



**CHUGACH ELECTRIC ASSOCIATION, INC.
ANCHORAGE, ALASKA**

REGULAR BOARD OF DIRECTORS' MEETING

AGENDA

Bettina Chastain, Chair
Rachel Morse, Vice Chair
Harold Hollis, Treasurer
James Henderson, Secretary

Stuart Parks, Director
Sam Cason, Director
Mark Wiggin, Director

April 28, 2021

4:00 p.m.

Chugach Board Room

- I. CALL TO ORDER (4:00 p.m.)
 - A. *Pledge of Allegiance*
 - B. *Roll Call*
 - C. *Safety Minute – “Safe Lifting/Protecting Your Back” (Andrews)*
- II. APPROVAL OF THE AGENDA*
- III. PERSONS TO BE HEARD
 - A. *Member Comments*
- IV. CONSENT AGENDA* (4:10 p.m.)
 - A. *Board Calendar*
 - B. *Training and Conferences*
 - 1. *NWPPA Annual Meeting, (May 12, 2021, Virtual)*
 - 2. *Alaska Power Association Annual Meeting, (August 17-20, 2021, Homer, AK)*
 - 3. *NRECA Region IX Meeting (September 28-30, 2021, Sacramento, CA)*
 - C. *Minutes*
 - 1. *March 24, 2021 (Abruzzino)*
 - D. *Director Expenses*
 - E. *Arctic Boulevard Undergrounding Project (Laughlin/Hickey)*
 - F. *O'Malley Road Undergrounding Project (Laughlin/Hickey)*
- V. CEO REPORTS AND CORRESPONDENCE (4:15 p.m.)
 - A. *2021 State Legislative Update (Steyer) (4:15 p.m.)*
 - B. *1st Quarter 2021 Safety Report (Freeman) (4:20 p.m.)*
 - C. *1st Quarter 2021 Communications Report (Hasquet) (4:30 p.m.)*
 - D. *January 2021 Financial Statements and Variance Report (Harris/Curran) (4:40 p.m.)*
 - E. *February 2021 Financial Statements and Variance Report (Harris/Curran) (4:50 p.m.)*
 - F. *Board Policy Scheduled Tasks/Reports (Thibert) (5:00 p.m.)*

- VI. DIRECTOR REPORTS (5:10 p.m.)
 - A. *Alaska Power Association (APA) Report*
 - B. *Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report*
 - C. *Renewable Energy Alaska Project (REAP) Report*
 - D. *Board Committee Reports (Audit and Finance, Operations & Governance)*
 - E. *Other Meeting Reports*
- VII. UNFINISHED BUSINESS (*none*)
- VIII. NEW BUSINESS (*none*)
- IX. EXECUTIVE SESSION* (*scheduled*) (5:30 p.m.)
 - A. *2021 Budget Analysis and Forecast Discussion (5:30 p.m.)*
 - B. *May 1, 2021 – April 30, 2022, Chief Executive Officer – Project Specific Initiatives and Priority Area Goals (6:20 p.m.)*
 - C. *2020 Chief Executive Officer Evaluation and Compensation (7:20 p.m.)*
 - D. *Renewable Portfolio Standard (7:35 p.m.)*
- X. NEW BUSINESS* (*scheduled*) (7:40 p.m.)
 - A. *2020 Chief Executive Officer Evaluation and Compensation* (Board) (7:40 p.m.)*
 - B. *Meeting Attendance* (Clarkson) (7:45 p.m.)*
- XI. DIRECTOR COMMENTS (7:50 p.m.)
- XII. ADJOURNMENT* (8:00 p.m.)

* *Denotes Action Items*

** *Denotes Possible Action Items*

Protecting Your Back



BACK PAIN FACTS



Back pain is the single leading cause of disability.

80% of the population will experience back pain at some point.

Back pain is the third most common reason for visit to doctor's office.

Back pain can affect people of all ages.

Most cases of back pain do not have a specific cause that someone can point to.

Most people with low back pain recover.

PREVENTION

Strengthen

Strengthen your core muscles. Your low back is under the stress of supporting your entire upper body. Strengthen core muscles better support your spine and reduce pressure on your lower back.

Stretch

Stretch. Many back pain problems are caused by tight muscles.

Avoid

Avoid sitting with poor posture. The discs in your back are loaded more through poor sitting than standing.

Lift

Lift correctly. It's all too easy to hurt your back when lifting incorrectly.

Watch

Watch your weight. Excess weight puts a strain on your back.

Quit

Quit Smoking. Smoking restricts blood flow to your discs.



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April 2021

April 2021							May 2021						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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25	26	27	28	29	30		23	24	25	26	27	28	29
							30	31					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 28	29	30	31	Apr 1 4:00pm Operations Committee Meeting (Board Room CR) - CCBOD	2 3:15pm CEO Review and Goals (Teleconference) - CCBOD	3
4	5 10:00am Mtg w/CEO & Evaluation Committee (StarLeaf Cloud) - Connie Owens	6 2:30pm (No public participation other than Candidates - Covid Restrictions) Place Holder: Chugach Candidate Forum 4:00pm REAP Public Policy Committee (Wiggin) (Virtual) - Connie Owens	7 12:00pm REAP Speaker Series (Clean Energy Jobs) (Webinar)	8 NRECA: CEO Succession Planning (Chugach Boardroom) - 9:00am NRECA CEO Succession Planning (boardroomCR) - CCBOD	9 8:00am NRECA: CEO Succession Planning (boardroomcr) - CCBOD	10
11	12	13 11:45am CEO Evaluation Committee (StarLeaf Cloud) - Connie Owens 3:00pm REAP Public Policy Committee (Wiggin/Morse) (Zoom Meeting)	14 4:00pm Operations Committee Meeting (BoardRoomCR) - CCBOD	15	16	17
18	19	20	21	22 11:00am REAP Board Meeting (Morse/Wiggin) (Zoom Meeting)	23 9:30am Review Board Packet w/Chair (Chastain/Morse) (LDT's Office) - CCBOD	24
25	26	27 5:30pm Election Committee Meeting (Morse) (BoardroomCR) - CCBOD	28 4:00pm Regular Board of Directors Meeting (Boardroom)	29	30	May 1

May 2021

May 2021							June 2021						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29	27	28	29	30			
30	31												

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Apr 25	26	27	28	29	30	May 1
2	3	4 5:30pm Election Committee Meeting (Morse) (Boardroom) - CCBOD	5 3:30pm Video - Treasurer's Report (Gonzalez Marketing (2804 W. Northern Lights)) - Connie Owens	6	7	8
9	10	11 NWPPA Annual Meeting (May 11-13) (Virtual)	12 4:00pm Operations Committee Meeting (BoardroomCR)	13	14	15
16	17	18 5:30pm 2021 Chugach Electric virtual Annual Meeting and Regular Meeting of the Board of Directors (https://meet.starlink.com/join/1234567890)	19 4:00pm Audit and Finance Committee Meeting (BoardroomCR)	20 8:30am Review Board Packet w/Chair (Chastain/Morse) (LDT's Office) - Connie Owens	21	22
23	24	25	26 4:00pm Regular Board of Directors Meeting (Boardroom)	27	28	29
30	31 Memorial Day	Jun 1	2	3	4	5

June 2021

June 2021							July 2021						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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27	28	29	30				25	26	27	28	29	30	31

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 30	31	Jun 1	2	3	4	5
6	7	8	9 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	10	11	12
13	14	15	16 4:00pm Governance Committee Meeting (Board Room CR) - CCBOD	17	18 9:30am Review Board Packet w/Chair	19
20 11:00am Chugach Annual Picnic (Alaska Zoo) - Connie Owens	21	22	23 4:00pm Regular Board of Directors Meeting (BoardromCR) - Connie Owens	24	25	26
27	28	29	30	Jul 1	2	3

July 2021

July 2021							August 2021						
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25	26	27	28	29	30	31	29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 27	28	29	30	Jul 1	2	3
4 4th of July	5 Observance 4th of July	6	7	8	9	10
11	12	13	14 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	15	16	17
18	19	20	21 4:00pm Audit and Finance Committee (Internal Controls Workshop) (Board Room CR) - Connie Owens	22	23 9:30am Review Board Packet w/Chair	24
25	26	27	28 4:00pm Board of Directors Meeting (Regular Board Meeting) - CCBOD	29	30	31

August 2021

August 2021						
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September 2021						
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Aug 1	2	3	4	5	6	7
8	9	10	11 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	12	13	14
15	16 4:00pm Audit and Finance Committee Meeting (BoardroomCR) - Connie Owens	APA Annual Meeting (Land's End Resort) (Homer, AK) - Connie Owens				21
22	23 9:30am Review Board Packet w/Chair	24	25 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	26	27	28
29	30	31	Sep 1	2	3	4

September 2021

September 2021						
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October 2021						
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Aug 29	30	31	Sep 1	2	3	4
5	6 Labor Day	7	8 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	9	10	11
12	13	14	15 4:00pm Governance Committee Meeting (Board Room CR) - CCBOD	16	17 9:30am Review Board Packet w/Chair	18
19	20	21	22 4:00pm Regular Board of Directors Meeting (Boardroom)	23	24	25
26	27	28 NRECA Region IX (Meeting Dates: Sept 28-30 - Director Education 9/28) (Sacramento, CA)	29	30	Oct 1	2

October 2021

October 2021						
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November 2021						
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 26	27	28	29	30	Oct 1	2
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10	11	12	13 4:00pm Operations Committee Meeting (Board Room CR) - Connie Owens	14	15	16
17	18	19	20	21	22 9:30am Review Board Packet w/Chair	23
24	25	26	27 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	28	29	30
31	Nov 1	2	3	4	5	6

November 2021

November 2021						
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December 2021						
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Oct 31	Nov 1	2	3	4	5	6
7	8 4:00pm Audit Committee Meeting (Budget) (BoardroomCR) - Connie Owens	9 4:00pm Audit and Finance Committee (10Q) (BoardroomCR) - Connie Owens	10 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	11	12	13
14	15	16	17	18 9:30am Review Board Packet w/Chair	19	20
21	22 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	23	24	25 Thanksgiving Holiday	26	27
28	29	30	Dec 1	2	3	4

December 2021

December 2021						
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January 2022						
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Nov 28	29	30	Dec 1	2	3	4
5	6	7 4:00pm Governance Committee Meeting (Board Room CR) - CCBOD	8 4:00pm Operations Committee Meeting (BoardroomCR) - Connie Owens	9	10 Directors Winter School (12/10-12/14) (Nashville, TN)	11
12 Directors Winter School (12/10-12/14) (Nashville, TN)	13 9:30am Review Packet w/Chair	14	15 4:00pm Regular Board of Directors Meeting (BoardroomCR) - Connie Owens	16	17	18
19	20	21	22	23 Christmas Holiday Observed	24	25 Christmas Day
26	27	28	29	30 New Year's Holiday Observed	31	Jan 1, 22

January 2022

January 2022						
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February 2022						
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27	28					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Dec 26	27	28	29	30	31	Jan 1, 22 New Years Day
2	3	4	5	6	7	8
9	10	11	12 4:00pm Operations Committee Meeting (BoardRoomCR)	13	14	15
16	17	18	19	20	21 9:30am Review Board Packet w/Chair (LDT's Office)	22
23	24	25	26 4:00pm Regular Board of Directors Meeting (Boardroom)	27	28	29
30	31	Feb 1	2	3	4	5

February 2022

February 2022						
Su	Mo	Tu	We	Th	Fr	Sa
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March 2022						
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Jan 30	31	Feb 1	2	3	4	5
6	7	8	9 4:00pm Operations Committee Meeting	10	11	12
13	14	15	16 4:00pm Governance Committee Meeting (Board Room CR) - CCBOD	17	18 9:30am Review Board Packet w/Chair	19
20	21	22	23 4:00pm Regular Board of Directors Meeting (Boardroom)	24	25	26
27	28	Mar 1	2	3	4	5

March 2022

March 2022							April 2022						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Feb 27	28	Mar 1	2	3	4	5
				NRECA Annual Meeting (March 3-9, 2022) (Nashville, TN) - Connie Owens		
6	7	8	9	10	11	12
NRECA Annual Meeting (March 3-9, 2022) (Nashville, TN) - Connie Owens						
13	14 4:00pm Operations Committee Meeting	15	16	17	18 9:30am Review Board Packet w/Chair	19
20	21	22	23 4:00pm Regular Board of Directors Meeting (Boardroom)	24	25	26
27	28	29	30	31	Apr 1	2

Event Profile

[◀ Go Back \(DynamicPage.aspx?WebCode=CSCEventsSearch\)](#)

2021 Annual Membership Business Meeting (Free)

Date(s):

May 12, 2021

Event start time:

9:00 am (PST)

Venue:

Online

Description:

Who Should Attend:

NWPPA voting delegates; utility general managers and CEOs; assistant managers; senior utility leaders; utility board directors, commissioners, and council members; associate members; and trade association heads.

Meeting Overview:

Join us virtually on May 12 for our Annual Business Meeting where we will elect new trustees to the board, announce our 2021-2022 officers, adopt our 2021 resolutions, and present some of our annual awards. The meeting will also include an engaging panel discussing how public power is looking to the future after the pandemic.

There is no cost for the event and all members are invited to attend.

Later in the year, please join us in person in Kennewick, Wash., September 7-9, for our Annual Conference. This will be your opportunity to learn and reconnect with peers and other leaders. It will also be a time to celebrate together by honoring extraordinary colleagues at the awards presentation.

Utility Voting Delegates

Each utility is authorized to cast one vote and is entitled to have a Primary Voting Delegate and an Alternate Voting Delegate at the Annual Business Meeting. Additional utility personnel are encouraged to participate in these meetings as well but each utility will only be allowed one vote by the designated voting delegate. Please complete the Voting Delegate Designation Form (<https://forms.office.com/Pages/ResponsePage.aspx?id=mKtxqj23ukSmCXgXcZOLbf90ED-z3AVlpxqJQNvsRgtUQzc0OUgzVjkwM0Q2SVpGM0Q1OTIKWEtSTi4u>) no later than April 3, 2021. For questions, or to see if your utility has already provided voting delegate information, please contact Connie Philibert at (360) 816-1451 or connie@nwppa.org (mailto:nicolef@nwppa.org).

Meeting Schedule:


Networking will begin at 9 a.m. and the meeting will run from 9:30 to 11:45 a.m. PST.


How to Participate:

Instructions will be emailed to attendees at least 12 hours before the webinar and we recommend that you test the link to the meeting as soon as you get the instructions. This webinar will use Zoom, and is best viewed using Chrome as your browser. We recommend that you use a landline for both your phone and your internet connections.

Conference Fees:

None

 One Click Self Registration ([DynamicPage.aspx?Reg_evt_key=0422b9c3-c139-4397-b57b-7281efc0fa12&WebCode=NWPPADV LXQuickReg](https://www.nwppa.org/eweb/DynamicPage.aspx?Reg_evt_key=0422b9c3-c139-4397-b57b-7281efc0fa12&WebCode=NWPPADV LXQuickReg))

 Group Registration ([DynamicPage.aspx?WebCode=NWPPADV LXQuickOrgReg&evtKey=0422b9c3-c139-4397-b57b-7281efc0fa12&evtTitle=2021 Annual Membership Business Meeting&RegPath=&FreeEvent=1&FundraisingEvent=0&evt_guest_limit=0](https://www.nwppa.org/eweb/DynamicPage.aspx?WebCode=NWPPADV LXQuickOrgReg&evtKey=0422b9c3-c139-4397-b57b-7281efc0fa12&evtTitle=2021%20Annual%20Membership%20Business%20Meeting&RegPath=&FreeEvent=1&FundraisingEvent=0&evt_guest_limit=0))

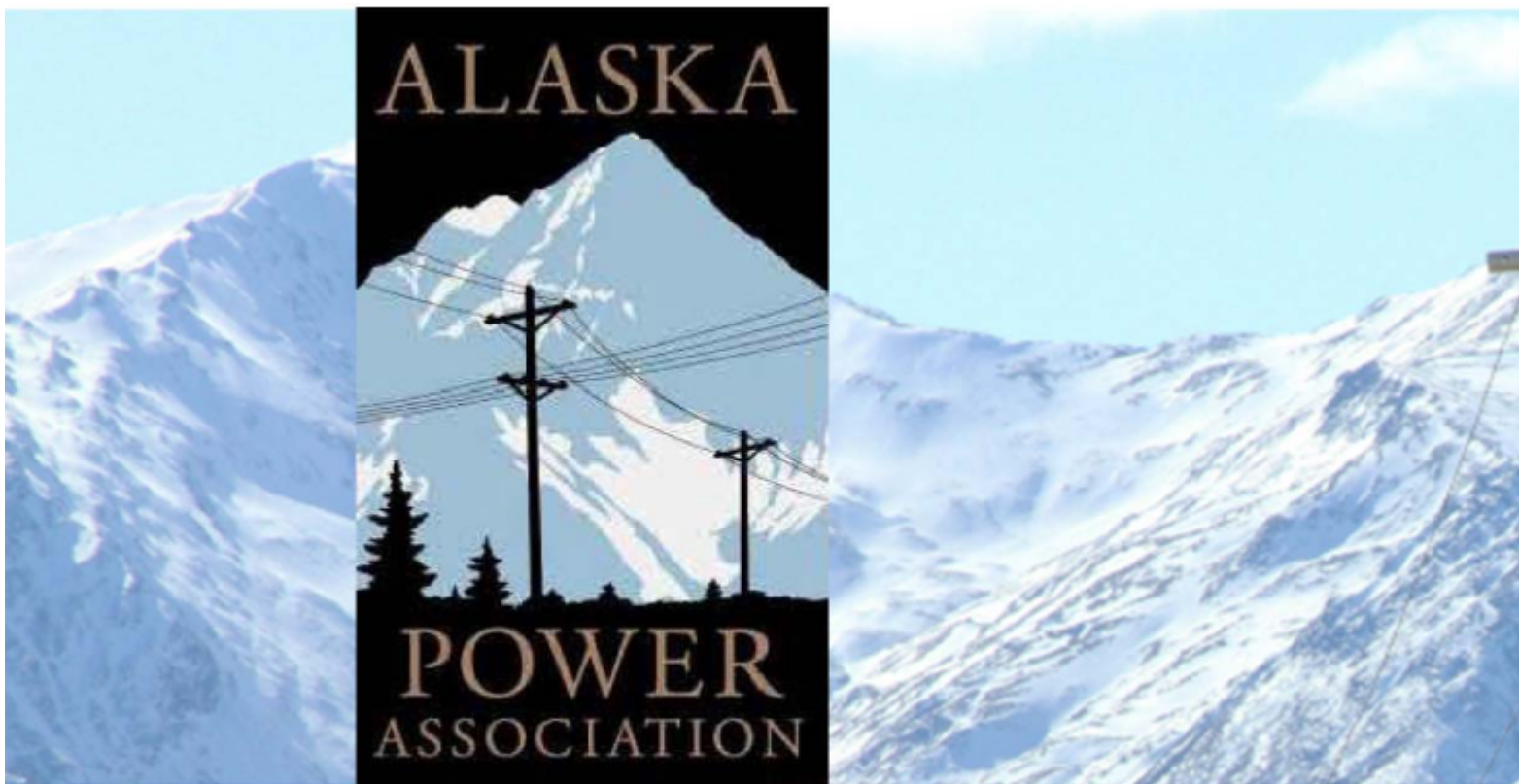
(<https://www.nwppa.org/wp-content/uploads/NWPPA-Event-Catalog.pdf>)

For More Information:

To find out more about this course, to register, or to learn about other events, view the Training and Event Catalog. (<https://www.nwppa.org/wp-content/uploads/NWPPA-Event-Catalog.pdf>)



© 2020 Northwest Public Power Association



ALASKA POWER ASSOCIATION 2021 ANNUAL MEETING – HOMER, ALASKA!

Check back for updates as we get closer to the 2021 APA & AIE Annual Meeting in Homer, Alaska!. See the drop down menus below for hotel booking information. The 2021 APA & AIE Annual Meeting is August 17-20, with a welcome reception on August 17.



▼ **BOOKING INFORMATION FOR 2021 ANNUAL MEETING IN HOMER, AK**

▲ **APA ANNUAL MEETING STAFF CONTACTS (CLICK TO EXPAND)**

If you have any questions or need assistance before or during the APA Annual Meeting, please contact one of the staff members listed below:

Michael Rovito – Deputy Director –

- Office 907-771-5711

THANKS TO OUR TERRIFIC SPONSORS!

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(<https://www.ncmachinery.com/power-systems>).



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[content/uploads/2020/04/PUR_FINAL_OUTLINED-01.jpg\)](https://alaskapower.org/wp-content/uploads/2020/04/PUR_FINAL_OUTLINED-01.jpg)

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[\(/legislative-priorities/\)](/legislative-priorities/)

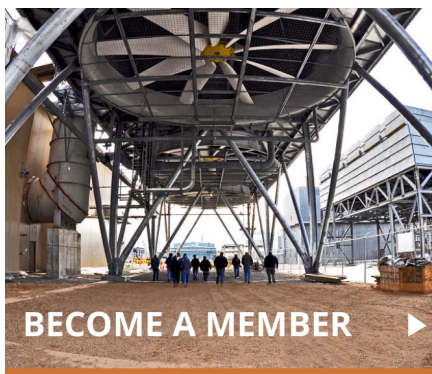


[\(/annual-](/annual-)

[conference/\)](conference/)



[\(/employment-opportunities/\)](/employment-opportunities/)



[\(/members/\)](/members/)

Regional Meeting 7&9

Sacramento, CA September 28 - 30, 2021 *(Dates subject to change)*

NRECA Regional Meetings bring together electric co-op CEOs, directors, voting delegates and key staff to engage with industry experts and colleagues who share common issues.

MORE INFORMATION COMING SOON!

2021 Regional Meeting 7&9

By attending NRECA Regional Meetings, co-op leaders make vital contributions to the role America's electric cooperatives will play in leading the new energy future.

Your Regional Meeting Advantages

- **Build a valuable network** of fellow co-op leaders who are facing some of the same challenges you face on a daily basis.
- **Gain insights on the issues affecting your community** through region-specific programming offered at each meeting.
- **Exchange ideas and best practices** that will help your co-op survive and thrive during this time of dramatic change.
- **Get up-to-date on the latest news and trends** in the electric co-op industry and the broader energy sector.
- **Engage in the resolutions process** by proposing, debating and discussing the issues that will be voted on at the national meeting.

- **Invest in your own professional development** by attending pre-meeting education opportunities.

Questions about the Program?

Kristen Wheeler

703-907-5695

Kristen.Wheeler@nreca.coop

Questions about Sponsorships?

Stephanie Harbrecht

571-289-0412

stephanie.harbrecht@nreca.coop

Questions about Registration?

Accounts Receivable

703-907-6875

accountsreceivable@nreca.coop

Cancellation and Refund Policy →**Photography/Image Agreement →****Conferences, Meetings & Training Policies →**

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

March 24, 2021
Wednesday
4:00 p.m.

REGULAR BOARD OF DIRECTORS' MEETING

Recording Secretary: Jody Abruzzino

I. CALL TO ORDER

Acting Chair Morse called the Regular Board of Directors' Meeting to order at 4:02 p.m. in the boardroom of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Pledge of Allegiance

Acting Chair Morse lead the Board in the Pledge of Allegiance.

B. Roll Call

Board Members Present:

Bettina Chastain, Chair *(via teleconference)*

Rachel Morse, Vice Chair

Jim Henderson, Secretary *(via teleconference)*

Harold Hollis, Treasurer

Stuart Parks, Director *(via teleconference)*

Sam Cason, Director *(via teleconference)*

Mark Wiggin, Director *(via teleconference)*

Guests and Staff Attendance Present:

Arthur Miller

Phil Steyer

Todd McCarty

Sherri Highers

Sean Skaling

Tyler Andrews

Josh Resnick

Teresa Kurka

Via Teleconference:

Lee Thibert

Matthew Clarkson

Julie Hasquet

Arden Quezon

Laurel Foster

Nabi Qureshi, Member

Brian Hickey

Pete Smithson

C. Safety Minute

Tyler Andrews, Executive VP Employee Services and Communications discussed "First Aid Tips You Should Know."

Acting Chair Morse delegated Director Hollis as Acting Secretary for the meeting. He was also authorized to sign for Directors Chastain and Wiggin's expense reports. No objections were made.

II. APPROVAL OF AGENDA

Director Wiggin moved and Director Parks seconded the motion to approve the agenda. The motion passed unanimously.

III. PERSONS TO BE HEARD

None

IV. CONSENT AGENDA

- A. *Board Calendar*
- B. *Training and Conferences*
 - 1. *NRECA CEO Succession Planning – April 8-9, 2021*
- C. *Minutes*
 - 1. *February 24, 2021, Regular Board of Directors' Meeting (Bigelow)*
- D. *Director Expenses*

Director Hollis moved and Director Chastain seconded the motion to approve the consent agenda. The motion passed unanimously.

V. CEO REPORTS AND CORRESPONDENCE

- A. *1st Quarter 2021 Railbelt Bill Comparison (Skaling/Miller)*
Sean Skaling, Manager, Business Development and Sustainability discussed the 1st Quarter 2021 Railbelt Bill Comparison and responded to questions from the Board.
- B. *2021 State Legislative Update (Steyer/Miller)*
Phil Steyer, Director, Government Relations discussed the 2021 State Legislative Update and responded to questions from the Board.
- C. *2021 Election Overview (Kurka/Miller)*
Teresa Kurka, Director, Member Services, Julie Hasquet, Senior Manager, Corporate Communications and Arthur Miller, Executive VP, Regulatory and External Affairs gave a presentation on the 2021 Election process to include how to vote online by providing a demonstration in test mode and responded to questions from the Board.
- D. *Board Policy Scheduled Tasks/Reports (Board/Staff)*
Lee Thibert, Chief Executive Officer (CEO), gave a summary on the Board Policy Scheduled Tasks/Reports and responded to questions from the Board.

VI. DIRECTOR REPORTS

- A. *Alaska Power Association (APA) Report*
Director Hollis provided an update on APA activities, upcoming events and responded to questions from the Board.
- B. *Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report*
Lee Thibert, CEO and Director Henderson advised that there was nothing new to report since ARCTEC has not had a meeting.

C. *Renewable Energy Alaska Project (REAP) Report*

Director Wiggin reported on REAP's Public Policy Committee meeting that took place yesterday, March 23, 2021.

D. *Board Committee Reports (Audit and Finance, Operations & Governance)*

Director Hollis stated that there is nothing to report on the Audit and Finance Committee meeting until the April Regular Board meeting since it was moved to March 31, 2021.

Director Parks reported on the March 10, 2021, Operations Committee meeting and stated that he is looking forward to the BRU discussion at the next Operations Committee meeting.

Director Morse reported on the March 17, 2021, Governance Committee meeting. She requested that the Board review procedures and timelines for the Bylaws, Election and Nomination Committees. And to also refamiliarize themselves with the annual election, annual meeting procedures and when to calendar these processes for next year. She stated that the next Governance Committee meeting will be held in June.

E. *Other Meeting Reports*

Director Parks reported that several directors attended the NRECA Annual training and highly recommends the Board Leadership Training and Leadership Accountability class. Director Morse concurred. Director Parks also stated that he attended the NRECA Resolutions discussion meeting and advised that if we have any resolutions, that it will be reviewed at the June 2021 meeting.

Acting Chair Morse requested a recess at 5:16 p.m.

The meeting reconvened in open session at 5:32 p.m.

VII. UNFINISHED BUSINESS

VIII. NEW BUSINESS

A. *Approve 2021 Election Procedures (Kurka/Miller)*

Director Hollis moved and Director Parks seconded the motion that the Board of Directors approve the 2021 Election Procedures as recommended by the Election Committee. The motion passed unanimously.

B. *Approve 2021 Date of Record (Kurka/Miller)*

Director Wiggin moved and Director Hollis seconded the motion that the Board of Directors set April 1, 2021, as the Date of Record for Chugach's 2021 Election. The motion passed unanimously.

C. *Approve 2021 Master Election Judge (Kurka/Miller)*

Director Hollis moved and Director Parks seconded the motion that the Board of Directors appoint Dawn Bundick as the 2021 Master Election Judge and Lawrence Camp be appointed as the alternate. The motion passed unanimously.

D. Approve Bauer's Contract Amendment (Resnick/Andrews)

Josh Resnick, Manager, Facilities and Tyler Andrews, Executive VP, Employee Services and Communications presented on the Bauer's Contract Amendment and responded to questions from the Board.

Director Hollis moved and Director Chastain seconded the motion that the Board of Directors authorize the Chief Executive Officer to increase the not-to-exceed amount of the Professional Service Contract with Bauer Construction from \$1,178,242 to a not-to-exceed total contract amount of \$1,672,303. The motion passed unanimously.

IX. EXECUTIVE SESSION

- A. Resource Data Inc. (RDI) Contract*
- B. 2021 Budget Analysis and Forecast Discussion*
- C. CEO Goals Discussion*

At 5:43 p.m., Director Hollis moved and Director Wiggin seconded the motion that pursuant to Alaska Statute 10.25.175 (c)(1) and (4) the Board of Directors' go into executive session to: 1) discuss and receive reports regarding financial matters, the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; and 2) to discuss personnel matters. The motion passed unanimously.

The meeting reconvened in open session at 6:47 p.m.

X. NEW BUSINESS

- A. Approve Resource Data Inc. (RDI) Contract (McCarty/Highers)*

Director Hollis moved and Director Chastain seconded the motion that the Board of Directors authorize the Chief Executive Officer to increase the RDI contract not-to-exceed amount to \$1,390,000 for the period ending December 31, 2021. The motion passed unanimously.

XI. DIRECTOR COMMENTS

Director comments were made at this time.

XII. ADJOURNMENT

At 6:56 p.m., Director Hollis moved and Director Wiggin seconded the motion to adjourn. The motion passed unanimously.

James Henderson, Secretary

Date Approved: April 28, 2021

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

April 28, 2021

ACTION REQUIRED

AGENDA ITEM NO. IV.D.

<u> </u>	Information Only
<u> X </u>	Motion
<u> </u>	Resolution
<u> </u>	Executive Session
<u> </u>	Other

TOPIC

Director Expenses

DISCUSSION

The Directors' expenses will be submitted for approval at the board meeting.

MOTION

(Consent Agenda)

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

April 28, 2021

ACTION REQUIRED

AGENDA ITEM NO. IV.E.

☐ **Information Only**
☒ **Motion**
☒ **Resolution**
☐ **Executive Session**
☐ **Other**

TOPIC

Arctic Boulevard Overhead to Underground Conversion: Raspberry Road to Dimond Boulevard Project Authorization

DISCUSSION

On April 14, 2021, the Operations Committee recommended the Board of Directors authorize the Chief Executive Officer to proceed with the Arctic Boulevard Overhead to Underground Conversion Project at an estimated total cost of \$2,100,000

The Arctic Boulevard, Raspberry Road to Dimond Boulevard Distribution Overhead to Underground Conversion Project meets the requirements for use of undergrounding funds collected from members residing in the area covered by the Municipal Undergrounding Ordinance. The project will underground the existing overhead distribution circuit from approximately Raspberry Road to Dimond Boulevard along the west side of Arctic Boulevard.

This project will remove the poles, circuit conductors and overhead line equipment along a busy commercial and residential area and support feeder load growth. The existing 4/0 overhead lines will be replaced with a new underground 750 MCM circuit in duct with below ground splicing vaults and pads.

The total project cost is estimated at \$2,100,000 and funded through the collection of the undergrounding surcharge as required by the Municipal Undergrounding Ordinance.

MOTION

(Consent Agenda)



RESOLUTION

Project Authorization – Arctic Boulevard Overhead to Underground Conversion: Raspberry Road to Dimond Boulevard

WHEREAS, Chugach Electric Association, Inc. (Chugach) has identified the need to underground the distribution lines from approximately Raspberry Road to Dimond Boulevard on Arctic Boulevard;

WHEREAS, funds have been collected via Chugach's compliance with State of Alaska and Municipal Overhead to Undergrounding requirements, Anchorage Municipal Code requires Chugach to spend two percent of the prior three-year average of annual gross retail revenues derived from service connections within the Municipality of Anchorage (MOA). Per AMC 21.90.070(A)(1);

WHEREAS, Chugach currently has \$10.5 million of funds collected for Overhead to Underground Projects;

WHEREAS, \$2,100,000 was included in Budget ID 03.0810 of the 2021 Budget for this project which will be completed in 2021;

WHEREAS, this project is included in Chugach's Undergrounding Plan approved by the MOA;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors authorizes the Chief Executive Officer to proceed with the Arctic Boulevard Undergrounding Project for an estimated amount of \$2,100,000.

CERTIFICATION

I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 28th day of April, 2021; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 28th day of April 2021.

Secretary

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

April 28, 2021

ACTION REQUIRED

AGENDA ITEM NO. IV.F.

☐ **Information Only**
☒ **Motion**
☒ **Resolution**
☐ **Executive Session**
☐ **Other**

TOPIC

Project Authorization: O'Malley Road Overhead to Underground Conversion

DISCUSSION

On April 14, 2021, the Operations Committee recommended the Board of Directors authorize the Chief Executive Officer to proceed with the O'Malley Road Overhead to Underground Conversion Project at an estimated total of \$4,100,000 and a total cost to Chugach of \$2,400,000.

The project will underground the existing overhead the 12.5kV Distribution circuits parallel to O'Malley Road from the O'Malley Substation near Rockridge Drive to Hillside Drive in addition to addressing various conflicts with scheduled State of Alaska, Department of Transportation (DOT) road improvements. This is a mutually beneficial project for the DOT and Chugach which will be jointly funded with each entity sharing approximately 40% & 60% of the financial burden respectively.

Approximately one mile of 336 ACSR 3-phase overhead line supporting two O'Malley Substation feeders will be undergrounded. The feeders will be replaced with parallel runs of underground 750 kcmil cable. This project will be constructed in conjunction with the upper O'Malley Road improvements.

The total project cost is estimated at \$4,100,000. This project is funded by a combination of DOT relocation reimbursement and funds on hand from the collection of the undergrounding surcharge as required by the Municipal Undergrounding Ordinance. The portion of funding Chugach is providing from the undergrounding surcharge is \$2,400,000.

MOTION

(Consent Agenda)



RESOLUTION

Project Authorization: O'Malley Road Overhead to Underground Conversion

WHEREAS, Chugach Electric Association, Inc. (Chugach) has identified the need to underground the 12.5 kV distribution lines parallel to O'Malley Road from the O'Malley Substation near Rockridge Drive to Hillside Drive;

WHEREAS, and funds have been collected via Chugach's compliance with State of Alaska and Municipal Overhead to Undergrounding requirements, Anchorage Municipal Code requires Chugach to spend two percent of the prior three-year average of annual gross retail revenues derived from service connections within the MOA. Per AMC 21.90.070(A)(1);

WHEREAS, Chugach currently has \$10.5 million of funds collected for Overhead to Underground Projects;

WHEREAS, \$2,400,000 was included in the 2021 Budget for Chugach's portion of this project which will be completed in 2021.

WHEREAS, \$1.7 million will be reimbursed by the Alaska Department of Transportation's portion of this project.

WHEREAS, this project is included in Chugach's Undergrounding Plan;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors authorizes the Chief Executive Officer to proceed with the O'Malley Undergrounding Project for an estimated amount of \$4,100,000.

CERTIFICATION

I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 28th day of April, 2021; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 28th day of April 2021.

Secretary

TO: Board of Directors

FROM: Lee D. Thibert, Chief Executive Officer

THROUGH: Tyler Andrews, Vice President, Member and Employee Services

DATE: April 19, 2021

SUBJECT: *1st Quarter Safety Report 2021*

1st Quarter Safety Report 2021

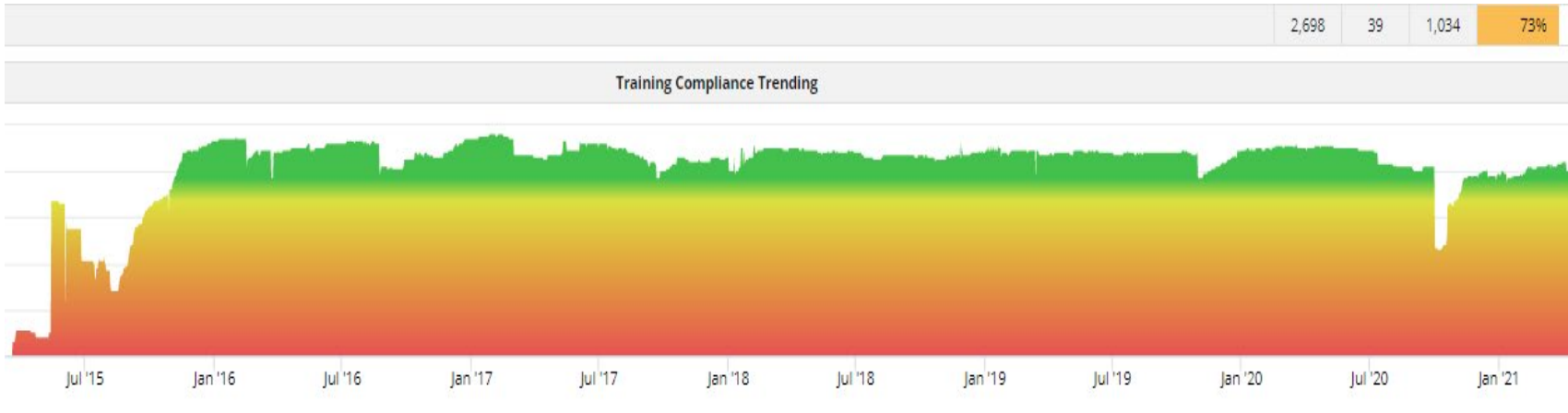
• Total Number of Recordable Injuries	4
• Number of Lost Work Day Recordable Injuries	2
• Incidents occurring from nonconformance with established safe work practices	0
• Lost Work Days	49
• Vehicle Incidents	0

Notable Items:

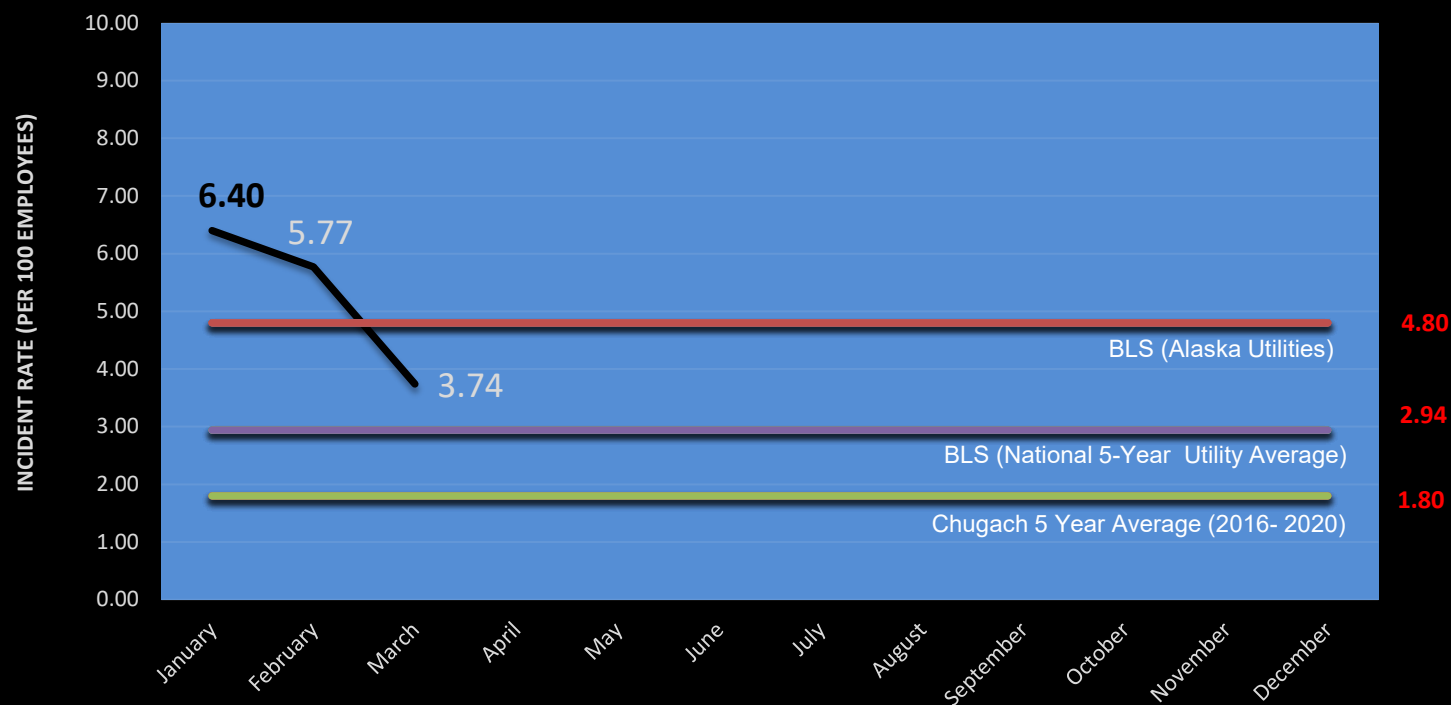
- Held company COVID-19 vaccination event, leading to the vaccination of 80 employees.
- Developed in collaboration with Power Generation a safety scorecard for use in establishing safety accountability and review of both input and output safety metrics.
- Held our first quarter virtual quarterly manager meeting, which allowed for an important opportunity to reconnect as a management team around safety.

Safety Training:

- A primary incident prevention effort from the Safety Department is the delivery of safety training. Safety training topics contribute to employee knowledge, hazard identification and mitigation, required safe work procedures, and safety regulations. To date 73% of our training plan has been completed. It should be noted that COVID has impacted our ability to complete certain types of on-site instructor led training.

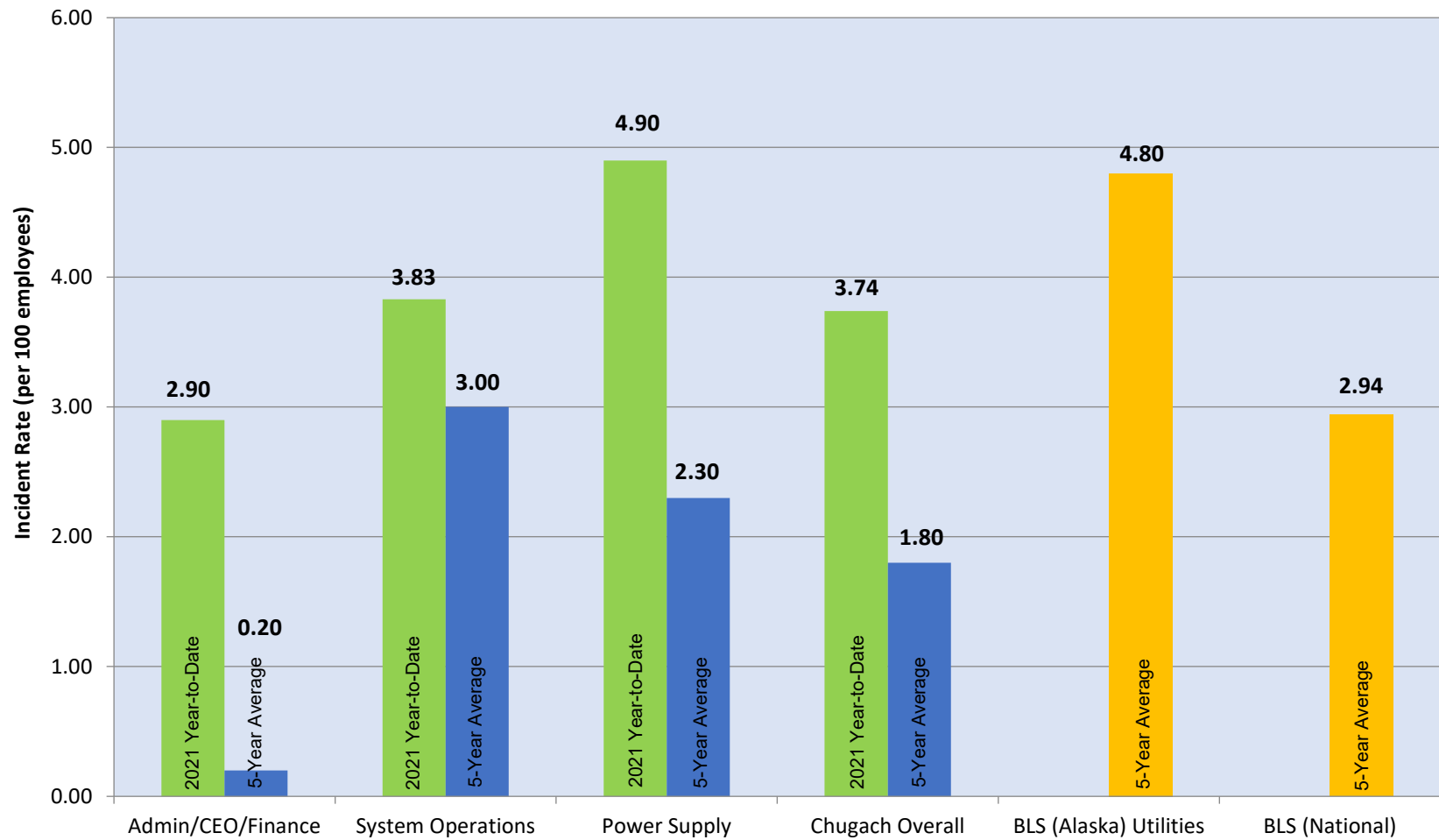


Recordable Incident Rate 2021



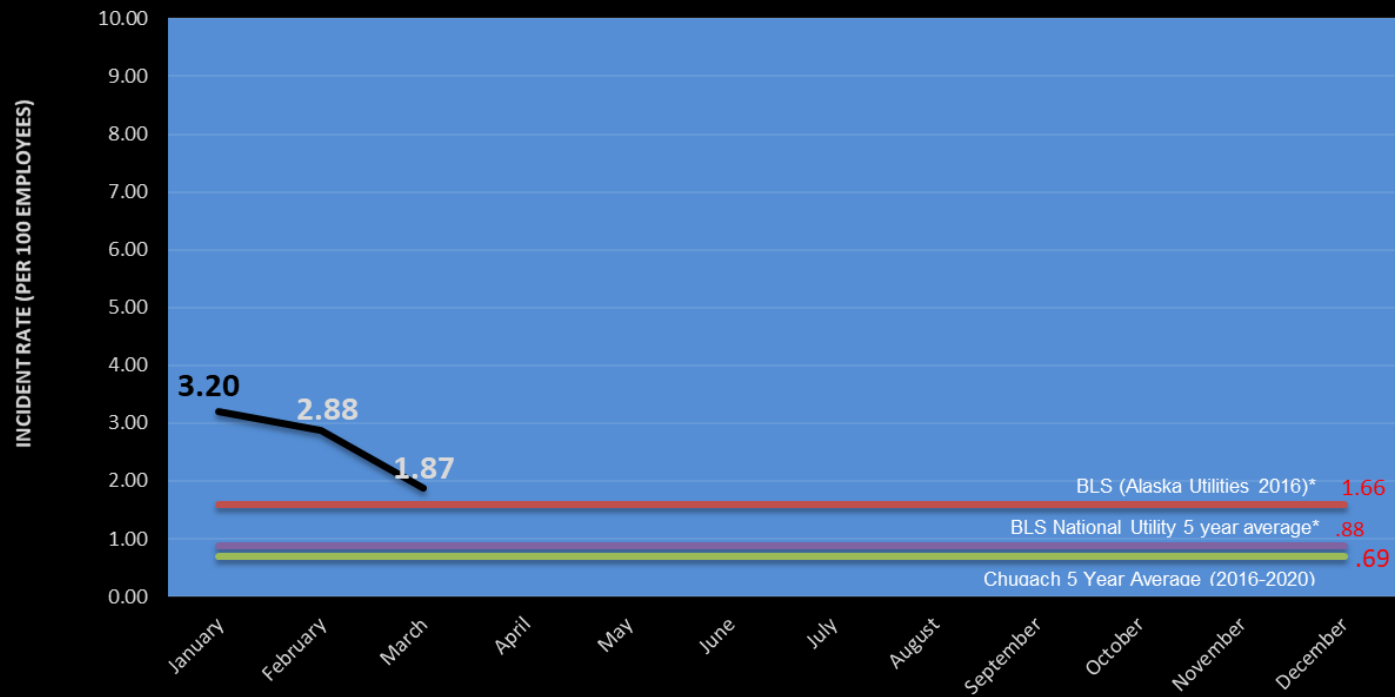
* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

Recordable Incident Rate 2021 by Group



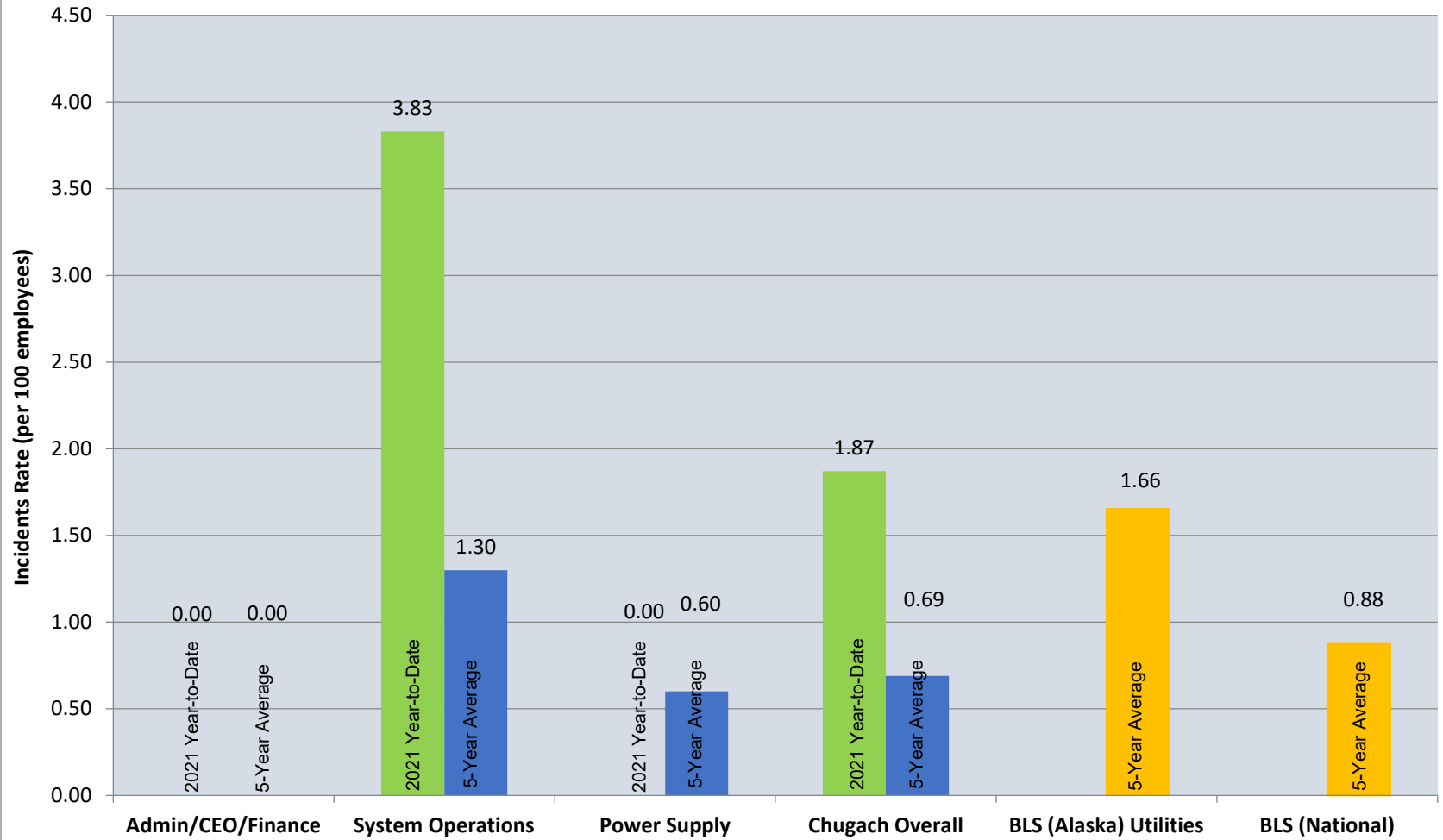


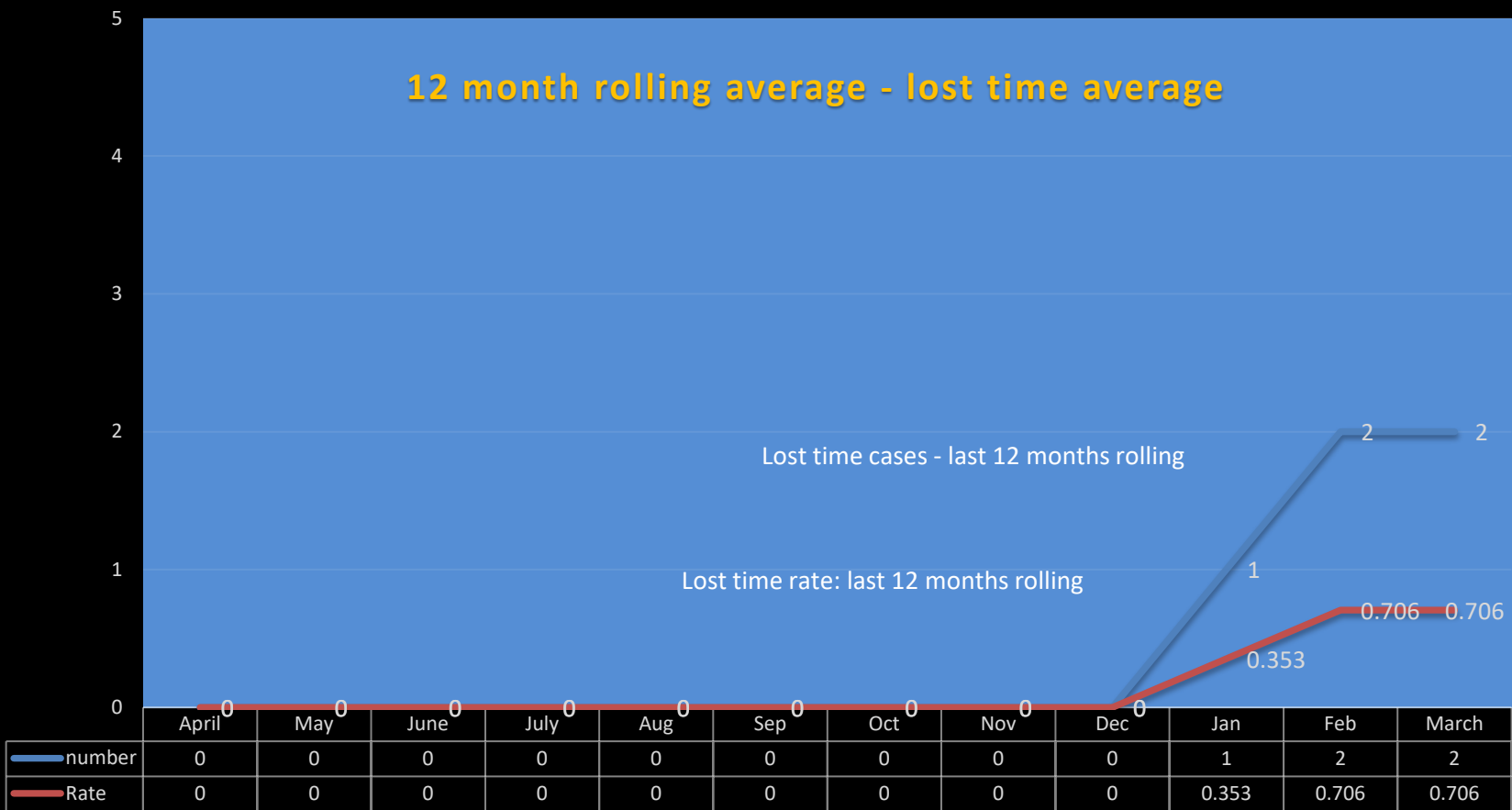
Lost Time Rate YTD 2021



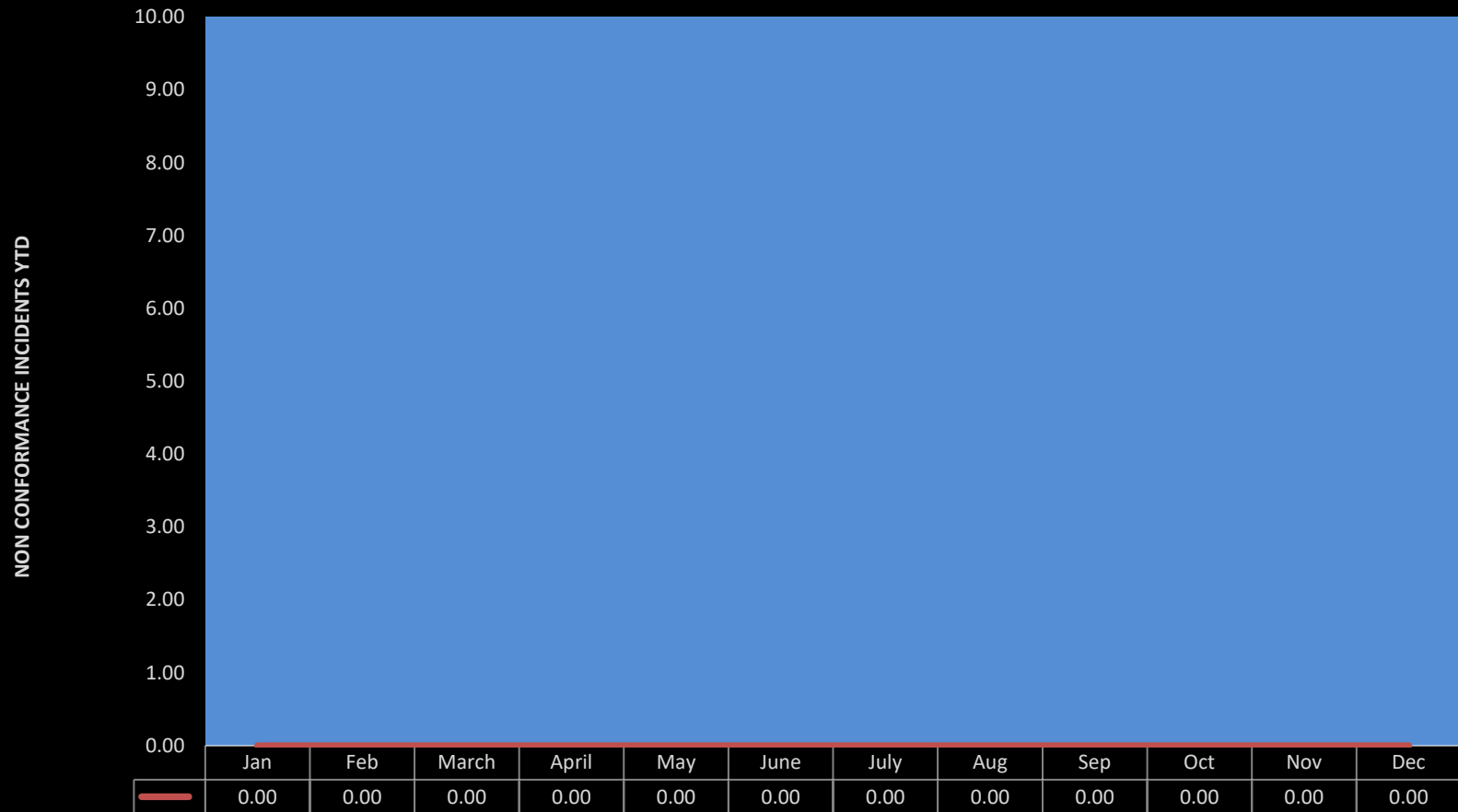
* Based on data reported to the Bureau of Labor Statistics (BLS) under NAICS Code 2211

Lost Time Rate 2021 YTD by Group

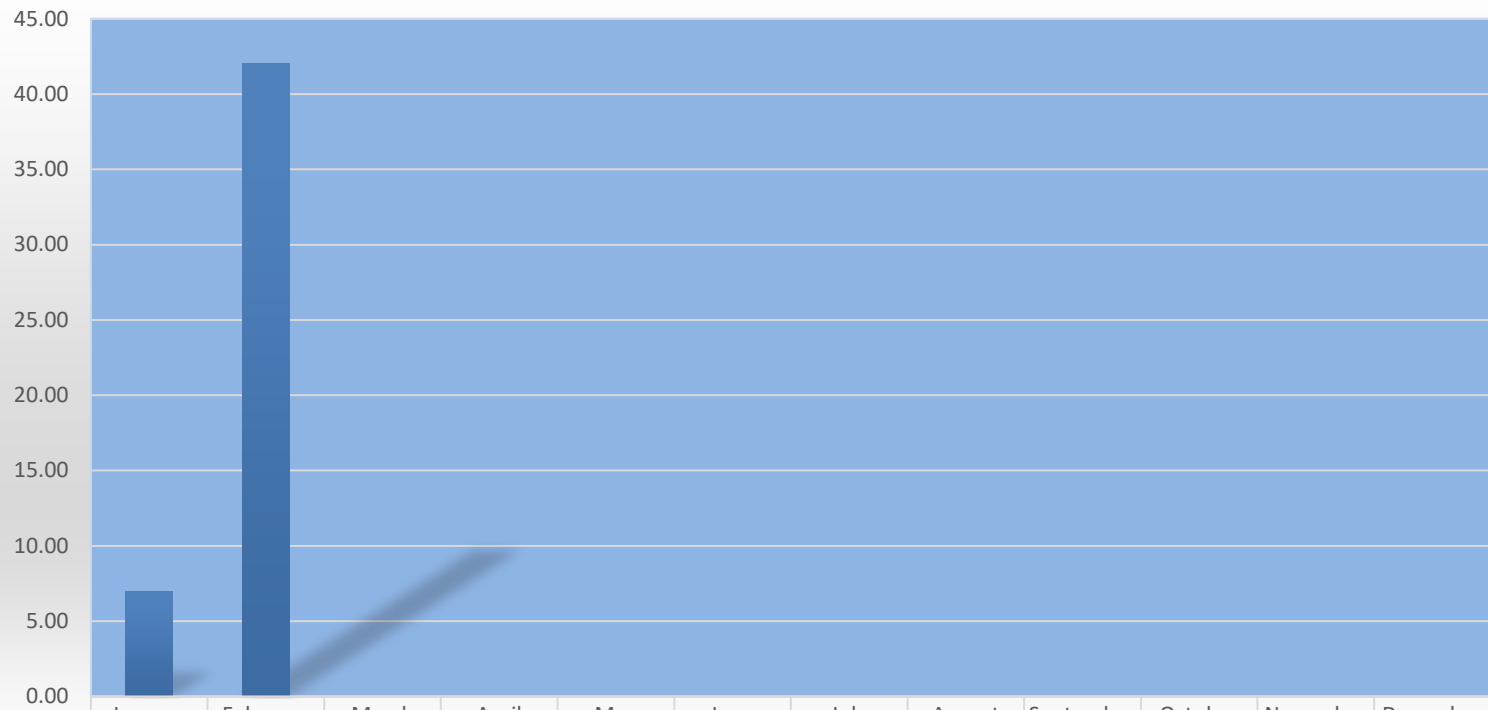




Injuries due to non-conformance with safe work practices



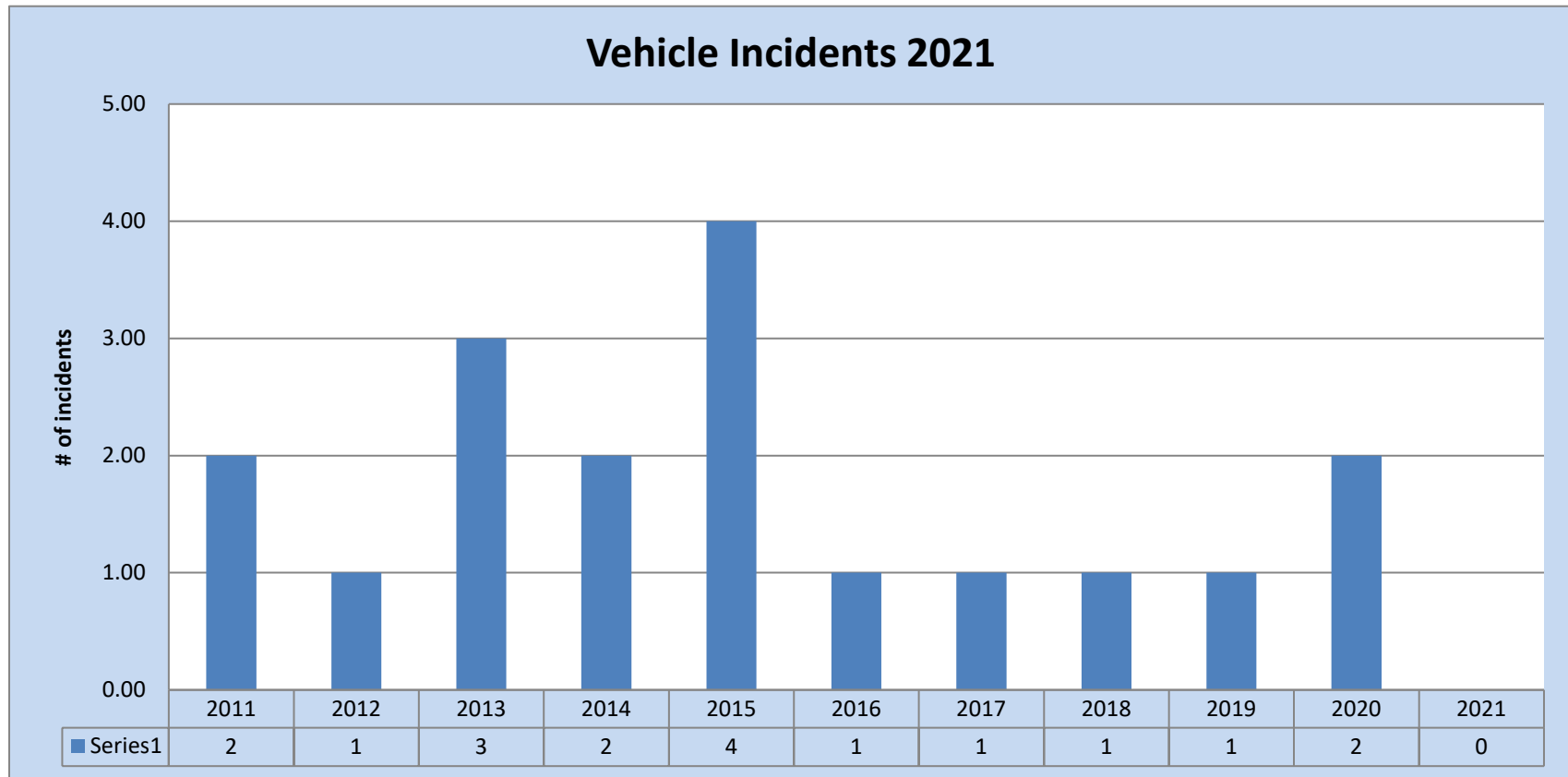
Lost work days by month 2021



■ Lost Time Days/Month	January	February	March	April	May	June	July	August	September	October	November	December
	7.00	42.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Vehicle Incidents:

- There have been 0 vehicle incidents year to date.





Communications Update - 1Q 2021

Facebook likes



Twitter followers



Facebook Highlights

- Election recruitment
- EV Road Rally
- COVID-19 Financial hardship forms
- Danger Tree hotline
- Annual Election preps

Tweet Highlights

- Storm warnings
- Election planning
- COVID-19 assistance
- Annual Meeting promotion

Website updates

- January rate changes
- Annual Meeting/Election preps
- EV programs
- In the Community updates
- COVID-19 page updates

Employee Communications/Events

- Strategic plan available
- All employee meetings
- COVID-19 vaccine clinic
- Safety highlights
- Spirit Week
- Food truck lunches

Outages

- Jan 6 Sportsman's Point Subd
- Jan 18 Muldoon/Cooper Lndg
- Jan 22 Dowling area
- Feb 6 Old Seward/Sylvan
- Feb 18 Sand Lake/72nd
- Mar 3 Dimond Estates
- Mar 11 Boniface/Checkmate
- Mar 23 Boniface/Wesleyan

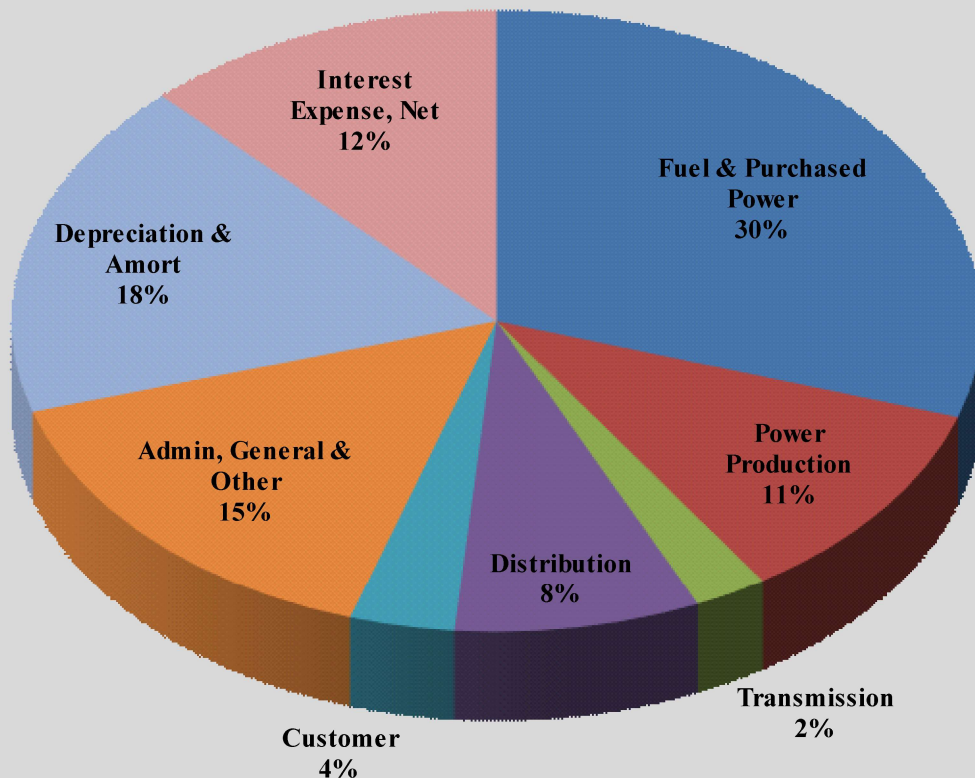
Media/Press Releases

- Rates changes - Anchorage Daily News/KTUU
- ERO story - Petroleum News
- Acquisition cover story - NWPPA Bulletin
- AK/TX grid comparison - Alaska Public Media

STATEMENT OF OPERATIONS

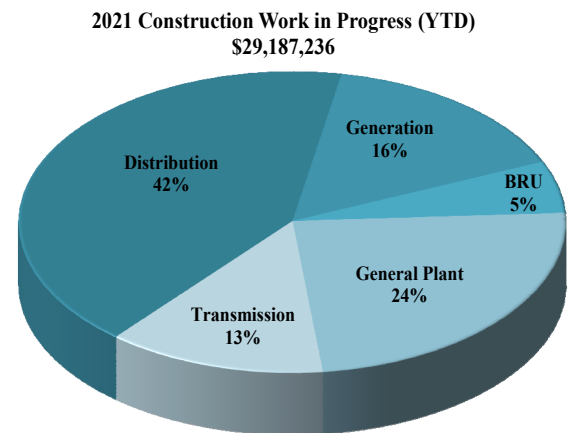
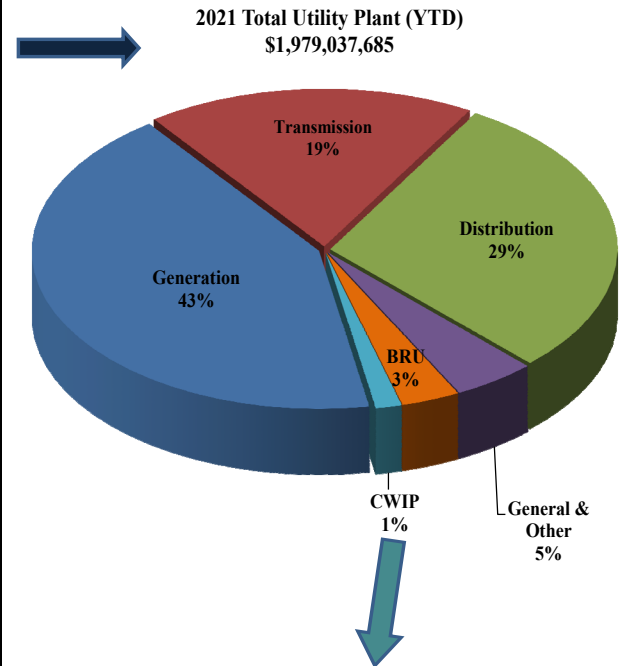
CATEGORY	2021 MTD ACTUAL	2021 MTD BUDGET	2021 MTD VARIANCE
Operating Revenue and Patronage Capital	\$ 30,370,816	\$ 34,500,293	\$ (4,129,477)
Fuel and Purchased Power Expense	8,696,884	10,813,465	(2,116,581)
Power Production Expense	3,117,269	2,932,642	184,627
Transmission Expense	705,128	908,176	(203,048)
Distribution Expense	2,374,662	2,343,441	31,221
Customer Expense	1,010,555	873,241	137,314
Administrative, General and Other	4,461,483	4,556,116	(94,633)
Depreciation & Amortization Expense	5,100,326	5,366,820	(266,494)
Interest Expense, Net	3,515,333	3,542,495	(27,162)
Total Cost of Electric Service	\$ 28,981,640	\$ 31,336,396	\$ (2,354,756)
Patronage Capital & Operating Margins	\$ 1,389,176	\$ 3,163,897	\$ (1,774,721)
Non-Operating Margins - Interest	25,344	16,532	8,812
Allowance for Funds Used During Construction	21,875	18,915	2,960
Non-Operating Margins - Other	400	-	400
Patronage Capital or Margins	\$ 1,436,795	\$ 3,199,344	\$ (1,762,549)

Total Cost of Electric Service (MTD Actual)



BALANCE SHEET

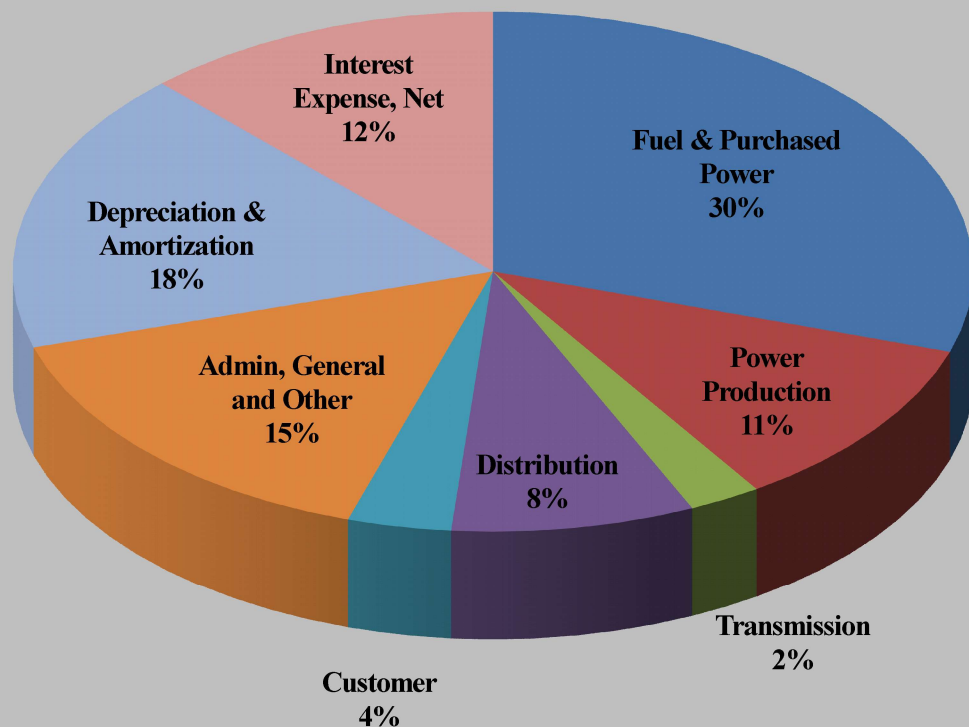
ASSETS & OTHER DEBITS	1/31/2021	12/31/2020
Electric Plant in Service	1,949,850,449	1,941,080,063
Construction Work in Progress	29,187,236	38,075,575
Total Utility Plant	\$ 1,979,037,685	\$ 1,979,155,638
Accum. Prov. for Depreciation/Amortization	(586,253,838)	(581,506,871)
Net Utility Plant	\$ 1,392,783,847	\$ 1,397,648,767
Nonutility Property - Net	76,889	76,889
Financing & Operating Lease Right-of-Use Assets	4,082,782	4,102,328
Investment in Assoc. Organizations	7,595,197	7,595,197
Special Funds	20,943,732	19,862,119
Restricted Cash Equivalents & Other	64,310	64,310
Long-term Prepayments	-	423,404
Total Other Property & Investments	\$ 32,762,910	\$ 32,124,247
Cash & Restricted Cash	51,947,175	60,392,108
Special Deposits and Marketable Securities	58,300	58,300
Accounts Receivable - Net	51,218,251	53,679,921
Materials and Supplies, Fuel Stock	60,381,507	62,430,009
Prepayments	7,055,890	4,672,489
Other Current & Accrued Assets	4,398,699	241,983
Total Current & Accrued Assets	\$ 175,059,822	\$ 181,474,810
Deferred Debits	112,059,205	110,489,123
Total Assets & Other Debits	\$ 1,712,665,784	\$ 1,721,736,947
LIABILITIES & OTHER CREDITS	1/31/2021	12/31/2020
Memberships	1,911,512	1,908,432
Pat. Capital, Margins & Equities	198,375,129	196,940,981
Total Margins & Equities	\$ 200,286,641	\$ 198,849,413
Long-Term Debt - Bonds	1,211,683,330	1,211,683,330
Long-Term Debt - Other	25,992,001	26,904,000
Unamortized Debt Issuance Costs	(6,130,190)	(6,179,476)
Operating Lease Liabilities	3,845,961	3,866,092
Finance Lease Liabilities	7,128	7,302
Total Long-Term Debt	\$ 1,235,398,230	\$ 1,236,281,248
Notes Payable	42,197,880	52,197,115
Accounts Payable	13,759,726	19,170,493
Consumer Deposits	5,085,993	5,249,272
Other Current & Accrued Liabilities	59,048,921	53,612,254
Total Current & Accrued Liabilities	\$ 120,092,520	\$ 130,229,134
Deferred Compensation	1,821,222	1,821,222
Other Liabilities, Non-Current	592,485	548,570
Deferred Liabilities	36,784,842	36,899,176
Cost of Removal Obligation	117,689,844	117,108,184
Total Liabilities & Other Credits	\$ 1,712,665,784	\$ 1,721,736,947

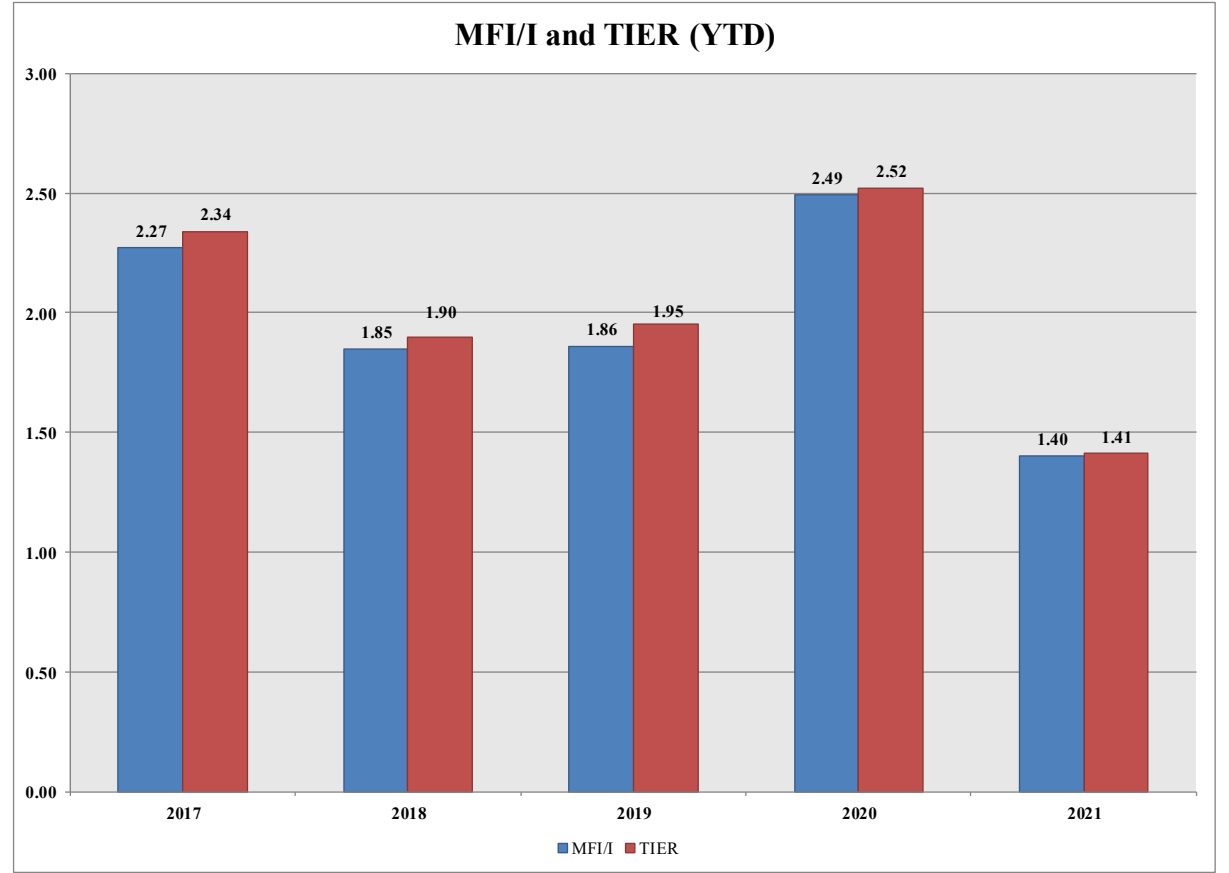
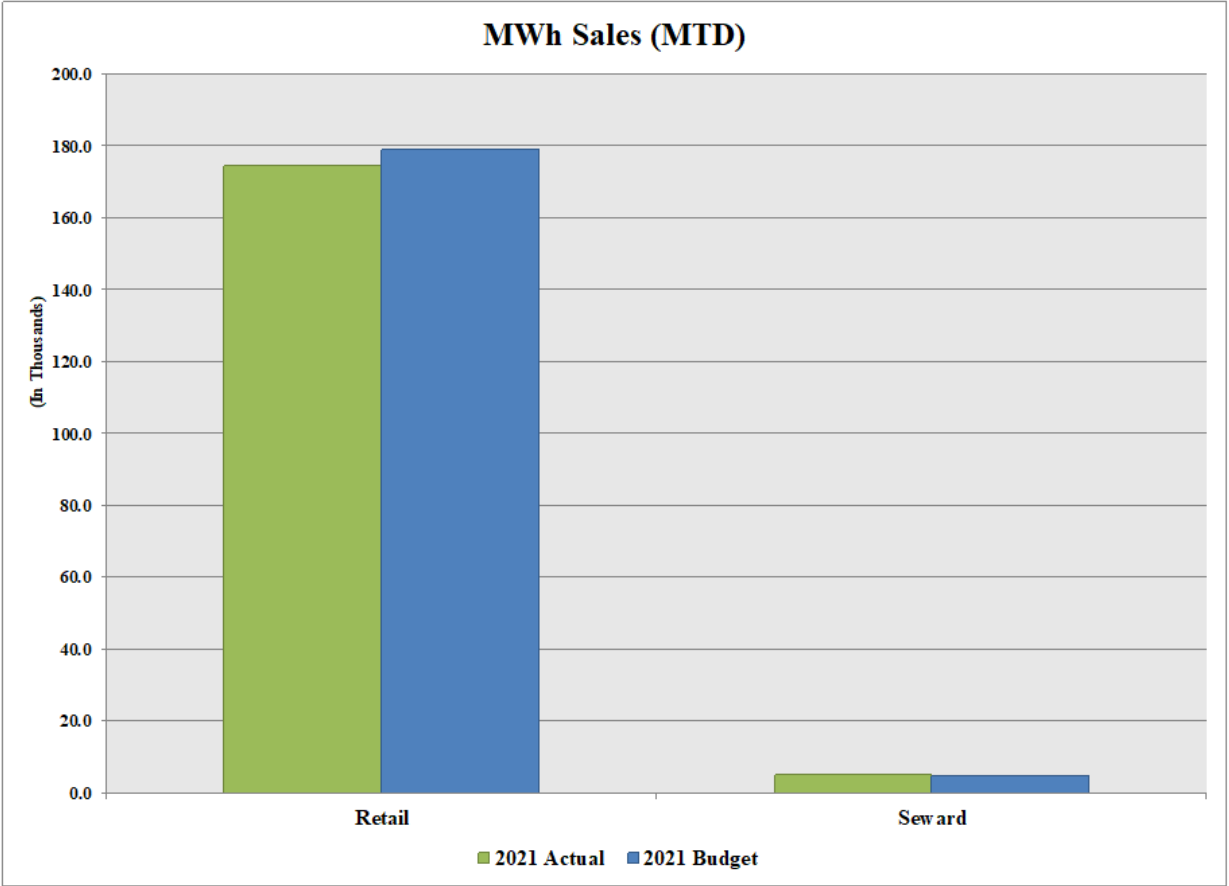


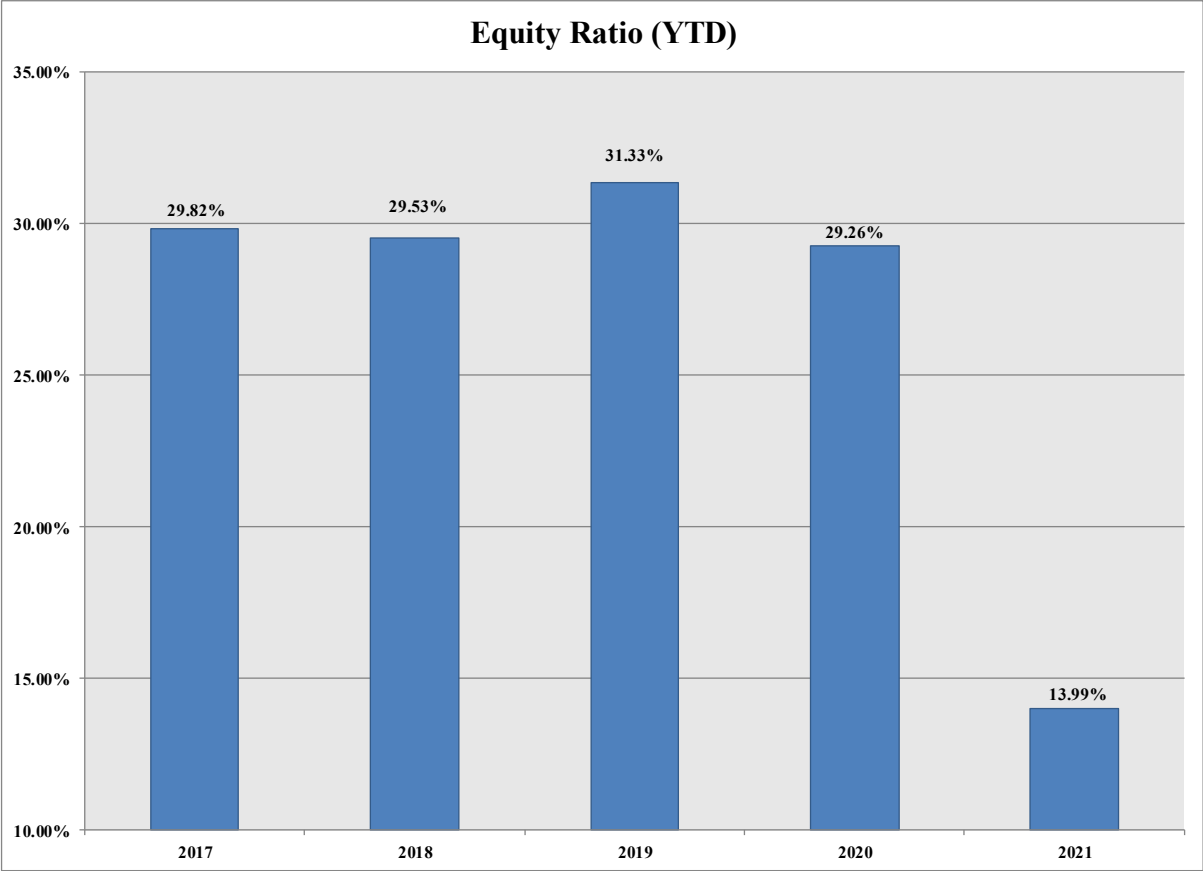
**COMPARATIVE FINANCIAL REPORT
STATEMENT OF OPERATIONS
2021 ACTUAL TO BUDGET VARIANCE**

CATEGORY	2020 YTD ACTUAL	2020 YTD BUDGET	2020 YTD VARIANCE
Operating Revenue and Patronage Capital	\$ 30,370,816	\$ 34,500,293	\$ (4,129,477)
Fuel and Purchased Power Expense	8,696,884	10,813,465	(2,116,581)
Power Production Expense	3,117,269	2,932,642	184,627
Transmission Expense	705,128	908,176	(203,048)
Distribution Expense	2,374,662	2,343,441	31,221
Customer Expense	1,010,555	873,241	137,314
Administrative, General and Other	4,461,483	4,556,116	(94,633)
Depreciation & Amortization Expense	5,100,326	5,366,820	(266,494)
Interest Expense, Net	3,515,333	3,542,495	(27,162)
Total Cost of Electric Service	\$ 28,981,640	\$ 31,336,396	\$ (2,354,756)
Patronage Capital & Operating Margins	\$ 1,389,176	\$ 3,163,897	\$ (1,774,721)
Non-Operating Margins - Interest	25,344	16,532	8,812
Allowance Funds Used During Const.	21,875	18,915	2,960
Non-Operating Margins - Other	400	-	400
Patronage Capital or Margins	\$ 1,436,795	\$ 3,199,344	\$ (1,762,549)
MF/I	1.40	1.89	
TIER	1.41	1.90	

Total Cost of Electric Service (YTD Actual)







ENERGY SALES (kWh)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Energy Sales	174,376,649	179,145,018
Wholesale Energy Sales	<u>4,929,974</u>	<u>4,894,321</u>
Total Firm Energy Sales	179,306,623	184,039,339
Economy Energy Sales	<u>2,874,000</u>	<u>7,195,000</u>
Total Energy Sales	182,180,623	191,234,339

Firm energy sales totaled 179,306,623 kWh, which was a 2.6% unfavorable variance compared to budget. Retail energy sales were under budget 2.7% primarily due to lower than anticipated residential energy sales. This variance was somewhat offset by wholesale energy sales, which were over budget by 0.7%.

ENERGY REVENUE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Revenue	\$29.4	\$ 33.2
Wholesale Revenue	<u>0.3</u>	<u>0.4</u>
Total Firm Revenue	29.7	33.6
Economy Energy/Capacity Revenue	0.3	0.6
Other Operating Revenue	<u>0.4</u>	<u>0.3</u>
Total Revenue	\$ 30.4	\$ 34.5

Revenue from firm sales totaled \$29.7 million compared to \$33.6 million in the budget. Firm revenue was lower than expected primarily due to lower than anticipated residential and commercial energy sales, commercial demand revenue and fuel costs recovered through the fuel and purchased power adjustment process. Economy energy/capacity revenue represents non-firm energy sales and were \$0.3 million compared to \$0.6 million in the budget. This unfavorable variance was primarily due to lower than anticipated sales to GVEA. Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU royalties, miscellaneous service and other electric revenue. Other operating revenue totaled \$0.4 million compared to \$0.3 million in the budget, primarily due to higher than anticipated wheeling from GVEA.

FUEL AND PURCHASED POWER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Fuel	\$ 6.5	\$ 8.6
Purchased Power	<u>2.2</u>	<u>2.2</u>
Total	\$ 8.7	\$ 10.8

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$6.5 million compared to \$8.6 million in the budget. This favorable variance was primarily due to lower than anticipated fuel purchased for production, storage costs and BRU operating costs.

Actual fuel purchased or withdrawn from inventory for production was 730,399 Mcf at an average effective delivered price of \$8.44 per Mcf compared to 787,868 Mcf in the budget at an average effective delivered price of \$9.16 per Mcf.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$2.2 million compared to \$2.2 million in the budget. While not significant overall variance, more energy purchased was offset by a lower average effective price.

Actual energy purchased was 33,503 MWh at an average effective price of 5.19 cents per kWh compared to 22,134 MWh budgeted at an average effective price of 7.80 cents per kWh.

POWER PRODUCTION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Power Production	\$ 3.1	\$ 2.9

Power production expense was \$3.1 million compared to \$2.9 million in the budget. This unfavorable budget variance is primarily due to higher than anticipated expense labor at SPP.

TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Transmission	\$ 0.7	\$ 0.9

Transmission operations and maintenance expense was \$0.7 million compared to \$0.9 million in the budget. This favorable variance was primarily due to lower than anticipated expense labor charged to this financial category and costs associated with engineering studies and consulting.

DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Distribution	\$ 2.4	\$ 2.3

Distribution operations and maintenance expense was \$2.4 million compared to \$2.3 million in the budget. This unfavorable variance is primarily due to higher than anticipated costs associated with vegetation control, which was somewhat offset by less expense labor charged to this financial category.

CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Consumer / Customer Information	\$ 1.0	\$ 0.9

Consumer accounts and customer information expense was \$1.0 million compared to \$0.9 million in the budget. This unfavorable variance is primarily due to higher than anticipated uncollectible debt expense.

ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Administrative, General and Other	\$ 4.5	\$ 4.6

Administrative, general and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts. Administrative, general and other expense was \$4.5 million compared to \$4.6 million in the budget. This favorable budget variance is primarily due to lower than anticipated costs associated with legal and corporate planning initiatives as well as audit fees, which was somewhat offset by higher than anticipated labor and PILT.

SUMMARY

Depreciation, interest, and interest during construction expense totaled \$8.6 million compared to \$8.9 million in the budget. This favorable variance compared to budget was primarily due to lower than anticipated depreciation expense and interest expense.

All the foregoing expenses resulted in total cost of electric service of \$29.0 million compared to \$31.3 million in the budget.

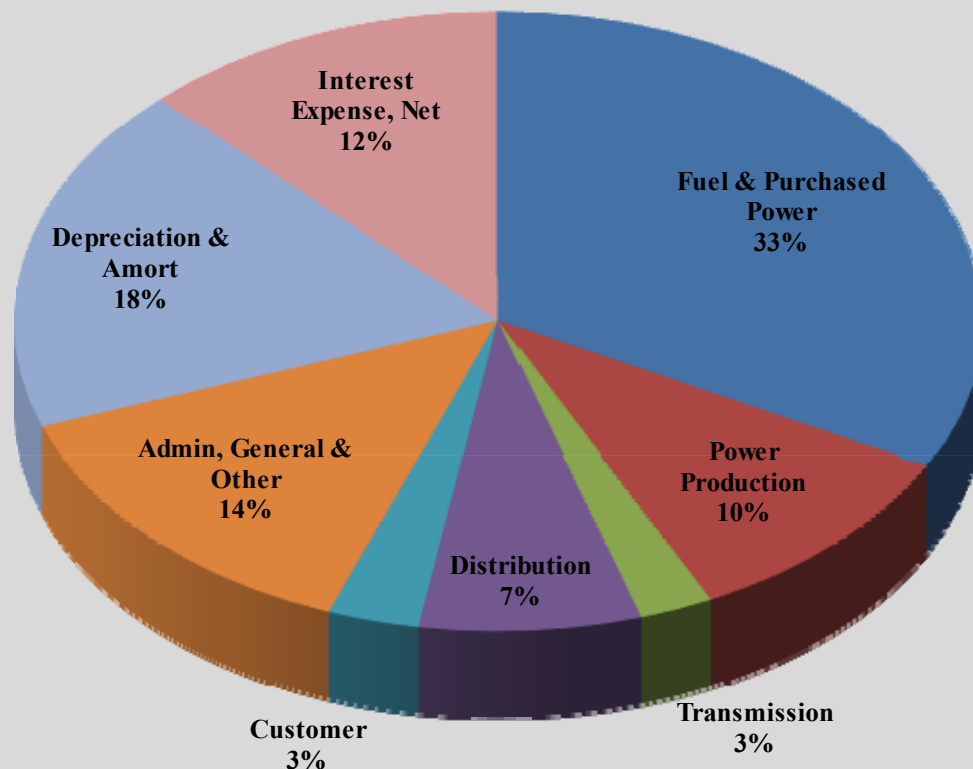
Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest income. Non-operating margins totaled \$47.6 thousand compared to \$35.4 thousand in the budget primarily due to higher than anticipated interest income.

The net result of revenue and expenses was margins of \$1.4 million compared to projected margins of \$3.2 million in the budget.

STATEMENT OF OPERATIONS

CATEGORY	2021 MTD ACTUAL	2021 MTD BUDGET	2021 MTD VARIANCE
Operating Revenue and Patronage Capital	\$ 30,353,216	\$ 32,164,734	\$ (1,811,518)
Fuel and Purchased Power Expense	9,451,033	9,527,026	(75,993)
Power Production Expense	2,910,501	2,948,289	(37,788)
Transmission Expense	712,036	814,806	(102,770)
Distribution Expense	2,128,772	2,213,649	(84,877)
Customer Expense	884,686	842,715	41,971
Administrative, General and Other	4,003,825	4,382,752	(378,927)
Depreciation & Amortization Expense	5,260,998	5,345,438	(84,440)
Interest Expense, Net	3,558,361	3,539,522	18,839
Total Cost of Electric Service	\$ 28,910,212	\$ 29,614,197	\$ (703,985)
Patronage Capital & Operating Margins	\$ 1,443,004	\$ 2,550,537	\$ (1,107,533)
Non-Operating Margins - Interest	22,594	16,532	6,062
Allowance for Funds Used During Construction	6,098	18,915	(12,817)
Non-Operating Margins - Other	400	-	400
Patronage Capital or Margins	\$ 1,472,096	\$ 2,585,984	\$ (1,113,888)

Total Cost of Electric Service (MTD Actual)

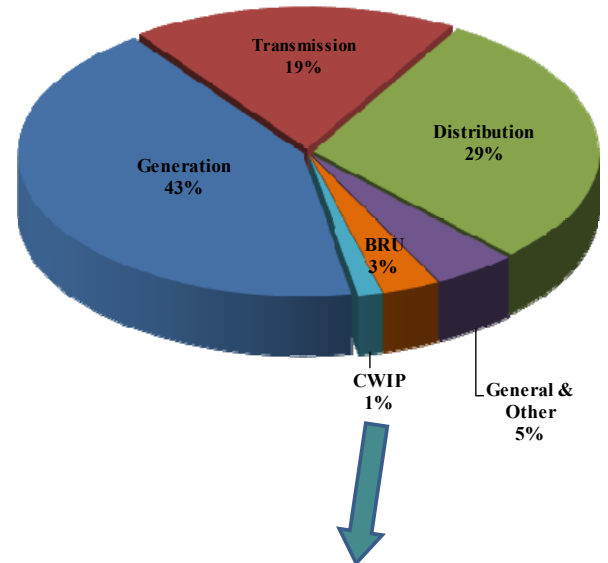


BALANCE SHEET

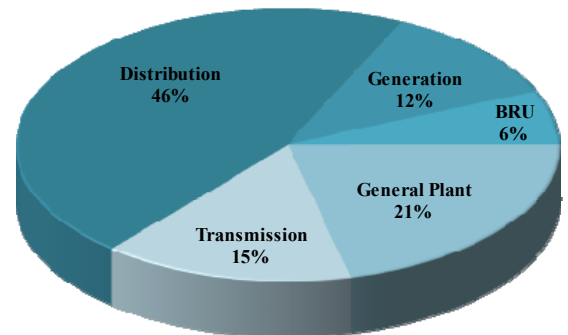
ASSETS & OTHER DEBITS	2/28/2021	12/31/2020
Electric Plant in Service	1,952,556,857	1,941,080,063
Construction Work in Progress	28,010,533	38,075,575
Total Utility Plant	\$ 1,980,567,390	\$ 1,979,155,638
Accum. Prov. for Depreciation/Amortization	(591,014,992)	(581,506,871)
Net Utility Plant	\$ 1,389,552,398	\$ 1,397,648,767
Nonutility Property - Net	76,889	76,889
Financing & Operating Lease Right-of-Use Assets	4,060,374	4,102,328
Investment in Assoc. Organizations	7,595,197	7,595,197
Special Funds	28,719,961	19,862,119
Restricted Cash Equivalents & Other	64,310	64,310
Long-term Prepayments	-	423,404
Total Other Property & Investments	\$ 40,516,731	\$ 32,124,247
Cash & Restricted Cash	50,737,657	60,392,108
Special Deposits and Marketable Securities	658,300	58,300
Accounts Receivable - Net	50,595,362	53,679,921
Materials and Supplies, Fuel Stock	59,637,289	62,430,009
Prepayments	6,721,553	4,672,489
Other Current & Accrued Assets	5,929,792	241,983
Total Current & Accrued Assets	\$ 174,279,953	\$ 181,474,810
Deferred Debits	112,617,173	110,489,123
Total Assets & Other Debits	\$ 1,716,966,255	\$ 1,721,736,947
LIABILITIES & OTHER CREDITS	2/28/2021	12/31/2020
Memberships	1,914,153	1,908,432
Pat. Capital, Margins & Equities	199,845,603	196,940,981
Total Margins & Equities	\$ 201,759,756	\$ 198,849,413
Long-Term Debt - Bonds	1,211,683,330	1,211,683,330
Long-Term Debt - Other	25,992,000	26,904,000
Unamortized Debt Issuance Costs	(6,096,568)	(6,179,476)
Operating Lease Liabilities	3,822,966	3,866,092
Finance Lease Liabilities	6,954	7,302
Total Long-Term Debt	\$ 1,235,408,682	\$ 1,236,281,248
Notes Payable	42,195,648	52,197,115
Accounts Payable	11,051,580	19,170,493
Consumer Deposits	4,996,536	5,249,272
Other Current & Accrued Liabilities	65,070,777	53,612,254
Total Current & Accrued Liabilities	\$ 123,314,541	\$ 130,229,134
Deferred Compensation	1,821,222	1,821,222
Other Liabilities, Non-Current	636,204	548,570
Deferred Liabilities	35,754,346	36,899,176
Cost of Removal Obligation	118,271,504	117,108,184
Total Liabilities & Other Credits	\$ 1,716,966,255	\$ 1,721,736,947



2021 Total Utility Plant (YTD)
\$1,980,567,390

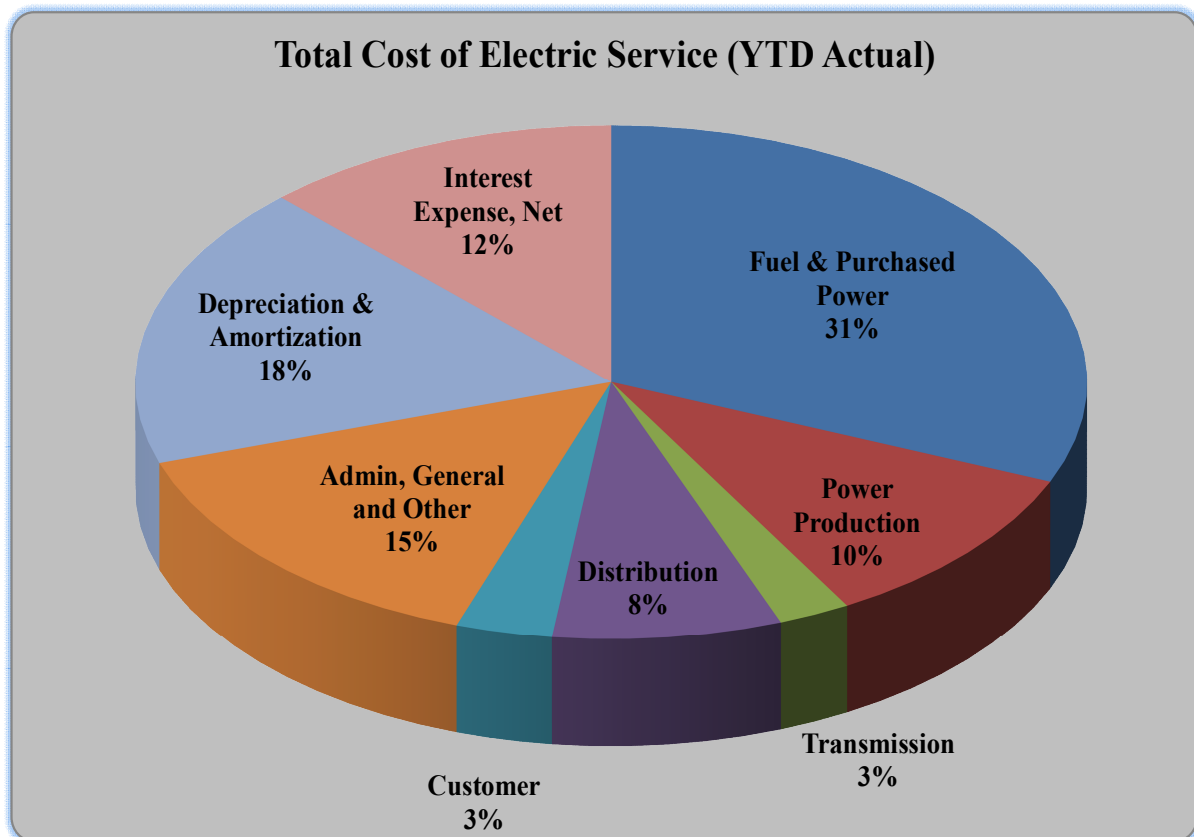


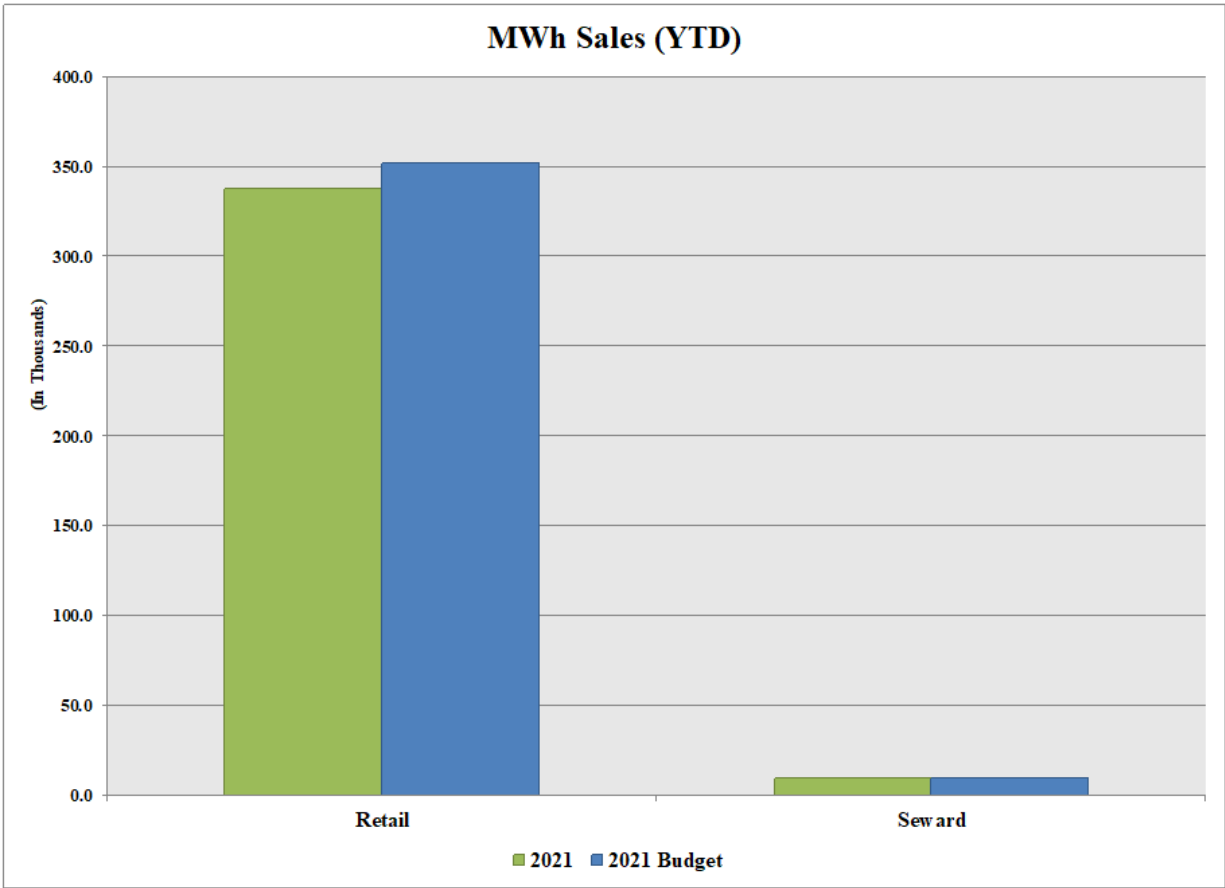
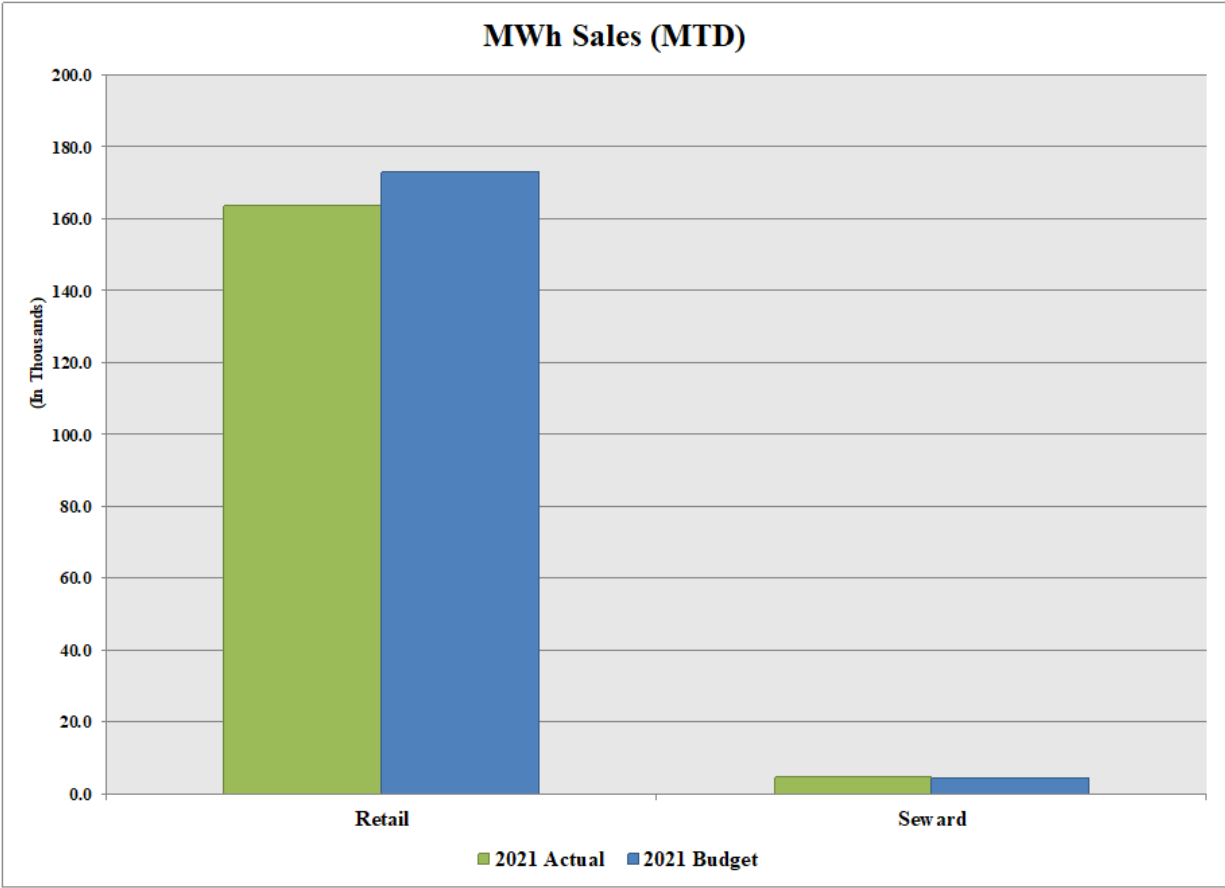
2021 Construction Work in Progress (YTD)
\$28,010,533

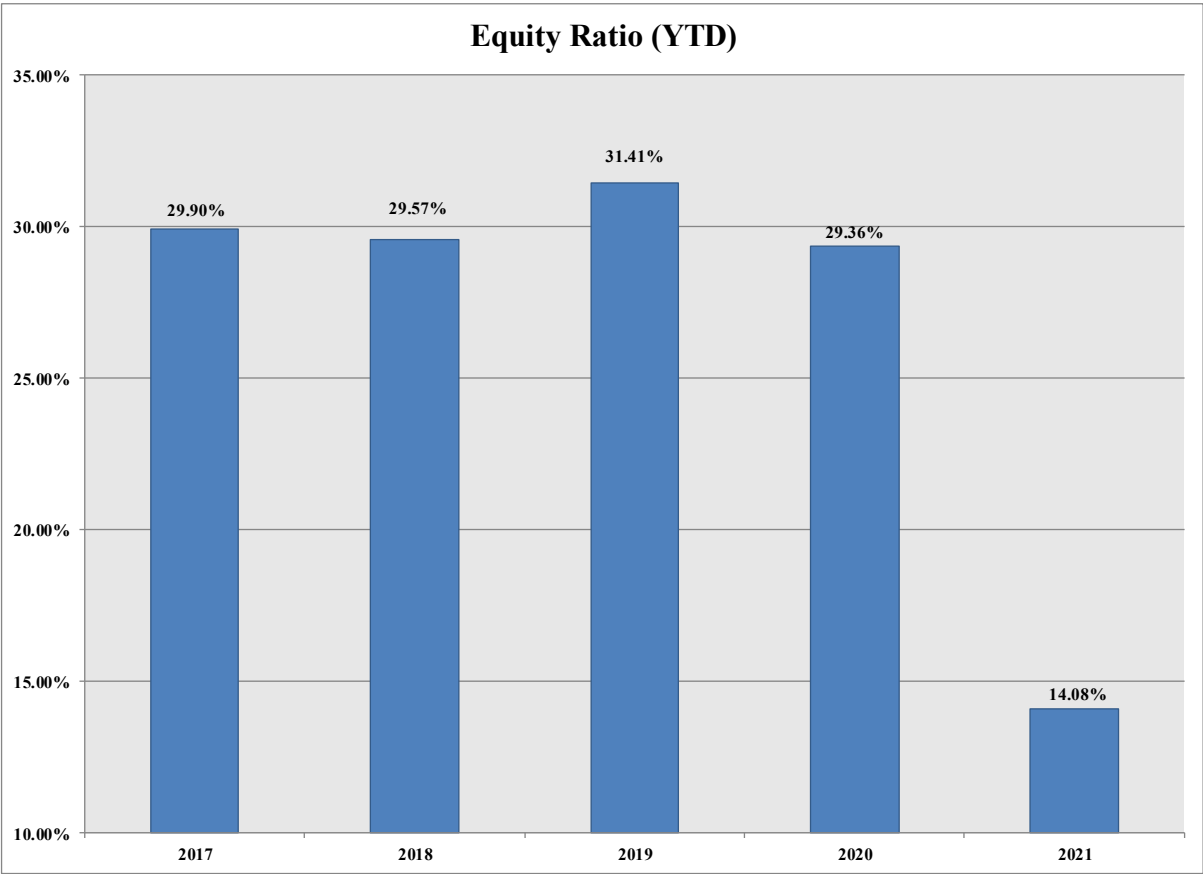
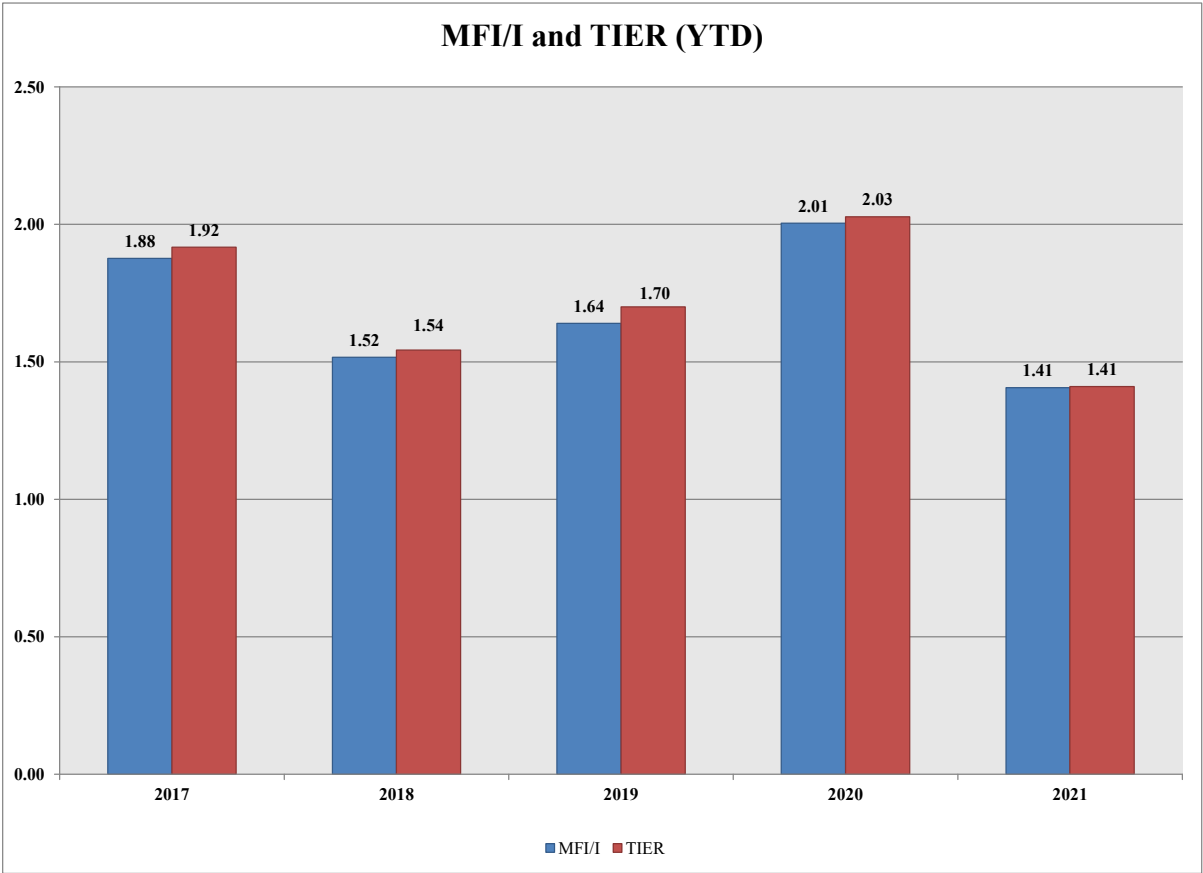


**COMPARATIVE FINANCIAL REPORT
STATEMENT OF OPERATIONS
2021 ACTUAL TO BUDGET VARIANCE**

CATEGORY	2021 YTD ACTUAL	2021 YTD BUDGET	2021 YTD VARIANCE
Operating Revenue and Patronage Capital	\$ 60,724,032	\$ 66,665,027	\$ (5,940,995)
Fuel and Purchased Power Expense	18,147,186	20,340,491	(2,193,305)
Power Production Expense	6,028,499	5,880,931	147,568
Transmission Expense	1,417,165	1,722,982	(305,817)
Distribution Expense	4,503,434	4,557,090	(53,656)
Customer Expense	1,895,241	1,715,956	179,285
Administrative, General and Other	8,465,308	8,938,868	(473,560)
Depreciation & Amortization Expense	10,361,324	10,712,258	(350,934)
Interest Expense, Net	7,073,695	7,082,017	(8,322)
Total Cost of Electric Service	\$ 57,891,852	\$ 60,950,593	\$ (3,058,741)
Patronage Capital & Operating Margins	\$ 2,832,180	\$ 5,714,434	\$ (2,882,254)
Non-Operating Margins - Interest	47,938	33,064	14,874
Allowance Funds Used During Const.	27,973	37,830	(9,857)
Non-Operating Margins - Other	800	-	800
Patronage Capital or Margins	\$ 2,908,891	\$ 5,785,328	\$ (2,876,437)
MFI/I	1.41	1.80	
TIER	1.41	1.81	







ENERGY SALES (kWh)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Energy Sales	337,878,465	351,954,352
Wholesale Energy Sales	<u>9,640,818</u>	<u>9,269,849</u>
Total Firm Energy Sales	347,519,283	361,224,352
Economy Energy Sales	<u>12,806,000</u>	<u>14,535,000</u>
Total Energy Sales	360,325,283	375,759,352

Firm energy sales totaled 347,519,283 kWh, which was a 3.8% unfavorable variance compared to budget. Retail energy sales were under budget 4.0% primarily due to lower than anticipated residential and commercial energy sales. This variance was somewhat offset by wholesale energy sales, which were over budget by 4.0%.

ENERGY REVENUE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Retail Revenue	\$58.0	\$ 64.0
Wholesale Revenue	<u>0.8</u>	<u>0.9</u>
Total Firm Revenue	58.8	64.9
Economy Energy/Capacity Revenue	1.0	1.2
Other Operating Revenue	<u>0.9</u>	<u>0.6</u>
Total Revenue	\$ 60.7	\$ 66.7

Revenue from firm sales totaled \$58.8 million compared to \$64.9 million in the budget. Firm revenue was lower than expected primarily due to lower than anticipated residential and commercial energy sales, commercial demand revenue and fuel costs recovered through the fuel and purchased power adjustment process. Economy energy/capacity revenue represents non-firm energy sales and were \$1.0 million compared to \$1.2 million in the budget. This unfavorable variance was primarily due to lower than anticipated sales to GVEA. Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU royalties, miscellaneous service and other electric revenue. Other operating revenue totaled \$0.9 million compared to \$0.6 million in the budget, primarily due to higher than anticipated wheeling from GVEA.

FUEL AND PURCHASED POWER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Fuel	\$ 13.9	\$ 16.1
Purchased Power	<u>4.2</u>	<u>4.2</u>
Total	\$ 18.1	\$ 20.3

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$13.9 million compared to \$16.1 million in the budget. This favorable variance was primarily due to lower than anticipated storage and transportation costs, BRU operating costs and a lower price, which was somewhat offset by more fuel purchased for production.

Actual fuel purchased or withdrawn from inventory for production was 1,485,786 Mcf at an average effective delivered price of \$8.35 per Mcf compared to 1,437,923 Mcf in the budget at an average effective delivered price of \$9.25 per Mcf.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$4.2 million compared to \$4.2 million in the budget. While not significant overall variance, more energy purchased was offset by a lower average effective price.

Actual energy purchased was 62,359 MWh at an average effective price of 5.27 cents per kWh compared to 45,356 MWh budgeted at an average effective price of 7.50 cents per kWh.

POWER PRODUCTION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Power Production	\$ 6.0	\$ 5.9

Power production expense was \$6.0 million compared to \$5.9 million in the budget. This unfavorable budget variance is primarily due to higher than anticipated expense labor at SPP, which was somewhat offset by lower than anticipated maintenance and utility costs associated with Sullivan.

TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Transmission	\$ 1.4	\$ 1.7

Transmission operations and maintenance expense was \$1.4 million compared to \$1.7 million in the budget. This favorable variance was primarily due to lower than anticipated expense labor charged to this financial category and costs associated with engineering studies and consulting.

DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Distribution	\$ 4.5	\$ 4.5

Distribution operations and maintenance expense was \$4.5 million compared to \$4.5 million in the budget, with no significant variance.

CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Total Consumer / Customer Information	\$ 1.9	\$ 1.7

Consumer accounts and customer information expense was \$1.9 million compared to \$1.7 million in the budget. This unfavorable variance is primarily due to higher than anticipated uncollectible debt expense.

ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	<u>YTD Actual</u>	<u>YTD Budget</u>
Administrative, General and Other	\$ 8.5	\$ 8.9

Administrative, general and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts. Administrative, general and other expense was \$8.5 million compared to \$8.9 million in the budget. This favorable budget variance is primarily due to lower than anticipated costs associated with legal and corporate planning initiatives as well as audit fees, which was somewhat offset by higher than anticipated labor and PILT.

SUMMARY

Depreciation, interest, and interest during construction expense totaled \$17.4 million compared to \$17.8 million in the budget. This favorable variance compared to budget was primarily due to lower than anticipated depreciation expense and interest expense.

All the foregoing expenses resulted in total cost of electric service of \$57.9 million compared to \$60.9 million in the budget.

Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest income. Non-operating margins totaled \$76.7 thousand compared to \$70.9 thousand in the budget primarily due to higher than anticipated interest income.

The net result of revenue and expenses was margins of \$2.9 million compared to projected margins of \$5.8 million in the budget.

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

April 28, 2021

ACTION REQUIRED

AGENDA ITEM NO. X.A.

<u> </u>	Information Only
<u> X </u>	Motion
<u> </u>	Resolution
<u> </u>	Executive Session
<u> </u>	Other

TOPIC

2020 Chief Executive Officer Evaluation and Compensation

DISCUSSION

On April 14, 2021, Operations Committee Meeting, the Committee recommended the Board of Directors approve the 2020 Chief Executive Officer Evaluation and Compensation as discussed in executive session.

MOTION

Move that the Board of Directors approve the 2020 CEO evaluation and compensation. A merit increase in the amount of __ % of base salary, and a performance payment in the amount of __ % of base salary is authorized by the Board of Directors. This amount was determined without input from an outside compensation consultant. The amount was based on companywide and individual goals that were previously developed and discussed and supplemented by the Board of the Directors during Executive Session. The amount was tied directly to these individual and companywide goals. The timeline for payment is on or before May 1, 2021 and does not include any gross up.

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING
AGENDA ITEM SUMMARY

April 28, 2021

ACTION REQUIRED

AGENDA ITEM NO. X.B

<u> </u>	Information Only
<u> X </u>	Motion
<u> X </u>	Resolution
<u> </u>	Executive Session
<u> </u>	Other

TOPIC

Revised COVID-19 Board Meeting Attendance Requirements

DISCUSSION

On March 11, 2020, the Governor of the State of Alaska issued a Declaration of Public Health Disaster and Emergency regarding the COVID-19 outbreak, that resulted in the Board of Directors passing its Resolution 03 01 20 (COVID-19 Resolution No 1) on March 18, 2020. The Governor passed Health Mandate No. 9 on March 24, 2020, restricting public gatherings to ten people or less. On March 25, 2020, the Board of Directors passed Resolution 03 02 20 addressing Board Meetings, Director Travel, and Director Expenses During the COVID-19 Public Health Threat (COVID-19 Resolution No. 2) to comply with Health Mandate No. 9. Additionally, on April 22, 2020 the Board passed its Resolution 04 02 20, that extended COVID-19 Resolution No. 1 and No. 2 until all federal, state, and local emergency declarations were lifted. On February 14, 2021, the State's Declaration of Public Health Disaster and Emergency expired, with the acting Mayor of the Municipality of Anchorage issuing Emergency Order EO-20, loosening restrictions of indoor gatherings with food or drink to 25 and without food or drink to 35.

With the COVID-19 vaccine now publicly available and widely distributed in the Municipality of Anchorage, the Board of Directors believes that loosening the restrictions and limitations contained in COVID-19 Resolution No. 1 and No. 2 is appropriate at this time and should be terminated.

MOTION

Move that the Board of Directors approve the attached resolution approving the termination of its COVID-19 Resolution No. 1 and No. 2; and the Board of Directors shall resume in-person Board meeting attendance consistent with the requirements of the Associations Bylaws and the April 23, 2021 Board Room Meetings Memorandum (Appendix A).

RESOLUTION

Revised COVID-19 Board Meeting Attendance Requirements and Limitations

WHEREAS, on March 11, 2020, the Governor of the State of Alaska issued a Declaration of Public Health Disaster and Emergency regarding the COVID-19 outbreak;

WHEREAS, on March 18, 2020, the Board of Directors passed its Resolution 03 01 20 addressing Meeting Attendance Limitations and Requirements During the COVID-19 Public Health Threat (COVID-19 Res. No. 1);

WHEREAS, on March 24, 2020, the Governor's Health Mandate No. 9 went into effect restricting public gatherings to ten people or less;

WHEREAS, on March 25, 2020, the Board of Directors passed its Resolution 03 02 20 addressing Board Meetings, Director Travel, and Director Expenses During the COVID-19 Public Health Threat (COVID-19 Res. No. 2);

WHEREAS, on April 22, 2020, the Board of Directors passed its Resolution 04 01 20 extending COVID-19 Res. No.1 and No.2 until all applicable federal, state, and local emergency declarations have been lifted;

WHEREAS, the State's Declaration of Public Health Disaster and Emergency expired on February 14, 2021;

WHEREAS, on April 12, 2021, the Acting Mayor for the Municipality of Anchorage issued Emergency Order EO-20 loosening restrictions on indoor gatherings with food or drink to 25 people and without food or drink to 35 people;

WHEREAS, the COVID-19 vaccine is now publicly available and widely distributed to all populations in the Municipality of Anchorage; and

WHEREAS, the Board of Directors believes that loosening the restrictions and limitations contained COVID-19 Res. No.1 and No.2 related to meetings of the Board of Directors is appropriate at this time.

NOW, THEREFORE, BE IT RESOLVED, COVID-19 Res. No.1 and No.2 are hereby terminated and superseded by this Resolution;

BE IT FURTHER RESOLVED, the Board of Directors shall resume in-person Board meeting attendance in a manner consistent with the requirements of the Association's Bylaws and the April 23, 2021 Board Room Meetings Memorandum attached hereto as Appendix A;

BE IT FURTHER RESOLVED, this Resolution shall have no impact on Resolution 02 04 21, Annual Meeting Requirements and Limitations Considering the COVID-19 Public Health Threat, which shall continue in full force and effect; and

BE IT FINALLY RESOLVED, that the Board Chair and Chief Executive Officer are authorized to take any and all necessary steps to ensure compliance with the requirements and limitations contained in this Resolution.

CERTIFICATION



I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 28th day of April, 2021; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 28th day of April 2021.

Secretary

CHUGACH ELECTRIC ASSOCIATION, INC.
Anchorage, Alaska

April 23, 2021

TO: Lee Thibert
THRU:  Tyler Andrews
FROM: Marty Freeman, Sr. EHS Manager 
SUBJECT: Board Room Review- In person meetings

Per your request I have reviewed the board room to determine its potential use against existing local, state and CDC COVID-19 guidelines. To that end, please find below the key points of my assessment.

- As it stands today, we can hold in person meetings. While the state of Alaska does not provide guidance specific to meetings, MOA emergency order 19 allows for gatherings of up to 35 people provided physical distancing can be maintained between each social circle or group.
- Based on the dimensions and configuration of the board room it would allow for 18 people to be present while allowing for 6 feet of separation from each attendee.
- In alignment with CDC guidelines, attendees who have been fully vaccinated would not be required to wear a face covering with the understanding that the majority of attendees, to include the executive staff and board members, have been vaccinated and that those that may not have been vaccinated are limited in number, wear a face covering and remain socially distanced.
- No negative COVID-19 test is required after travel for fully-vaccinated attendees.
- Those attending the meeting who are returning from out of state travel may attend the meeting only if they are fully vaccinated or have a negative COVID test result.
- I would suggest placing a sign at the entrance to the board room indicating mask required unless fully vaccinated or something to that effect.
- As with any COVID-related decision making, zero risk is not assured. Instead our actions and recommendations are designed to keep risk at the lowest level possible that is acceptable to our business while adhering to current COVID-19 safe work practices.