were made.

Director Chastain moved to nominate Harold Hollis as the new Board member and Director Reeves seconded the motion. No objections were made.

Director Crawford moved to nominate Matt Moore as the new Board member and Director Reeves seconded the motion. No objections were made.

Director Reeves moved to eliminate Matt Moore from the nomination and Director Parks seconded the motion. Chair Reiser called for a vote.

Director Chastain – Yes
Director Cooper – No
Director Crawford – No
Director Henderson – No
Director Parks – Yes
Director Reeves – Yes
Chair Reiser – Yes

The motion to remove Matt Moore from the nomination passed 4 to 3 votes.

Chair Reiser called for a vote between Rachel Morse and Harold Hollis.

Director Chastain – Harold Hollis
Director Cooper – Rachel Morse
Director Crawford – Rachel Morse
Director Henderson – Rachel Morse
Director Parks – Rachel Morse
Director Reeves – Rachel Morse
Chair Reiser – Rachel Morse

The motion that pursuant to Board Policy 603 and Article IV, Section 8 of Chugach's bylaws, the Board of Directors' appoint Rachel Morse, effective January 1, 2018 to fill the vacancy on the Chugach Board. The motion passed 6 to 1 votes.

IX. DIRECTOR COMMENTS

Director comments were made at this time.

X. ADJOURNMENT

At 12:17 p.m., Director Reeves moved and Director Henderson seconded the motion to adjourn. The motion passed unanimously.

James Henderson, Secretary
Date Approved: January 24, 2018

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

January 24, 2018

ACTION REQUIRED

AGENDA ITEM NO. VI.D.

- Information Only
 - Motion
 - Resolution
 - Executive Session
 - Other
-

TOPIC

Director Expenses

DISCUSSION

The Director's expenses will be submitted for approval at the board meeting.

MOTION

(Consent Agenda)

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

TO: Lee Thibert, CEO
FROM: Tyler Andrews, Vice President, Member and Employee Services
SUBJECT: *Fourth Quarter Safety Report 2017*

Year to Date Safety Statistics- 4th Quarter

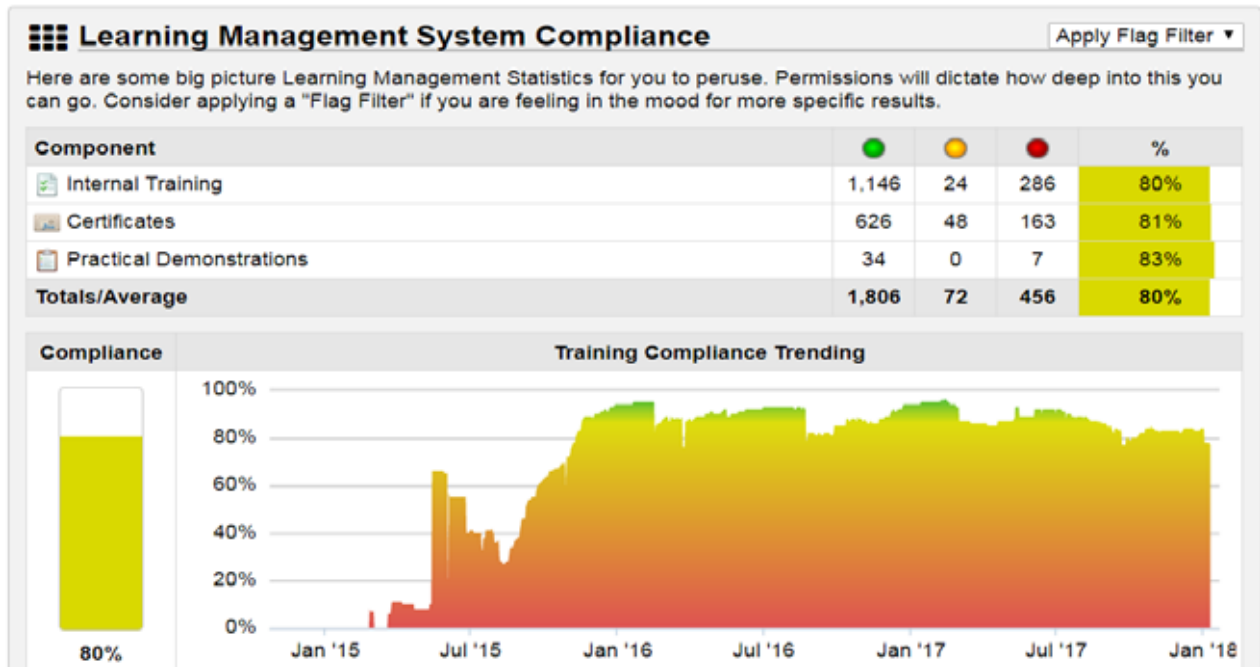
- | | |
|---|-----|
| • Total Number of Recordable Injuries | 4 |
| • Number of Lost Work Day Recordable Injuries | 3 |
| • Preventable Incidents | 1 |
| • Lost Work Days | 105 |
| • Vehicle Incidents | 2 |

Notable Items:

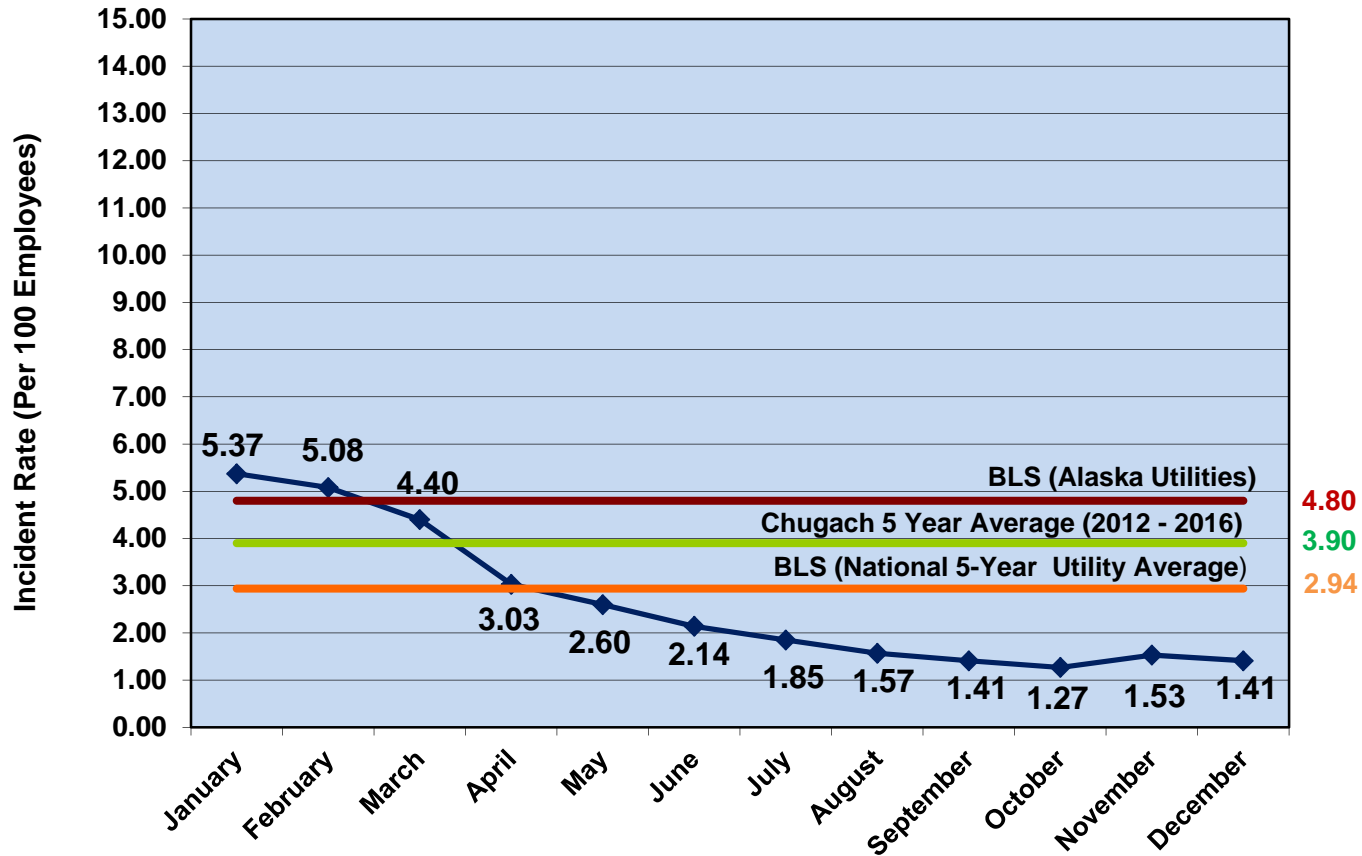
- With one injury in the 4th quarter, Chugach Electric Association has finished the year with its lowest injury rate of 1.4. This rate reflects a 50% reduction over last year's performance.
- During the week of December 11th Jim Vaughn from Institute for Safety in Powerline Construction provided over 30 hours of instruction to our linemen and anyone else with interest in the topics presented. Topics ranged from Protective Grounding, Hot Sticks, and Tailboards to Substation Hazard Awareness, Utility Arc Flash Safety and NESC updates. Given the feedback received from attending linemen, Jim's well-constructed presentations, imparted field experience and lessons- learned were well-received.
- Completed a self-assessment to determine existing performance against RESAP program criteria in areas ranging from Crew Visits, Substations, and General Vehicles to Pole Yard and Outside Storage and Arc Rating Clothing. Overall, 17 program areas were reviewed. Also participated in 5-day Golden Valley RESAP review during which line operations and power generation programs were reviewed.
- Conducted a quarterly safety manager meeting October 12th during which we reviewed our SHARP initiative at SPP and development of Hi-risk Management Practices.

Safety Training:

- A primary incident prevention effort from the Safety Department is the delivery of safety training. Safety training topics contribute to employee knowledge, hazard identification and mitigation, required safe work procedures, and safety regulations. To date 80% of our annual training plan has been completed.

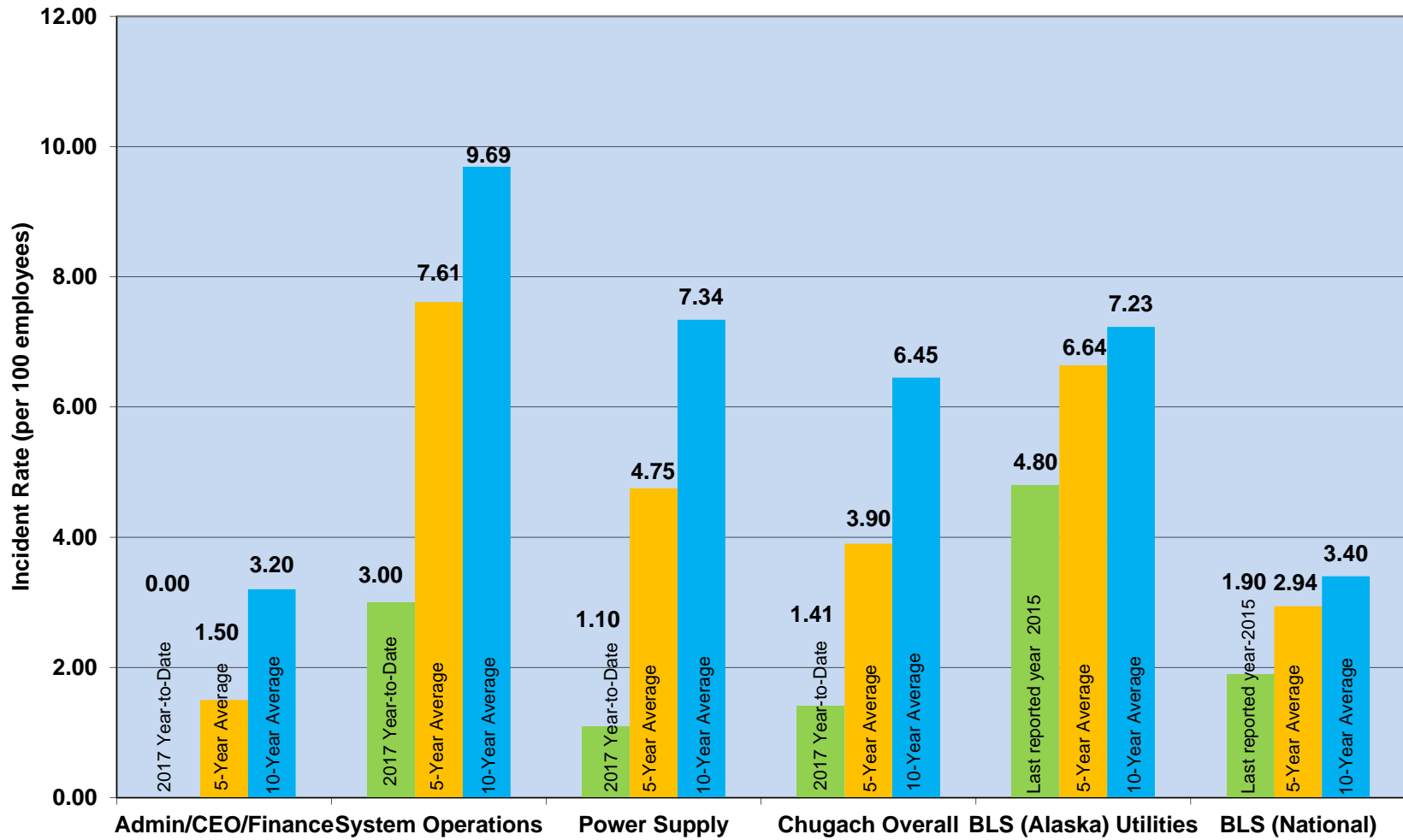


Recordable Incident Rate 2017

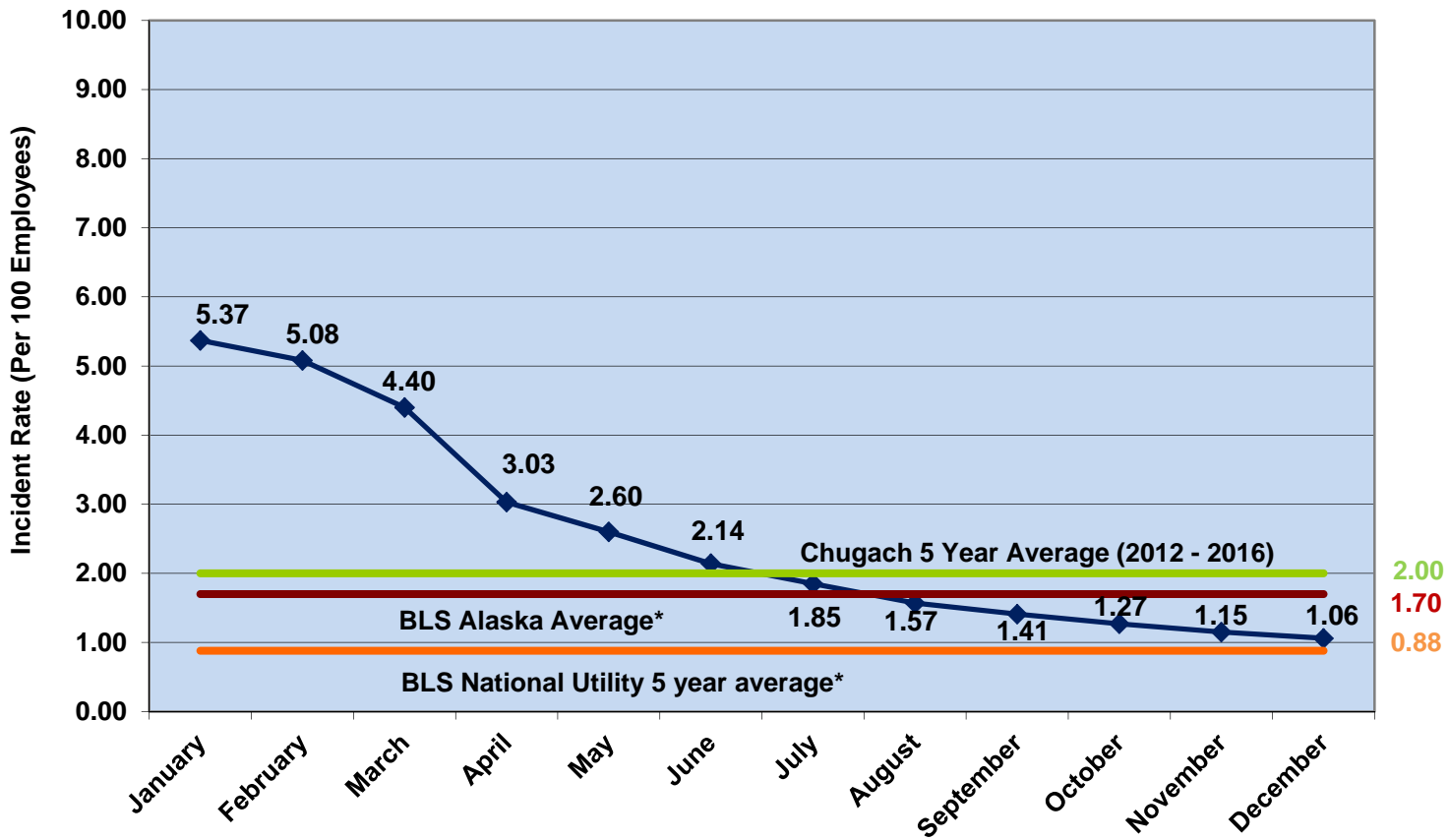


* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

Recordable Incident Rate 2017 by Group

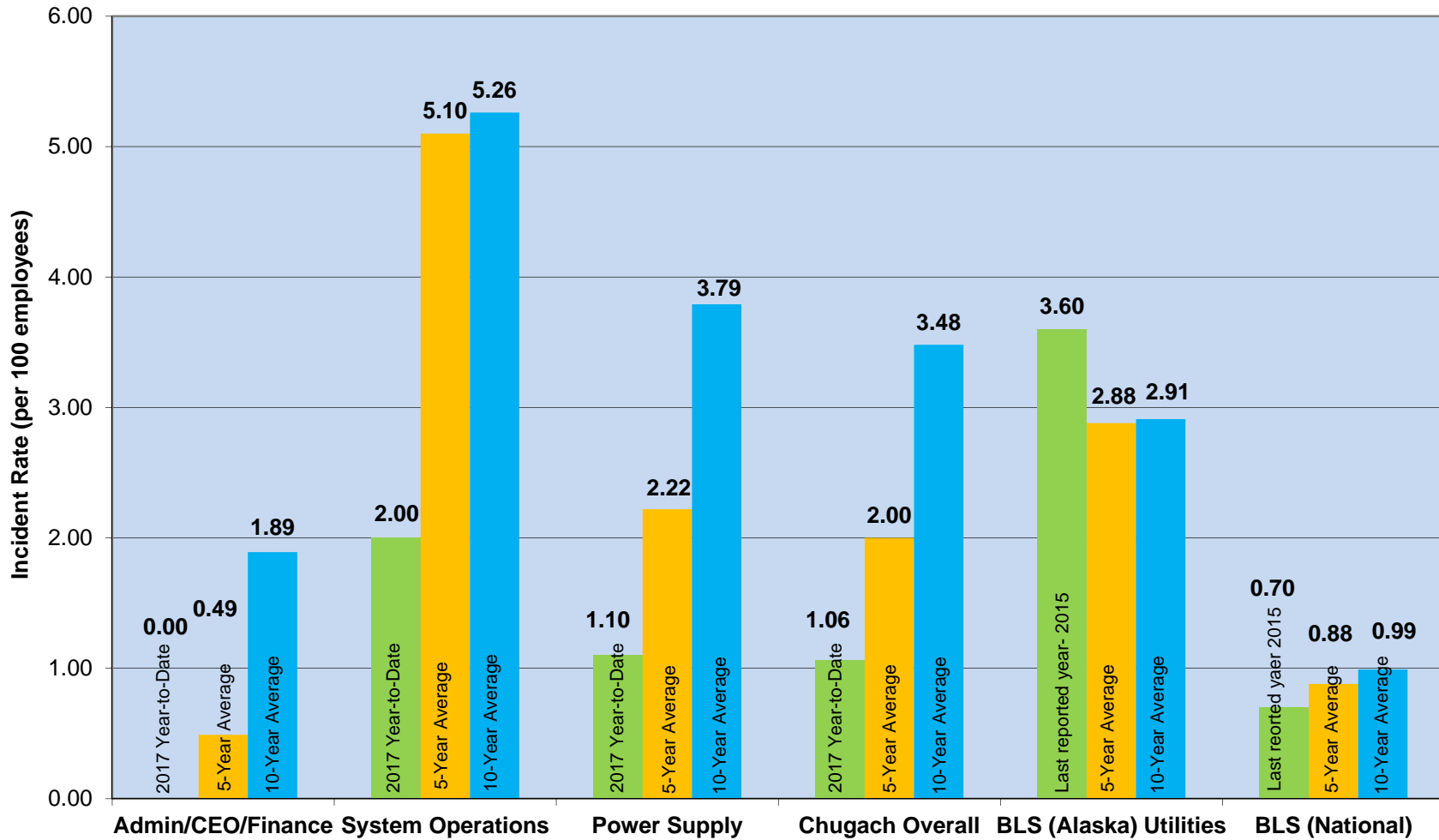


Lost Time Rate YTD 2017

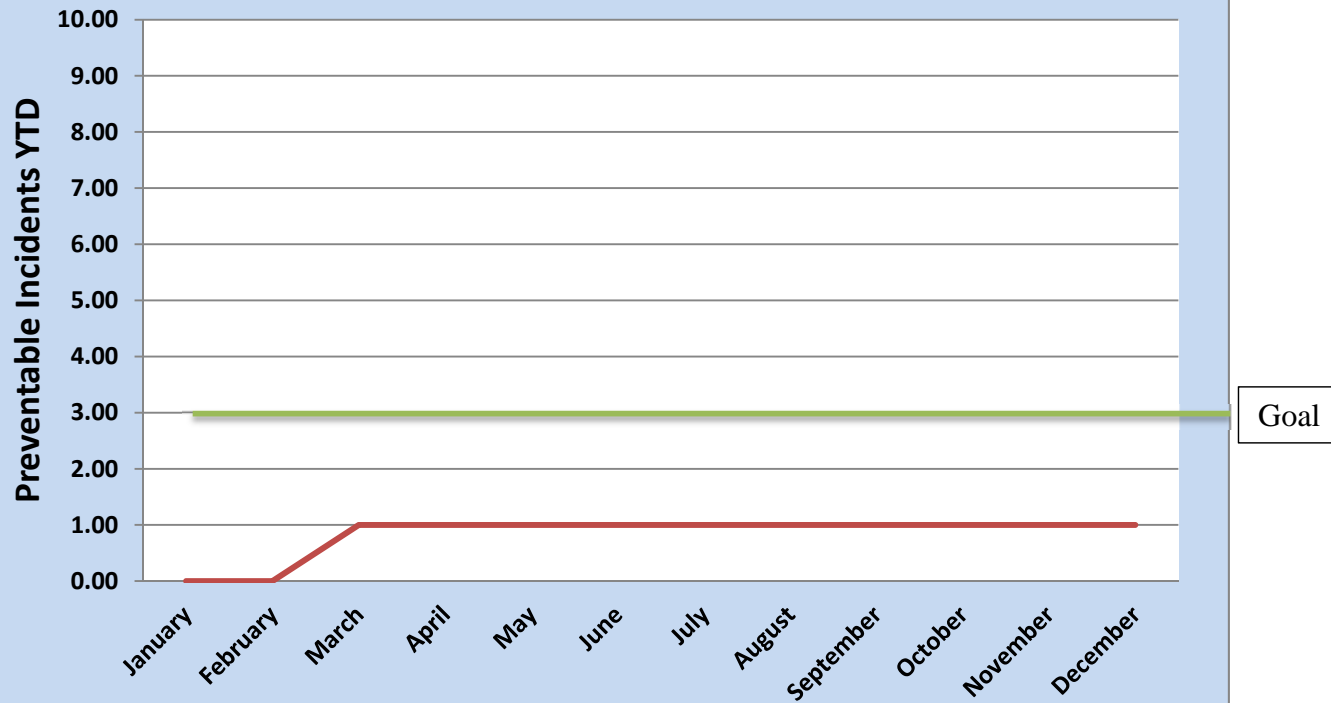


* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

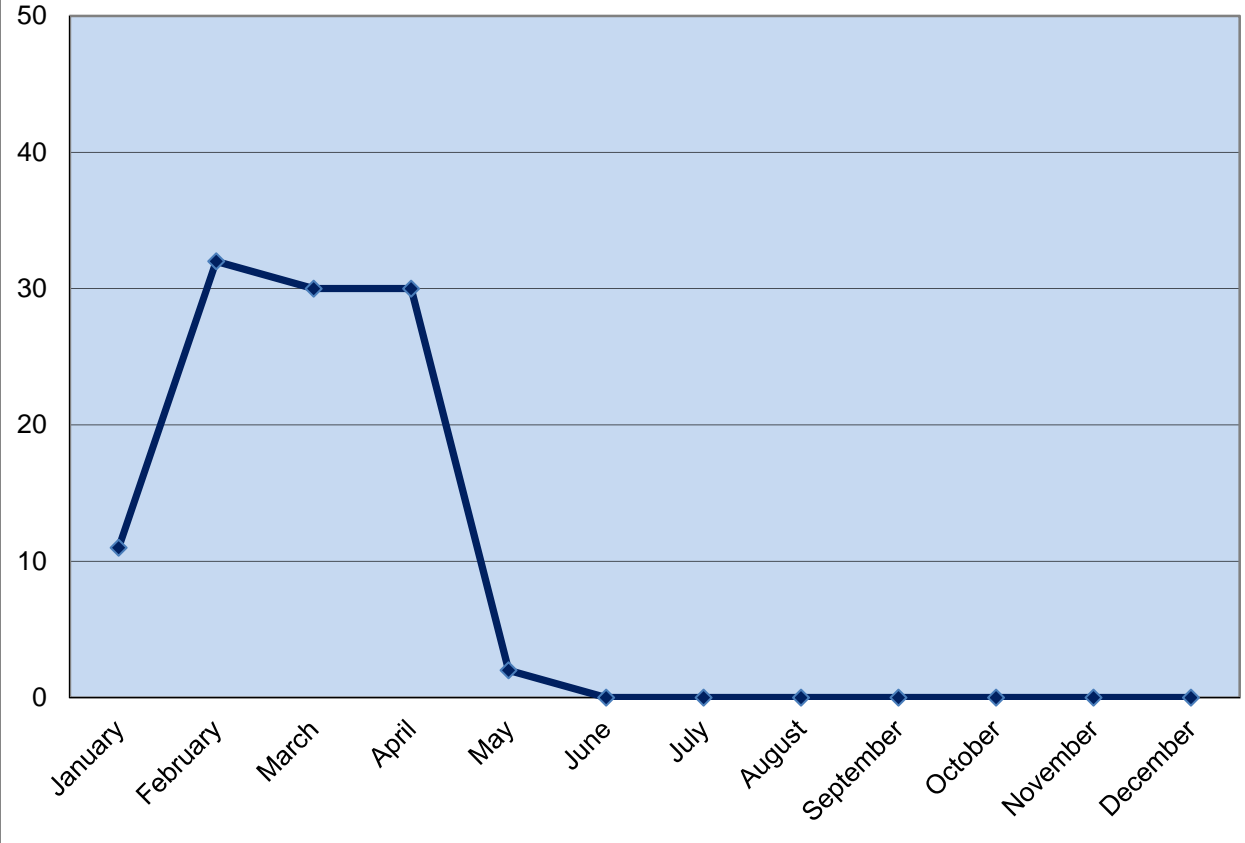
Lost Time Rate 2017 YTD by Group



Number of Preventable Incidents YTD 2017

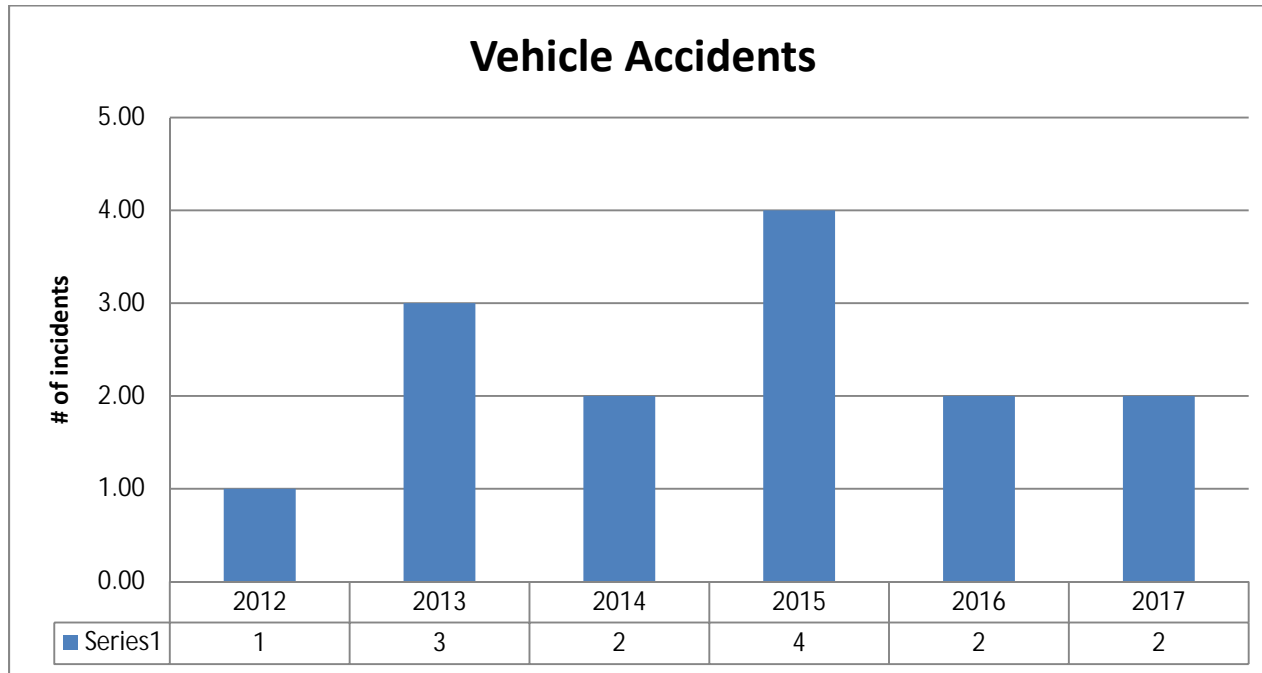


Lost Work Days By Month - 2017



Vehicle Incidents:

There have been 2 vehicle incidents YTD.



CHUGACH ELECTRIC ASSOCIATION, INC.
ANCHORAGE, ALASKA
January 16, 2018

TO: Lee Thibert, Chief Executive Officer

THROUGH: Tyler Andrews, VP Member and Employee Services

FROM: Julie Hasquet, Manager, Corporate Communications

SUBJECT: 2017 Member Satisfaction Survey

Method:

In December 2017, Hellenthal and Associates surveyed 320 Chugach Electric members for our annual member satisfaction survey. Roughly half of the surveys were conducted on phones with cellular prefixes and the other half on traditional land-line prefixes. The survey has a 95 percent confidence level, with a margin of error of plus or minus 5.50 percent.

Results:

Overall positive rating:	86 percent	(January 2017 = 90 percent)
Reliability rating:	95 percent	(January 2017 = 97 percent)
Restoration time (A or B grade)	86 percent	(January 2017 = 94 percent)

- Every utility in the survey went **down** with its **positive rating** including Enstar, ML&P, MEA, and GCI. The exception was ACS which saw a slight increase.
- We know that every Chugach member also likely has Enstar services. Enstar's numbers are far below Chugach's.

Enstar's overall positive: 77.1 percent (January 2017 = 79.7 percent)

- GCI – also likely most Chugach members are customers.
GCI positive 59 percent (January 2017 = 63 percent)
- ACS – (Although they saw a bump; their numbers are far below ours):
ACS positive 54 percent (January 2017 = 51 percent)

Summary:

Although some of our key indicators went down slightly, the overall positive rating and the reliability rating are both within the margin of error. The pollster says the change is not statistically relevant. Also, it is not uncommon for people to give more negative feedback during surveys in a down economy such as exists in Alaska. Additionally, attached is a document that shows our 22-year averages with December 2017 results in overall positive and reliability above that average.

As discussed at strategic planning, positive survey results in the 80 and 90 percentile ranges are what many companies aspire to achieve after long reputation building campaigns. Chugach Electric is a solidly respected and relied upon utility.

CHUGACH ELECTRIC MEMBER ATTITUDE SURVEY

November 29th to December 7th, 2017

Sample size = 320 margin of error \pm 5.50%

HELLENTHAL AND ASSOCIATES

2200 Vanderbilt Circle
Anchorage, Alaska 99508
(907) 276-1001 or
277-2315 (fax)

INTRODUCTION AND METHODOLOGY

This report presents an analysis of a survey of Chugach Electric residential customers, aged 18 or older. The survey measured properties of Chugach Electric adults' demographics, behaviors, attitudes, and policy issues concerning Chugach Electric and other utilities.

Research typically involves estimating the characteristics of a designated population. Because of the costs of conducting a census of all items in a population and the adequacy of sample results, sample statistics were used to make statistical inferences concerning population parameters.

Three hundred and twenty (320) Chugach Electric adults, aged 18 or older, were interviewed between November 29th and December 7th, 2017. Interviewing was conducted by telephone on a random basis. A computerized list of residential telephone numbers was provided by Chugach Electric. All Chugach Electric customers who provided a contact telephone number (cellular or land line) had an equal chance of being interviewed.

Of the 320 interviews, 145 (45.4%) were conducted on cellular phone prefixes and 175 (54.6%) on traditional land-line prefixes. Traditional land-line prefixes can now be converted to cellular telephones. Ten interviews (3.1%) were conducted of customers only assessable by land-line telephones, 154 (48.1%) only assessable by cellular telephones, and 156 (48.8%) assessable by both land-line and cellular telephones. All households were called up to five times: during the evening (5:00 to 9:00 pm), day (11:00 am to 5:00 pm), and weekend (12:00 pm to 9:00 pm).

Margin of error

At a 95% confidence level, the empirical proportions reported in the general population survey can be projected, within plus or minus 5.50%, to the entire Chugach Electric residential customer adult population, aged 18 and over. This means one can be 95% sure that the frequencies reported in the general population survey are within \pm 5.50% of the true Chugach Electric adult population proportions.

The 2017 questionnaire with results follows.

CHUGACH ELECTRIC MEMBER ATTITUDE SURVEY

Hello, my name is _____ from Hellenthal & Associates. We are conducting an area wide public opinion research survey for Chugach Electric.

S1. I need to speak with the person in your household who is responsible for paying **residential** utility bills for your household. Who would that be?

IF IT'S THEM, THEN PROCEED TO QUESTION S2

IF NOT, THEN ASK....

When will that person be home?

Your telephone number was randomly selected. The questions I need to ask will take about 15 minutes. All of your responses will be confidential. (PAUSE AND PROCEED)

S2. Is this telephone number _____?

S3. Do you pay your residential electric bills to Chugach Electric or to Municipal Light and Power?

IF CHUGACH, THEN PROCEED TO QUESTION #1...

IF ML&P, THEN TERMINATE...

IF OTHER, THEN TERMINATE...

IF THEY DON'T PAY UTILITY BILLS/LANDLORD PAYS, THEN TERMINATE...

For this survey, please only provide information about your residence.

1. How many years and months have you been a Chugach Electric customer?

CHUGACH ELECTRIC RESIDENCY	FREQUENCY	PERCENT
Under 1 year.....	21.....	6.7%
1 to 4 years.....	66.....	20.6%
5 to 9 years.....	39.....	12.1%
10 to 14 years.....	39.....	12.2%
15 to 20 years.....	50.....	15.6%
20 years or more.....	105.....	32.9%
(Adult Mean = 16.774 years)		
(Adult Median = 13.100 years)		

2. How many years and months have you lived at your current residence?

CURRENT RESIDENCE	FREQUENCY	PERCENT
Under 1 year.....	36.....	11.3%
1 to 4 years.....	88.....	27.4%
5 to 9 years.....	42.....	13.1%
10 to 14 years.....	44.....	13.7%
15 to 20 years.....	44.....	13.8%
20 years or more.....	66.....	20.7%
(Adult Mean = 12.250 years)		
(Adult Median = 8.552 years)		

The questions I am going to ask concern the electric service you receive at the home you presently live in.

3. I am going to read to you a list of names of organizations. Please tell me whether your opinion of each is very positive, somewhat positive, somewhat negative, or very negative -- or if you have never heard of them. Is your opinion of _____ (FILL IN ORGANIZATION) very positive, somewhat positive, somewhat negative, or very negative -- or have you never heard of it?

(IF POSITIVE OR NEGATIVE SAY, "Is that very positive/very negative or just somewhat positive/negative?") (IF THEY ONLY RECOGNIZE NAME OR ARE TRULY UNABLE TO GIVE A POSITIVE OR NEGATIVE RECORD A "2" OR "NEUTRAL")

ORGANIZATIONS	4 VERY POSITIVE	3 SOMEWHAT POSITIVE	2 NEUTRAL	1 SOMEWHAT NEGATIVE	0 VERY NEGATIVE	WHAT?	MEAN
Enstar.....	24.6%	52.5%	13.3%	8.2%	1.4%	0.0%	2.908
ACS (Alaska Communications System).....	12.6%	41.3%	36.5%	7.3%	2.3%	0.0%	2.545
GCI (General Communications Inc.).....	15.9%	43.1%	11.4%	17.6%	12.0%	0.0%	2.334
ML&P (Anchorage Municipal Light & Power).....	5.1%	23.2%	67.7%	3.7%	0.3%	0.0%	2.290
MEA (Matanuska Electric Association)....	2.5%	13.9%	70.0%	2.6%	0.0%	11.1%	2.183
* Chugach Electric Association...34.8%	51.6%	6.8%	5.5%	1.3%	0.0%		3.131

(ROTATE ORDER)

* 4. What is the main reason your opinion toward Chugach Electric is _____? (FILL IN VERY POSITIVE OR VERY NEGATIVE AS APPROPRIATE)

VERY POSITIVE	FREQUENCY	PERCENT
01-No problems.....	35	30.2%
04-Good overall service.....	25	22.1%
03-Reliable power/no outages.....	24	20.9%
02-Good customer service.....	19	16.5%
05-Fair/good rates.....	4	3.5%
06-Member owned.....	1	1.0%
07-Less expensive than ML&P.....	1	0.9%
08-Growing with community.....	1	0.7%
09-Tech helped make house more energy efficient.....	1	0.7%

VERY NEGATIVE	FREQUENCY	PERCENT
51-Rates too high.....	4	3.5%

5. In the past 12 months, how many power outages have you had at the residence where you are currently living?

NUMBER OF POWER OUTAGES	FREQUENCY	ALL ADULT PERCENT	OUTAGE PERCENT
None.....	138.....	43.0%.....	MISSING
One.....	74.....	23.1%.....	40.4%
Two.....	62.....	19.4%.....	34.0%
Three.....	29.....	9.1%.....	15.9%
Four or more.....	17.....	5.5%.....	9.6%

(Adult Mean = 1.188)
(Adult Median = 0.387)

6. (IF ONE OR MORE, ASK) On average, what grade would you give Chugach in restoring service after a power outage occurs -- would you give Chugach an A, B, C, D or F in restoring service after a power outage occurs?

RESTORING SERVICE	FREQUENCY	PERCENT
4. A.....	103.....	56.7%
3. B.....	53.....	29.1%
2. C.....	24.....	13.1%
1. D.....	1.....	0.5%
0. F.....	1.....	0.7%

(Mean = 3.406)

7. (IF "A" OR "F", ASK.....) Why do you give Chugach a ____ (FILL IN "A" OR "F" AS APPROPRIATE) for restoring service after a power outage?

"A"	FREQUENCY	PERCENT
01-Power restored quickly.....	91.....	87.0%
02-They work hard.....	9.....	8.9%
03-Only a few outages.....	3.....	2.9%
51-Power was restored too slowly.....	1.....	1.2%

8. Overall, how would you rate the reliability of Chugach Electric service -- would you give Chugach an A, B, C, D or F for the reliability of their electric service?

RELIABILITY	FREQUENCY	PERCENT
4. A.....	240.....	74.9%
3. B.....	63.....	19.7%
2. C.....	10.....	3.2%
1. D.....	4.....	1.2%
0. F.....	3.....	1.0%

(Mean = 3.664)

9. (IF "A" OR "F", ASK.....) Why did you give Chugach a _____ (FILL IN "A" OR "F" AS APPROPRIATE) for the reliability of their electric service?

"A"	FREQUENCY	PERCENT
02-Reliable power/Few or no outages.....	119.....	49.0%
01-No problems.....	113.....	46.7%
04-They do a good job.....	6.....	2.4%
03-Only a few outages.....	2.....	0.7%

"F"	FREQUENCY	PERCENT
52-Too expensive.....	2.....	0.7%
51-Too many outages/service not reliable.....	1.....	0.5%

10. Over the past 12 months, have you been in contact with Chugach customer service personnel?

CUSTOMER SERVICE PAST 12 MOS	FREQUENCY	PERCENT
Yes.....	138.....	43.2%
No.....	182.....	56.8%

11. (IF YES, ASK.....) Did you contact Chugach by phone, in-person, in lobby, or on the website?

CUSTOMER SERVICE PAST 12 MOS	FREQUENCY	PERCENT
Phone.....	70.....	50.6%
In-person.....	44.....	31.8%
In lobby.....	20.....	14.5%
Website.....	4.....	3.0%

12. (IF YES, ASK.....) How satisfied were you with the response you received? Are you very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the response you received?

RESPONSE SATISFACTION	FREQUENCY	PERCENT
4. Very satisfied.....	87.....	63.0%
3. Somewhat satisfied.....	31.....	22.6%
2. Neutral (not read).....	2.....	1.5%
1. Somewhat dissatisfied.....	8.....	5.9%
0. Very dissatisfied.....	10.....	7.0%

(Mean = 3.288)

13. (IF YES, ASK.....) Why were you _____ (FILL IN: VERY SATISFIED OR VERY DISSATISFIED AS APPROPRIATE) with Chugach's response?

VERY SATISFIED	FREQUENCY	PERCENT
02-Issue was resolved/question answered.....	38.....	39.1%
01-Employees were nice/helpful/pleasant/ polite/knowledgeable.....	35.....	35.9%
03-Timely/quick/prompt response.....	15.....	15.0%

VERY DISSATISFIED	FREQUENCY	PERCENT
52-Issue was not taken care of.....	3.....	3.2%
54-Too expensive.....	2.....	1.9%
58-Could not talk to a person/ everything electronic.....	2.....	1.9%
56-Harass people to pay bill.....	1.....	1.3%
57-Have to wait until Spring to fix hazard.....	1.....	0.9%
55-Electricity was abruptly stopped/ reconnect expensive.....	1.....	0.8%

Considering the price of service, the reliability of service, and the quality of customer service.

14. Which is most important to you -- is it price, reliability, or quality of customer service?

MOST IMPORTANT	FREQUENCY	PERCENT
Reliability.....	151.....	47.2%
Price.....	104.....	32.4%
Quality of customer service..... (ROTATE ORDER)	53.....	16.4%
Don't know.....	13.....	3.9%

15. Have you taken any steps to conserve or otherwise lower your use of electricity in the last year?

STEPS TO CONSERVE ELECTRICITY	FREQUENCY	PERCENT
Yes.....	248.....	77.5%
No.....	72.....	22.5%

16. (IF YES, ASK.....) Which of the following actions have you taken during the last year? (PLEASE SELECT ALL THAT APPLY)

ACTIONS	% YES
Replaced incandescent light bulbs with CFL or LED light bulbs.....	91.4%
Used energy-saving or "sleep" features on your electronics?.....	62.4%
Switched off power strips when devices were not in use?.....	61.3%
Purchased an ENERGY STAR appliance?.....	50.9%
Visited Chugach Electric's website for tips about energy savings?.....	15.8%
Borrowed a Kill-a-Watt meter from Chugach Electric?.....	1.4%

(ROTATE ORDER)

The following questions are for statistical purposes only.

17. In what year were you born? (COMPUTED TO AGE BY SUBTRACTING FROM 117)

AGE OF RESPONDENT	FREQUENCY	PERCENT
18 to 30.....	43.....	13.3%
31 to 40.....	48.....	15.0%
41 to 50.....	56.....	17.6%
51 to 60.....	64.....	20.1%
61 or older.....	109.....	34.0%
	(Mean = 51.839 years)	
	(Median = 51.810 years)	

18. What is your Zip Code at your residence?

ZIP CODE	FREQUENCY	PERCENT
Sand Lake 99502.....	40.....	12.6%
North Midtown 99503.....	12.....	3.9%
Northeast Anchorage 99504.....	69.....	21.7%
Lake Otis 99507.....	73.....	22.7%
Russian Jack 99508.....	2.....	0.6%
Huffman P.O. Box 99511.....	1.....	0.4%
Russian Jack P.O. Box 99514.....	1.....	0.3%
Southwest Anchorage 99515.....	42.....	13.2%
Southeast Anchorage 99516.....	34.....	10.8%
Turnagain/Spenard 99517.....	21.....	6.7%
South Midtown 99518.....	14.....	4.3%
Bird/Indian 99540.....	1.....	0.3%
Cooper Landing 99572.....	2.....	0.6%
Girdwood 99587.....	4.....	1.4%
Hope 99605.....	2.....	0.7%

19. Are you married or single?

MARITAL STATUS	FREQUENCY	PERCENT
Married.....	172.....	53.8%
Single.....	148.....	46.3%

20. Is your residence accessible by cell phone?

CELL PHONE	FREQUENCY	PERCENT
Yes.....	314.....	98.1%
No.....	6.....	1.9%

21. Do you have a wired land-line at your residence?

WIRED LAND-LINE	FREQUENCY	PERCENT
Yes.....	165.....	51.6%
No.....	155.....	48.4%

(COMPUTE FROM PRECEDING TWO QUESTIONS)

TELEPHONE STATUS	FREQUENCY	PERCENT
Both cell phone and land-line.....	159.....	49.7%
Cell phone only at residence.....	155.....	48.4%
Land-line only at residence.....	6.....	1.9%

22. GENDER (USUALLY DO NOT NEED TO ASK).....

GENDER	FREQUENCY	PERCENT
Male.....	160.....	50.0%
Female.....	160.....	50.0%

**THE FOLLOWING VARIABLE IS CALCULATED FROM
THE MARITAL AND GENDER VARIABLES**

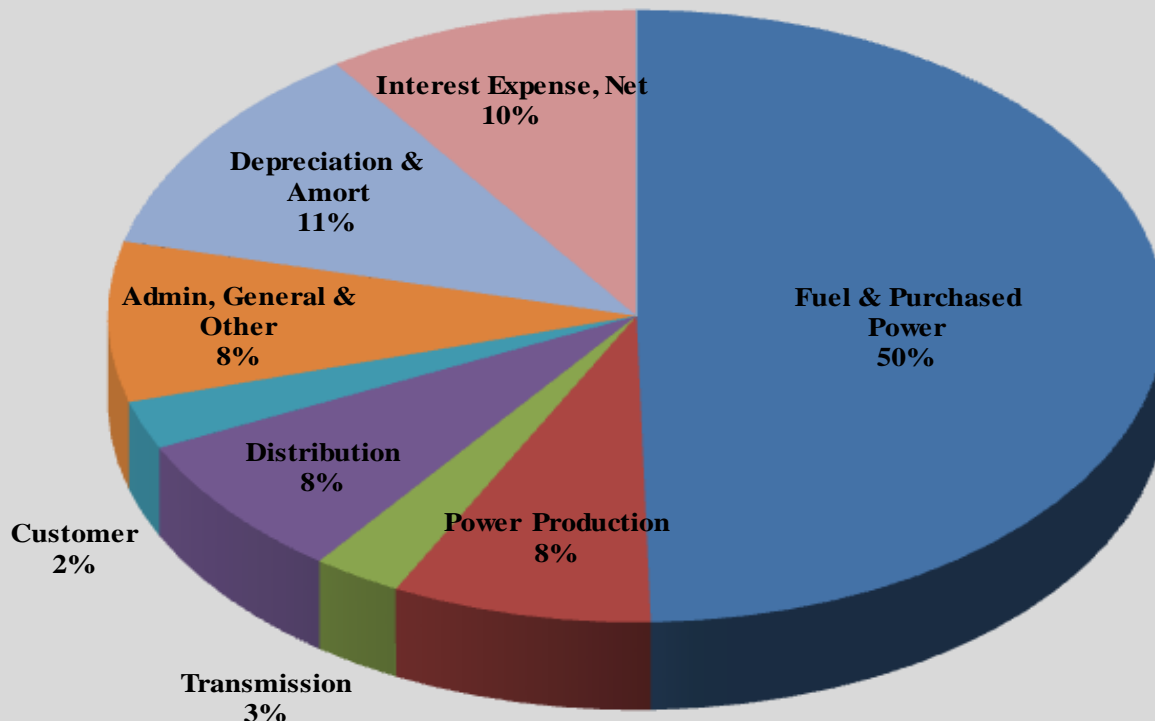
MARITAL BY GENDER	FREQUENCY	PERCENT
Married Males.....	86.....	26.9%
Married Females.....	86.....	26.9%
Single Males.....	74.....	23.1%
Single Females.....	74.....	23.1%

This completes the survey, thank you for helping us -- goodbye.

STATEMENT OF OPERATIONS

CATEGORY	2017 MTD ACTUAL	2017 MTD BUDGET	2017 MTD VARIANCE
Operating Revenue and Patronage Capital	\$ 21,081,938	\$ 19,474,643	\$ 1,607,295
Fuel and Purchased Power Expense	9,522,198	7,672,999	1,849,199
Power Production Expense	1,526,020	1,572,399	(46,379)
Transmission Expense	522,210	592,985	(70,775)
Distribution Expense	1,473,324	1,190,855	282,469
Customer Expense	490,487	519,083	(28,596)
Administrative, General and Other	1,625,041	1,883,670	(258,629)
Depreciation & Amortization Expense	2,201,941	2,677,194	(475,253)
Interest Expense, Net	1,848,677	1,840,464	8,213
Total Cost of Electric Service	\$ 19,209,898	\$ 17,949,649	\$ 1,260,249
Patronage Capital & Operating Margins	\$ 1,872,040	\$ 1,524,994	\$ 347,046
Non-Operating Margins - Interest	52,993	27,000	25,993
Allowance for Funds Used During Construction	7,964	5,103	2,861
Non-Operating Margins - Other	(21,070)	-	(21,070)
Patronage Capital or Margins	\$ 1,911,927	\$ 1,557,097	\$ 354,830

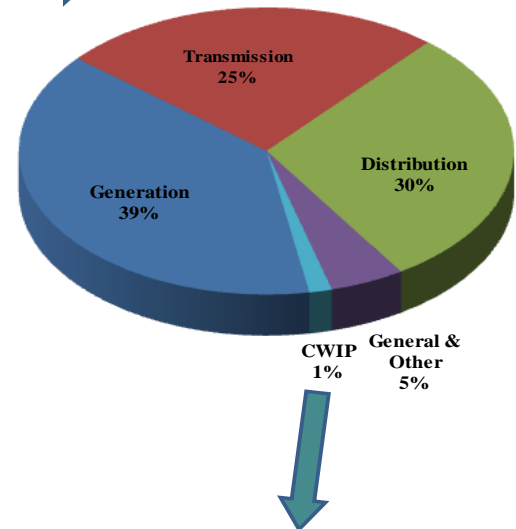
Total Cost of Electric Service (MTD Actual)



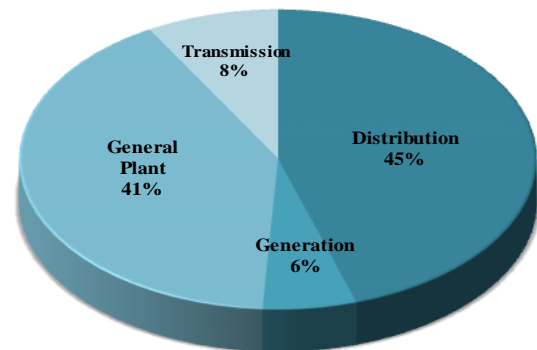
BALANCE SHEET

ASSETS & OTHER DEBITS	11/30/2017	12/31/16
Electric Plant in Service	1,205,619,251	1,192,513,869
Construction Work in Progress	18,098,887	18,455,940
Total Utility Plant	\$ 1,223,718,138	\$ 1,210,969,809
Accum. Prov. for Depreciation/Amortization	(513,692,002)	(496,098,131)
Net Utility Plant	\$ 710,026,136	\$ 714,871,678
Nonutility Property - Net	76,889	76,889
Investment in Assoc. Organizations	8,980,409	9,349,311
Special Funds	1,137,189	907,836
Restricted Cash & Other Investments	976,882	3,871,993
Total Other Property & Investments	\$ 11,171,369	\$ 14,206,029
Cash, Marketable Securities & Other	16,076,927	12,048,316
Special Deposits/Restricted Cash	791,817	975,665
Accounts Receivable - Net	32,251,551	33,000,919
Materials and Supplies, Fuel Stock	23,320,566	34,210,843
Prepayments	4,680,200	1,407,026
Other Current & Accrued Assets	3,556,375	294,697
Total Current & Accrued Assets	\$ 80,677,436	\$ 81,937,466
Deferred Debits	34,719,428	25,140,957
Total Assets & Other Debits	\$ 836,594,369	\$ 836,156,130
LIABILITIES & OTHER CREDITS	11/30/2017	12/31/16
Memberships	1,717,469	1,691,014
Pat. Capital, Margins & Equities	185,384,368	183,824,511
Total Margins & Equities	\$ 187,101,837	\$ 185,515,525
Long-Term Debt - Bonds	421,833,331	405,249,998
Long-Term Debt - Other	37,164,000	40,356,000
Unamortized Debt Issuance Costs	(2,693,813)	(2,715,745)
Total Long-Term Debt	\$ 456,303,518	\$ 442,890,253
Notes Payable	73,608,667	93,036,667
Accounts Payable	12,130,028	9,618,630
Consumer Deposits	5,570,251	5,207,585
Other Current & Accrued Liabilities	28,321,185	26,532,912
Total Current & Accrued Liabilities	\$ 119,630,131	\$ 134,395,794
Deferred Compensation	1,137,189	907,836
Other Liabilities, Non-Current	888,413	655,277
Deferred Liabilities	1,253,902	1,179,414
Patronage Capital Payable	8,798,077	12,008,499
Cost of Removal Obligation	61,481,302	58,603,532
Total Liabilities & Other Credits	\$ 836,594,369	\$ 836,156,130

2017 Total Utility Plant (YTD)
\$1,223,718,138

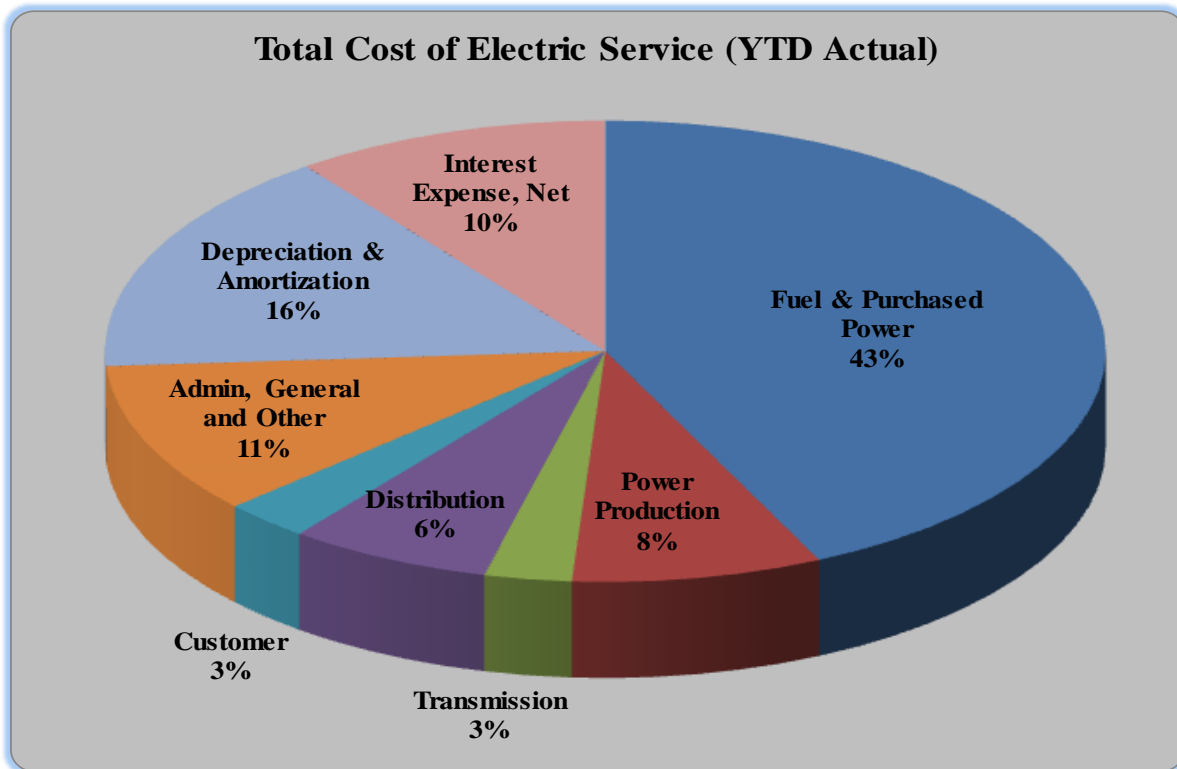


2017 Construction Work in Progress (YTD)
\$18,098,887



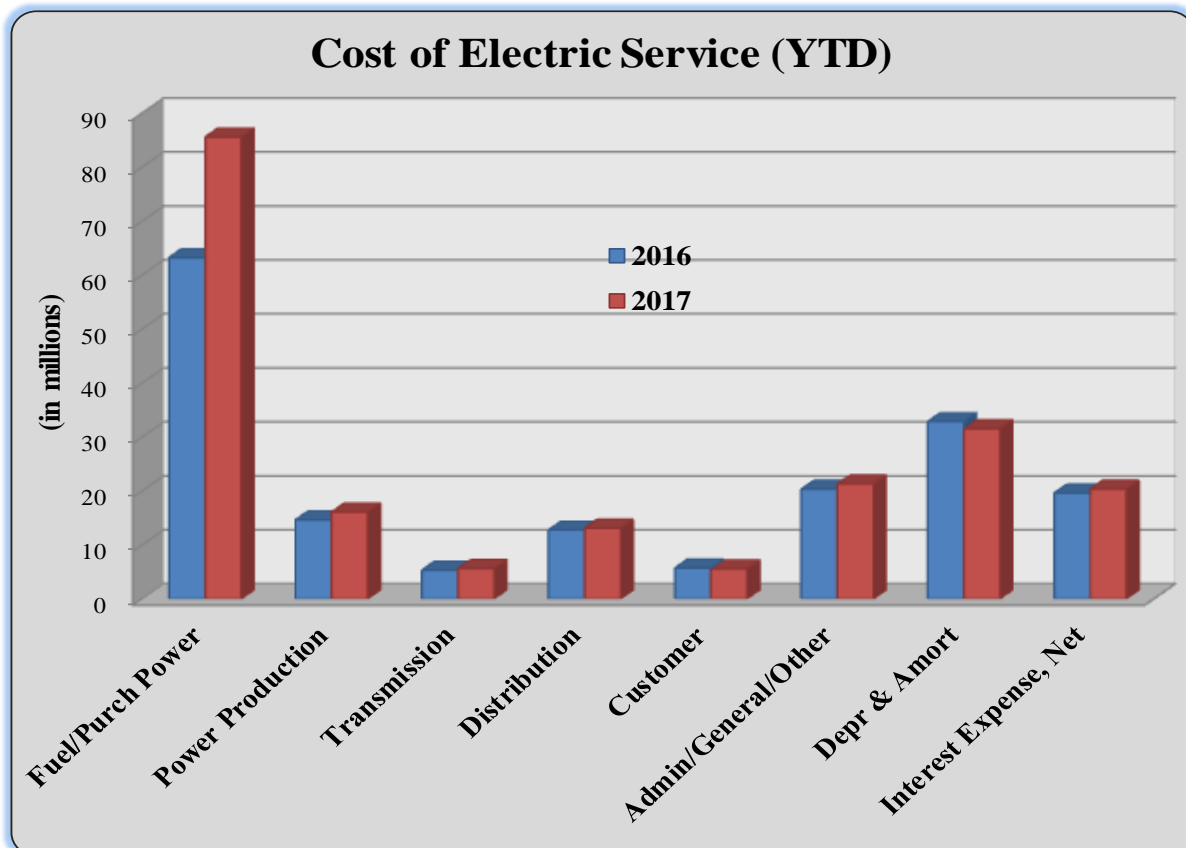
**COMPARATIVE FINANCIAL REPORT
STATEMENT OF OPERATIONS
CURRENT YTD ACTUAL TO BUDGET VARIANCE**

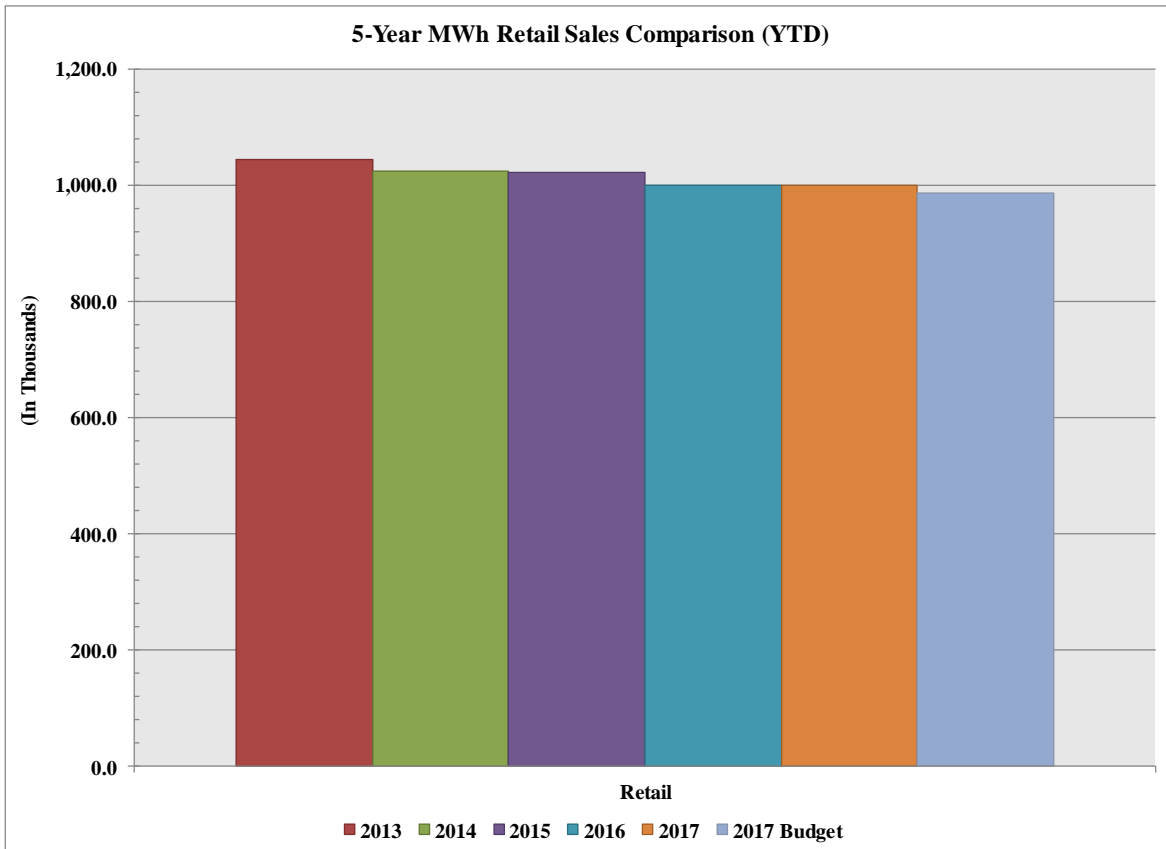
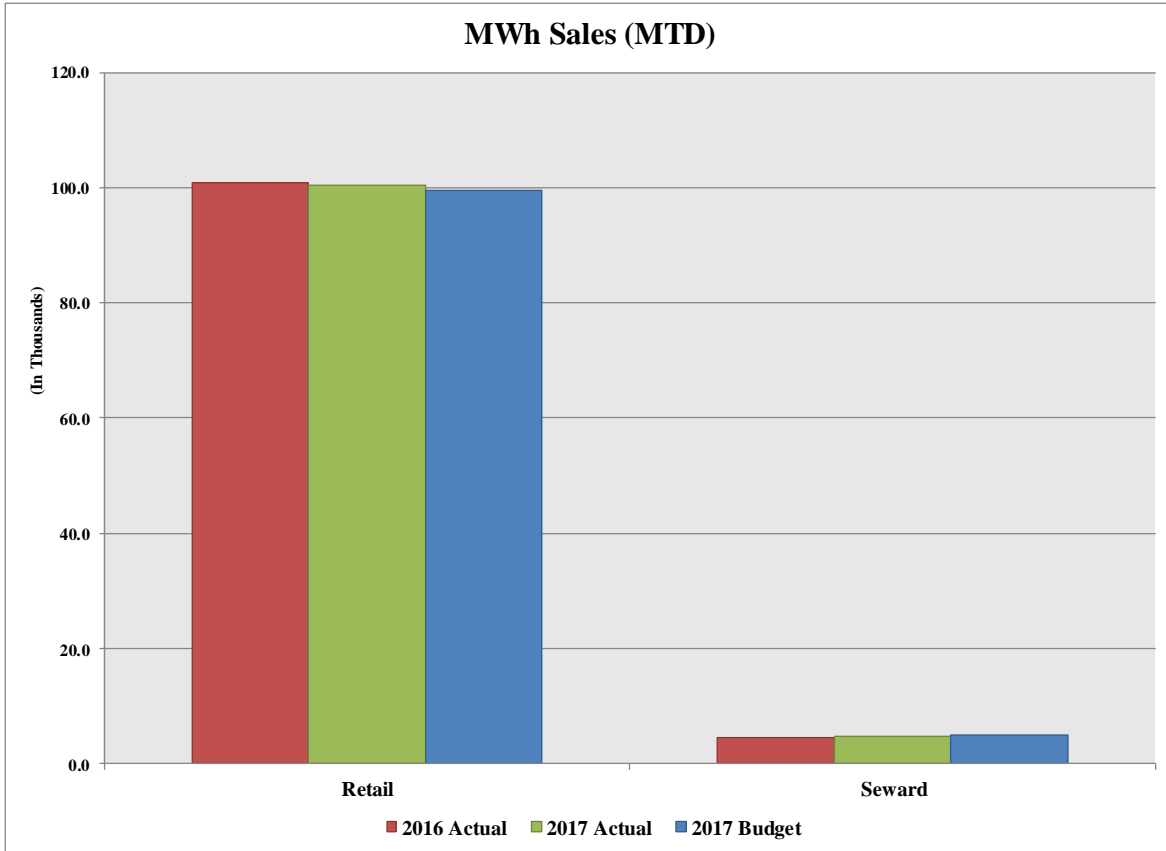
CATEGORY	2017 YTD ACTUAL	2017 YTD BUDGET	2017 YTD VARIANCE
Operating Revenue and Patronage Capital	\$ 202,173,542	\$ 194,797,779	\$ 7,375,763
Fuel and Purchased Power Expense	85,552,485	76,324,749	9,227,736
Power Production Expense	16,093,275	16,312,634	(219,359)
Transmission Expense	5,608,186	6,645,424	(1,037,238)
Distribution Expense	13,096,562	12,355,639	740,923
Customer Expense	5,550,070	5,751,023	(200,953)
Administrative, General and Other	21,299,640	22,070,396	(770,756)
Depreciation & Amortization Expense	31,510,026	32,667,227	(1,157,201)
Interest Expense, Net	20,336,166	20,039,988	296,178
Total Cost of Electric Service	\$ 199,046,410	\$ 192,167,080	\$ 6,879,330
Patronage Capital & Operating Margins	\$ 3,127,132	\$ 2,630,699	\$ 496,433
Non-Operating Margins - Interest	577,262	300,225	277,037
Allowance Funds Used During Const.	60,862	95,422	(34,560)
Non-Operating Margins - Other	76,641	-	76,641
Patronage Capital or Margins	\$ 3,841,897	\$ 3,026,346	\$ 815,551
MFI/I	1.19	1.15	
TIER	1.20	1.15	

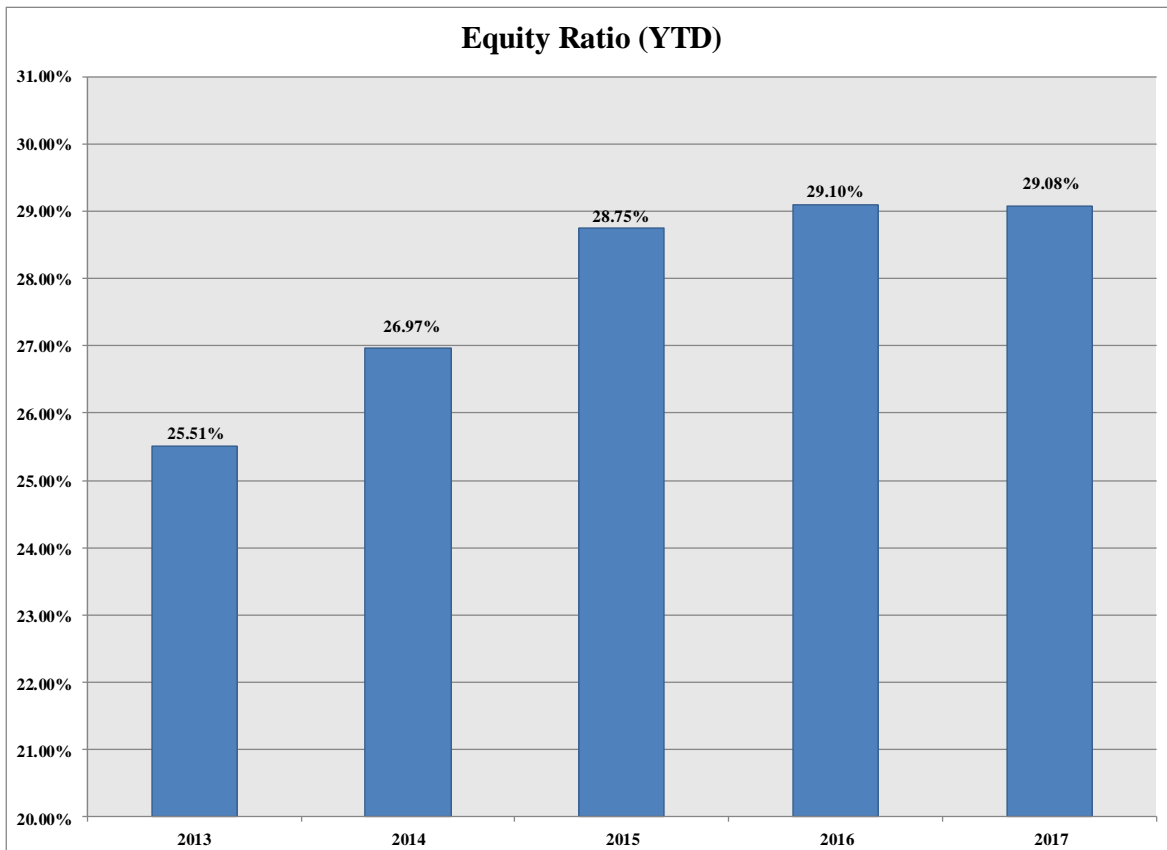
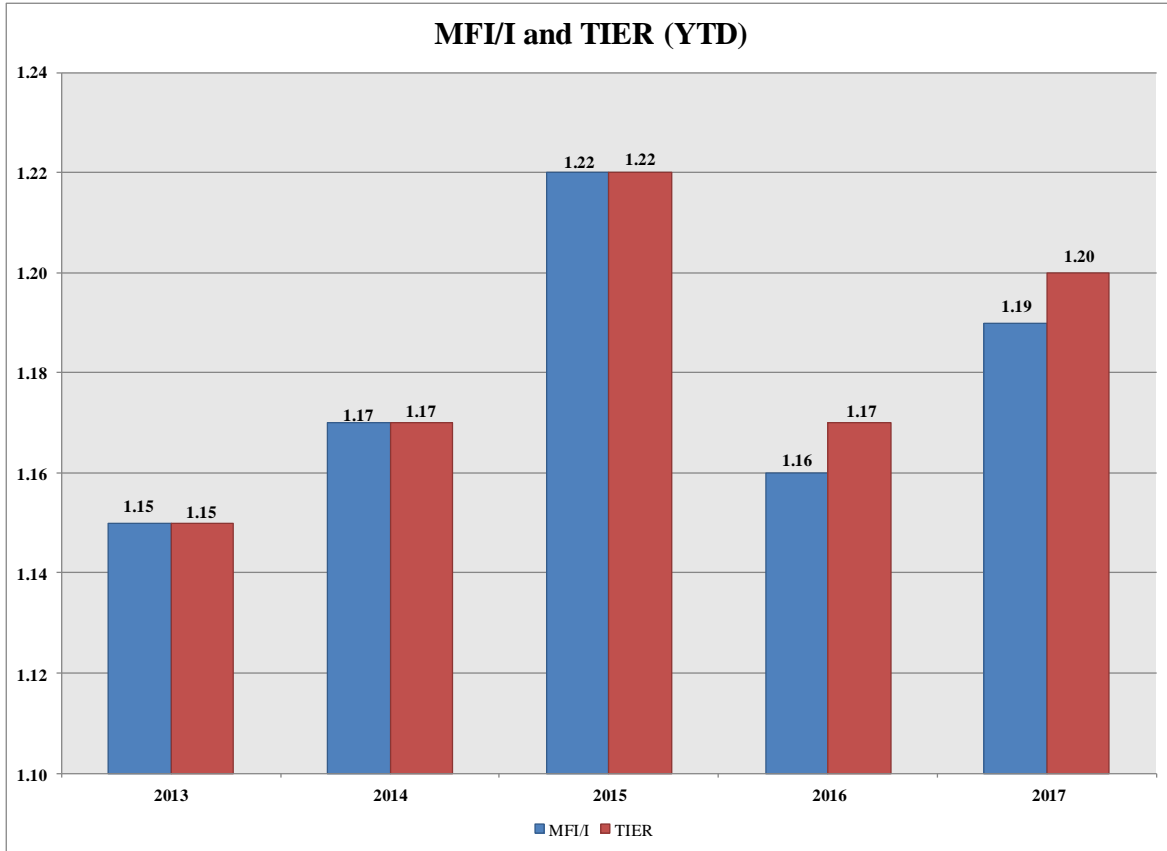


**COMPARATIVE FINANCIAL REPORT
STATEMENT OF OPERATIONS
CURRENT TO PRIOR YTD ACTUAL**

CATEGORY	2017 YTD ACTUAL	2016 YTD ACTUAL
Operating Revenue and Patronage Capital	\$ 202,173,542	\$ 177,354,193
Fuel and Purchased Power Expense	85,552,485	63,234,911
Power Production Expense	16,093,275	14,652,388
Transmission Expense	5,608,186	5,339,968
Distribution Expense	13,096,562	12,759,146
Customer Expense	5,550,070	5,715,895
Administrative, General and Other	21,299,640	20,321,848
Depreciation and Amortization Expense	31,510,026	32,853,000
Interest Expense, Net	20,336,166	19,611,901
Total Cost of Electric Service	\$ 199,046,410	\$ 174,489,057
Patronage Capital & Operating Margins	\$ 3,127,132	\$ 2,865,136
Non-Operating Margins - Interest	577,262	355,727
Allowance for Funds Used During Construction	60,862	171,356
Non-Operating Margins - Other	76,641	(150,478)
Patronage Capital or Margins	\$ 3,841,897	\$ 3,241,741
MFI/I	1.19	1.16
TIER	1.20	1.17







ENERGY SALES (kWh)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Energy Sales	999,973,774	986,798,970
Wholesale Energy Sales	<u>54,877,300</u>	<u>53,125,305</u>
Total Firm Energy Sales	1,054,851,074	1,039,924,275
Economy Energy Sales	<u>42,650,000</u>	<u>0</u>
Total Energy Sales	1,097,501,074	1,039,924,275

Firm energy sales totaled 1,054,851,074 kWh, which were 1.4% over budget. Retail energy sales were over budget 1.3% and wholesale energy sales were over budget by 3.3%, primarily associated with higher sales due to colder than anticipated weather.

Economy energy sales totaled 42,650,000 kWh which were 100% over budget due to unanticipated sales to Golden Valley Electric Association (GVEA), Matanuska Electric Association (MEA), and Homer Electric Association (HEA).

ENERGY REVENUE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Revenue	\$ 177.9	\$ 178.3
Wholesale Revenue	<u>5.3</u>	<u>5.3</u>
Total Firm Revenue	183.2	183.6
Economy Energy Revenue	3.9	0.0
Other Operating Revenue	<u>15.1</u>	<u>11.2</u>
Total Revenue	\$ 202.2	\$ 194.8

Revenue from firm sales totaled \$183.2 million compared to \$183.6 million in the budget. Firm revenue was lower than expected primarily due to lower than anticipated large commercial sales and lower than anticipated rates. This variance was somewhat offset by higher than anticipated residential sales. In addition, although higher fuel was recovered in revenue, the amount collected from firm customers was offset by the impact of more economy energy and wheeling revenue.

Economy energy revenue totaled \$3.9 million due to unanticipated sales to GVEA, MEA, and HEA. Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU sales and royalties, miscellaneous service and other electric revenue. Other operating revenue totaled \$15.1 million compared to \$11.2 million in the budget, primarily due to higher than anticipated wheeling revenue.

FUEL AND PURCHASED POWER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Fuel	\$ 70.9	\$ 58.3
Purchased Power	<u>14.7</u>	<u>18.0</u>
Total	\$ 85.6	\$ 76.3

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$70.9 million compared to \$58.3 million projected in the budget. This variance was due, in part, to higher than anticipated fuel consumption as a result of increased sales coupled with less efficient generation units used as a result of lower than anticipated power available to purchase from ML&P.

Actual fuel purchased for production was 8,140,347 MCF at an average effective delivered price of \$7.92 per MCF, compared to 6,613,225 MCF in the budget at an average effective delivered price of \$7.83 per MCF.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$14.7 million compared to \$18.0 million in the budget. This variance was primarily due to lower than anticipated purchases from ML&P which was somewhat offset by more purchases from MEA. Also contributing to this variance was a refund from Alaska Energy Authority (AEA) associated with Bradley Lake which contributed to a lower average effective price per kWh .

Actual energy purchased was 210,154 MWh at an average effective price of 5.65 cents per kWh compared to 211,382 MWh budgeted at an average effective price of 7.28 cents per kWh.

POWER PRODUCTION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Power Production	\$ 16.1	\$ 16.3

Power production expense was \$16.1 million compared to \$16.3 million in the budget, with no significant variance.

TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Transmission	\$ 5.6	\$ 6.6

Transmission operations and maintenance expense was \$5.6 million compared to \$6.6 million in the budget, primarily due to lower than anticipated labor associated with changes in scheduled maintenance from transmission to distribution and more than expected labor expended on capital projects.

DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Distribution	\$ 13.1	\$ 12.4

Distribution operations and maintenance expense was \$13.1 million compared to \$12.4 million in the budget. This variance is primarily due to increased labor expense due to the change in scheduled maintenance from transmission to distribution as well as higher than anticipated vegetation control costs. This was somewhat offset by lower than anticipated allocated costs.

CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Consumer / Customer Information	\$ 5.6	\$ 5.8

Consumer accounts and customer information expense was \$5.6 million compared to \$5.8 million in the budget, with no significant variance.

ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Administrative, General and Other	\$ 21.3	\$ 22.1

Administrative, general and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts, which was \$21.3 million compared to \$22.1 million in the budget. This variance was primarily due to lower than anticipated building maintenance expenses.

SUMMARY

Depreciation, interest, and interest during construction expense totaled \$51.8 million compared to \$52.7 million in the budget, primarily due to less than anticipated depreciation expense associated with BRU.

All of the foregoing expenses resulted in total cost of electric service of \$199.0 million compared to \$192.2 million in the budget.

Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest income. Non-operating margins totaled \$0.7 million compared to \$0.4 million in the budget primarily due to higher interest and dividend income and the gain in the value of marketable securities.

The net result of revenue and expenses was margins of \$3.8 million compared to projected margins of \$3.0 million in the budget. The current forecast projects year-end margins of \$5.8 million and an MFI/I of 1.26.

**COMPARATIVE FINANCIAL REPORT
STATEMENT OF OPERATIONS
YEAR-END FORECAST**

CATEGORY	2017 APPROVED BUDGET	2017 AMENDED BUDGET	2017 YTD ACTUALS	2017 REVISED FORECAST
Operating Revenue and Patronage Capital	\$ 214,142,698	\$ 215,797,542	\$ 202,173,542	\$ 223,173,305 ¹
Fuel and Purchased Power Expense	84,787,639	84,787,639	85,552,485	94,015,375 ¹
Power Production Expense	17,255,632	17,824,312	16,093,275	17,604,953 ¹
Transmission Expense	7,235,161	7,235,161	5,608,186	6,150,776 ^{1,2}
Distribution Expense	13,466,026	13,466,026	13,096,562	14,206,949 ¹
Customer Expense	6,315,719	6,315,719	5,550,070	6,105,632 ^{1,2}
Administrative, General & Other	23,942,288	23,942,288	21,299,640	23,787,220 ²
Depreciation and Amortization Expense	35,344,430	35,344,430	31,510,026	34,108,649 ^{1,2}
Interest Expense, Net	20,794,273	21,880,437	20,336,166	22,176,615 ¹
Total Cost of Electric Service	\$ 209,141,168	\$ 210,796,012	\$ 199,046,410	\$ 218,156,169
Patronage Capital & Operating Margins	\$ 5,001,530	\$ 5,001,530	\$ 3,127,132	\$ 5,017,136
Non-Operating Margins - Interest	328,028	328,028	577,262	605,065 ¹
Allowance for Funds Used During Construction	100,029	100,029	60,862	65,469 ¹
Non-Operating Margins - Other	571,586	571,586	76,641	76,641 ²
Patronage Capital or Margins	\$ 6,001,173	\$ 6,001,173	\$ 3,841,897	\$ 5,764,311
MFI/I	1.28	1.27	1.19	1.26
TIER	1.30	1.28	1.20	1.27

¹ Forecast based on 11 month actual and 1 month forecast

² Forecast has been adjusted to reflect known and measurable changes

From: Anita Decker <anita@nwppa.org>

Date: January 2, 2018 at 11:57:16 AM HST

To: 'Meera Kohler' <mkohler@avec.org>, "lee_thibert@chugachelectric.com" <lee_thibert@chugachelectric.com>, 'Mark Johnston' <johnstonma@muni.org>, "tony.izzo@mea.coop" <tony.izzo@mea.coop>, "'Crystal Enkvist (cenkvist@alaskapower.org)'" <cenkvist@alaskapower.org>

Cc: Anita Decker <anita@nwppa.org>

Subject: Dinner with NWPPA Board of Trustees, March 8 at 5:30 p.m., Anchorage Downtown Hilton

*****EXTERNAL EMAIL*****

Good afternoon and Happy New Year!

The NWPPA Board of Trustees will be holding its March board meeting in Anchorage, March 8 & 9th. We would like to invite you and a representative of your board or commission to join the NWPPA Trustees for dinner the night of March 8th at 5:30 at the Anchorage Downtown Hilton. (Regrets that we can't accommodate your full board/commission.)

Hilton Anchorage
500 West Third Avenue
Anchorage, AK 99501

Please RSVP by February 1, 2018.

Best,
Anita

Anita J. Decker
Executive Director
(360) 816-1441 | (360) 487-6372 cell
9817 NE 54th Street, Ste 200, Vancouver WA 98662
anita@nwppa.org
www.nwppa.org

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

January 24, 2018

ACTION REQUIRED

AGENDA ITEM NO. X.A

- Information Only
 - Motion
 - Resolution
 - Executive Session
 - Other
-

TOPIC

Project Authorization – Retire INSS 138 kV Facilities

DISCUSSION

In the mid-1960s, 138 kV buswork, breakers and switches were installed at the International Substation (INSS). They have reached the end of their useful life and will be retired under this project. New 138 kV buswork will be installed and existing 138 kV breakers and switches at the International Transmission Substation will replace the units that will be retired. In addition, the two existing foundations for the 138/34.5 kV transformers will be replaced with foundations that meet current IEEE fire protections and seismic standards. The new foundations will also include oil containment. The project will also include miscellaneous improvements to INSS, such as upgrades to the ground grid, lighting system, fencing and partial replacement of the control circuits.

The total project cost is estimated at \$2,700,000. The project is in the 2018 budget and the 2018 to 2022 Capital Improvements Plan (CIP).

MOTION

Move that the Board of Directors' authorizes the Chief Executive Officer (CEO) to approve project expenditures for Retire of the INSS 138 kV Facilities at an estimated amount of \$2,700,000 with an estimated completion date of December 2018.

RESOLUTION

Project Authorization - Retire INSS 138kV Facilities

WHEREAS, Chugach Electric Association, Inc. (Chugach) has identified the need to replace existing 138 kV facilities at International Substation that are over fifty years old and have reached the end of their useful life;

WHEREAS, replacement of these facilities will increase reliability, safety and extend the life of the International Substation;

WHEREAS, Chugach has included the Retire INSS 138 kV Facilities in the 2018-2022 Capital Improvement Plan (CIP);

WHEREAS, Chugach has included funding in its 2018 Annual Operating budget for the Retire INSS 138 kV Facilities;

WHEREAS, Chugach has estimated the Retire INSS 138 kV Facilities at \$2,700,000;

NOW, THEREFORE, BE IT RESOLVED, that the Chugach Board of Directors' authorizes the Chief Executive Officer (CEO) to approve the project expenditures for Retire of the INSS 138kV Facilities at an estimated amount of \$2,700,000, with an estimated completion date of December 2018.

CERTIFICATION

I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 24th day of January, 2018; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 24th day of January, 2018.

Secretary

Chugach Project Authorization

Project Name: Retire INSS 138 kV Facilities

Project Category:

Safety		Incremental Load Growth		New Service		R&R T&D	
Agency Mandated		Reliability	X	Operating Efficiency		R&R Generation	

Accountabilities & Approvals

Signatures

Date

Board of Directors:	Jim Henderson, Secretary	_____	__/__/__
CEO	Lee Thibert, CEO	_____	__/__/__
Executive Sponsor:	Brian Hickey, Sr. VP, System Operations	_____	__/__/__
Project Manager:	Jon Sinclair, Sr. Mgr., Transmission	_____	__/__/__
Project Engineer:	Andrew Laughlin, Sr. Project Engineer	_____	__/__/__

Purpose and Need:

This project will retire existing 138 kV facilities at the International Substation (INSS) that are between 40 and 50 years old, no longer in use, and have reached the end of their useful life. The two existing 138/34.5 kV transformer foundations at INSS will also be replaced under this project. The new transformer foundations will be installed to meet IEEE seismic and fire protection standards for improved safety and reliability. The foundations will also include oil containment. New 138 kV buswork will also be installed to connect INSS to the International Transmission Substation (ITSS).

Project Description:

When ITSS was installed as part of the SPP project, several of the 138 kV breakers and switches in INSS along with several section of the INSS 138 kV buswork became obsolete and were de-energized but never retired. This project will retire those 138 kV facilities and install new 138 kV buswork that will connect INSS to existing 138 kV breakers and switches in ITSS. In addition, the 138/34.5 kV transformers at INSS will get new foundations with oil containment. There will also be miscellaneous improvements to grounding, lighting systems, fencing and replacement of several control circuits.

Approval Amount: \$2,700,000

Budget ID: **10.0240** included in **2018-2022 CIP** @ \$2,700,000 and **2018 Budget** @ \$2,700,000

	Labor	Contract	Materials	Total
Forecast	\$350,000	\$1,600,000	\$750,000	\$2,700,000

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

January 24, 2018

ACTION REQUIRED

AGENDA ITEM NO. X.B.

Information Only
 Motion
 Resolution
 Executive Session
 Other

TOPIC

Appointment of ARCTEC Member, Management and Alternate Representatives

DISCUSSION

Article III, Section 7 of the Bylaws of the Alaska Railbelt Cooperative Transmission & Electric Company, Inc., ("ARCTEC") requires the Board of Directors of Chugach Electric Association to appoint in accordance with a resolution of the Board, the Member Representative, Management Representative and Alternate Representative of Chugach to the ARCTEC Board of Directors.

The Board of Directors adopts the attached Resolution appointing _____ as Chugach's Member Representative, Lee Thibert as Management Representative and _____ as Alternate Representative to the ARCTEC Board of Directors.

MOTION

Move that the Board of Directors' adopts the Resolution appointing _____ as Chugach's Member Representative, Lee Thibert as Management Representative and _____ as Alternate Representative to the ARCTEC Board of Directors.

RESOLUTION

Appointment of ARCTEC Member, Management and Alternate Representatives

WHEREAS, Chugach Electric Association, Inc., is a member of the Alaska Railbelt Cooperative Transmission & Electric Company (“ARCTEC”); and

WHEREAS, pursuant to Article III, Section 7 of the Bylaws of ARCTEC, each member must formally appoint the Member Representative, Management Representative and Alternate Representative to the Board of Directors of ARCTEC; and

WHEREAS, Chugach wishes to actively participate in ARCTEC and the management of that organization; and

WHEREAS, the Member Representative and Alternate Representative will serve on the ARCTEC Board of Directors subject to any restrictions or limitations imposed by Chugach Bylaws or Board Policies;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors appoints _____ as the Member Representative to ARCTEC and appoints Lee Thibert, Chief Executive Officer to serve as the Management Representative to ARCTEC; and

BE IT FURTHER RESOLVED, that the Board of Directors appoints _____ as the Alternate Representative to ARCTEC.

CERTIFICATION

I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 24th day of January, 2018; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 24th day of January, 2018.

Secretary



January 24, 2018

Secretary
Alaska Railbelt Cooperative
Transmission & Electric Company, Inc.
c/o APA
703 West Tudor, Ste. 200
Anchorage, Alaska 99503

Secretary:

Pursuant to Article III, Section 7 of the Bylaws of the Alaska Railbelt Cooperative Transmission & Electric Company, Inc., ("ARCTEC") the Board of Directors of Chugach Electric Association, Inc., appoints _____ as the Member Representative to ARCTEC and appoints Lee Thibert, Chief Executive Officer to serve as the Management Representative to ARCTEC. The Board of Directors appoints _____ as the Alternate Representative to ARCTEC.

These appointments shall continue until superseded by action of the Board.

I certify that these appointments have been approved in accordance with a resolution duly adopted by the Board of Directors of Chugach Electric Association, Inc.

Sincerely,

Chair Name
Chair of the Board of Directors
Chugach Electric Association, Inc.

Secretary Name
Secretary of the Board of Directors
Chugach Electric Association, Inc.

SEAL

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

January 24, 2018

ACTION REQUIRED

AGENDA ITEM NO. X.C.

Information Only
 Motion
 Resolution
 Executive Session
 Other

TOPIC

Appointment of 2018 CFC Voting Delegate and Alternate

DISCUSSION

The voting delegate and alternate to the CFC meetings are chosen from those who will be attending.

The current CFC voting delegate is Susan Reeves and the alternate is Jim Henderson.

The 2018 CFC Annual Membership Meeting is scheduled for February 25-26, 2018, In Nashville, TN.

MOTION

Move that the Board of Directors appoint _____ as the CFC Voting Delegate and _____ as the alternate.



YOUR OFFICIAL CFC DELEGATE REGISTRATION CARD

Please bring this completed card, including the signature of an officer of the organization, to CFC's registration area.

CFC Delegate Registration Card for 2018 Annual Meeting

This procedure is required by the CFC Bylaws.

ON BEHALF OF: (Name of System) _____

CITY: _____ STATE: _____

The following are hereby certified as official voting delegate and alternate and are duly authorized to cast the vote of this member.

DELEGATE: _____ TITLE: _____

DELEGATE E-MAIL ADDRESS: _____

ALTERNATE DELEGATE: _____ TITLE: _____

*The Alternate is certified to act only in the absence of the Voting Delegate.

Signed _____
OFFICER OF THE MEMBER SYSTEM DATE

Only those delegates who have been properly documented as authorized by their cooperatives shall be credentialed to act during the CFC Annual Membership Meeting. A delegate may not represent more than one voting member. This card must be dated and signed by an officer of the member system and presented to CFC staff at the registration area prior to the start of the CFC Annual Membership Meeting. **Please do not mail this card.**

Official Notice of CFC Annual Membership Meeting

To Our Owners:

You are invited to attend the 49th CFC Annual Membership Meeting that will be held as follows:

**Monday, February 26, 2018
Music City Center
Nashville, Tennessee
3 p.m. (local time)**

The purpose of the meeting will be to:

- Hear reports from CFC Board President Mike Campbell and CFC CEO Sheldon C. Petersen;
- Hear keynote speaker Trish Regan; and
- Transact other appropriate business as may come before the meeting.

Dated January 5, 2018.


Assistant Secretary-Treasurer, CFC

**Minutes of the
48th Annual Membership Meeting
February 27, 2017**

The 48th Annual Membership Meeting of the National Rural Utilities Cooperative Finance Corporation (CFC) was duly convened in Halls F and G of the San Diego Convention Center in San Diego, California, at 3:00 p.m. (PST) on Monday, February 27, 2017, pursuant to a Notice of Meeting dated January 6, 2017, addressed to each member at the member's address as it appears on the records of the association.

Call to Order and Invocation. Grant Clawson, president of the CFC Board of Directors and trustee of Continental Divide Electric Cooperative in New Mexico, called the meeting to order. Phil Carson, director of Tri-County Electric Cooperative in Illinois, and incoming president of the NRECA Board of Directors, delivered the invocation.

Appointment of Recording Secretary. President Clawson stated that if there were no objections, Sarah DeShazor of the CFC staff would be appointed recording secretary for the meeting. Hearing no objections, she was so appointed.

Quorum Call. President Clawson then called on Secretary-Treasurer Harry Park to attest to a quorum. Mr. Park declared a quorum was present, with 599 representatives of member systems registered out of a total voting membership of 974 member systems. The CFC Bylaws specify that 10 percent of the membership constitutes a quorum.

Approval of Minutes of 2016 Membership Meeting. President Clawson announced that the minutes of last year's meeting were included in the information packet given to delegates upon registration. He called for any corrections to the minutes. Hearing none, President Clawson stated that the minutes would stand approved as distributed.

Introduction of Board. President Clawson introduced a video presentation of introductions from the following CFC Board members: District 1: Kent Farmer (VA) and Curtin Rakestraw II (PA); District 2: Mike Campbell (FL) and Harry Park (GA); District 3: Jimmy LaFoy (AL) and Gregory Williams (TN); District 4: Steve Vail (IN) and Todd Ware (OH); District 5: Dean Tesch (WI) and Alan Wattles (IL); District 6: Thomas Hayes (MN) and Bradley Schardin (SD); District 7: Robert Brockman (WY) and Kirk Thompson (KS); District 8: Robert Hill (AR) and Mark Snowden (OK); District 9: Roman Gillen (OR) and Doyle Jay Hanson (ID); District 10: Grant Clawson (NM) and Debra Robinson (TX); and Patrick Bridges, At-Large Director (CO).

Mr. Clawson also acknowledged District 11 directors Mel Coleman, outgoing NRECA Board President (AR), and Phil Carson, current NRECA Board Vice President (IL).

Introduction of Newly Elected Directors. President Clawson then introduced the following directors who had been elected to the board during the 2016 district meetings: Bruce Vitosh of Norris Public Power District in Nebraska (District 7); and Marsha

Thompson of Trico Electric Cooperative in Arizona (District 10). These newly elected directors were officially seated on the board immediately following the adjournment of the Annual Meeting.

Mr. Clawson also introduced Curtis Wynn, incoming NRECA Board Vice President and CEO at Roanoke Electric Cooperative in North Carolina. Mr. Wynn was seated on the CFC Board at the conclusion of the NRECA Business Meeting.

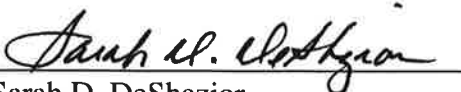
President's Report. In his report to the membership, President Clawson talked about his experience as head basketball coach of a small high school team, and how he was able to create a tradition of success that led to a winning culture of trust, collaboration and selfless attitude of team work. He presented an analogy of CFC's development of a similar culture of success. "I see CFC as the ultimate example of creating a culture of success in an organization," he said. "It has moved from expectation to performance, from performance to tradition, and finally culminating with a true culture of success where Service, Integrity and Excellence define who they are." Mr. Clawson thanked the membership for the privilege of serving as a CFC director.

CEO's Report. President Clawson introduced CFC CEO Sheldon C. Petersen for his report to the membership. Mr. Petersen observed NRECA's 75th anniversary by highlighting significant accomplishments, such as the creation of CFC; and the work of the two organizations to enhance financial readiness, defend service territories and expand credit options.

Presentation of Featured Speaker. Following the CEO report, President Clawson introduced keynote speaker Steve Forbes, chairman and editor-in-chief of Forbes Media. Mr. Forbes offered his business insights and views on the current state of the U.S. economy, as well as some long-term perspectives on the economy.

Other Business/Adjournment. President Clawson called for any other business to come before the meeting. Hearing none, he declared the meeting adjourned at 4:15 p.m. (PST).

Respectfully Submitted:



Sarah D. DeShazior
Recording Secretary

Approved by CFC Membership:

Date: _____



49th CFC Annual Membership Meeting

Monday, February 26 | 3 p.m.
Music City Center, Hall D



Trish Regan to Keynote CFC Annual Meeting 2018

Trish Regan, host of the daily “The Intelligence Report” on Fox Business Network (FBN), will address electric cooperative leaders on current economic trends during the 49th CFC Annual Membership Meeting, set for 3 p.m. on Feb. 26 in Nashville.

A multi-Emmy nominated journalist and author, Regan joined FBN in 2015 and has moderated two presidential debates and been a main player in all of FBN’s election coverage. In addition to her own program, she appears as an anchor and economics commentator on Fox News.

Before FBN, Regan worked for four years with Bloomberg TV where she anchored “Street Smart with Trish Regan,” a live program covering the close of U.S. trading each day. Prior to that she served as a CNBC markets and documentary anchor from 2007 to 2011 while providing economic analysis and reporting for “NBC Nightly News,” “The Today Show” and MSNBC.

A graduate of Columbia University where she studied history and economics, Regan and her husband live in New York with their three young children.