

CHUGACH ELECTRIC ASSOCIATION, INC. ANCHORAGE, ALASKA

REGULAR BOARD OF DIRECTORS' MEETING

AGENDA

Janet Reiser, Chair Bettina Chastain, Vice Chair Sisi Cooper, Treasurer Jim Henderson, Secretary Susan Reeves, Director Harry T. Crawford, Jr., Director Stuart Parks, Director

June 28, 2017

4:00 p.m.

Chugach Board Room

- I. CALL TO ORDER
 - A. Pledge of Allegiance
 - B. Roll Call
 - C. Safety Minute "Bear Safety" (Freeman)
- II. APPROVAL OF THE AGENDA*
- III. PERSONS TO BE HEARD
 - A. Member Comments
- IV. CONSENT AGENDA*
 - A. Board Calendar
 - B. Training and Conferences
 - 1. Gettysburg Leadership Experience for Co-Op Leaders, September 12-14, 2017, Gettysburg, PA (Deadline for conference and hotel registration is August 10, 2017)
 - 2. NRECA Region 9 Meeting, October 16-18, 2017, Denver, CO (Deadline for conference and hotel registration is September 14, 2017)
 - 3. Director Winter School, December 1-6, 2017, Nashville, TN (Deadline for conference and hotel registration is November 29, 2017)
 - C. Minutes
 - 1. May 24, 2017, Regular Board of Directors' Meeting (Portades)
 - D. Director Expenses
 - E. Approve the 2018-2027 Financial Forecast (Highers)

V. CEO REPORTS AND CORRESPONDENCE

- A. April 2017 Financial Statements and Variance Report (Harris/Curran)
- B. Annual Meeting and Election Costs (Kurka/Andrews)
- C. 2nd Quarter 2017 Railbelt Rate Comparison (Horras/Miller)
- D. O'Malley Road Relocation Update (Sinclair/Hickey)
- E. Sustainability Policy Member Survey Update (Andrews)



VI. DIRECTOR REPORTS

- A. Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC)
 Report
- B. Board Committee Reports (Audit and Finance, Operations & Governance)
- C. Other Meeting Reports
- VII. UNFINISHED BUSINESS (none)
- VIII. NEW BUSINESS* (scheduled)
 - A. Presentation by APA (Rovito, Hutchison, Sloan and Enkvist)
 - B. 2016 Capital Credits Allocation* (Miller)
 - C. 2018 Annual Meeting Plan* (Hasquet/Andrews)
- IX. EXECUTIVE SESSION* (scheduled)
 - A. CEO Goals and Parameters and Project Specific Objectives
 - B. Strategic Planning
 - 1. 1st Quarter 2017 Fire Island Wind Project
 - 2. Fire Island Wind Phase 2 Update
 - 3. Rating Agency Update
 - 4. Snow River Lessons Learned
 - 5. Eklutna Dam
 - 6. New Issues/Ideas
 - C. Strategic Planning Committee Updates
 - 1. Fuel and Power Supply
 - 2. Railbelt Alignment
 - 3. Reputation/Plan C & Ancillary Services
 - D. Board Policy Scheduled Task:
 - 1. Board Policy 401 II.B.9.b. Admin of Wage and Salary Plan
 - 2. Board Policy 401 II.B.6. Fringe Benefits)
- X. DIRECTOR COMMENTS
- XI. ADJOURNMENT*

Bear Safety







What's the best advice for hiking in bear country?

Make noise! Most of the times bear attacks occur when a bear gets startled in close proximity. The most important thing to do is let them know you are there.

Be Bear Aware

Always be "bear aware". At trailheads look for posted signs about recent bear activity. Watch ahead for bears or for tracks. Don't surprise bears. Make plenty of noise when traveling. Hiking in groups is safer than hiking alone.

Bear Myth

Bears aren't out to get you. Most attacks occur from startling a bear that did not know you were there and they want to neutralize the perceived threat.

What if I see a bear?

If you see a bear that is far away or doesn't see you turn around and go back, or circle far around. Don't disturb it.

If you see a bear that is close or it does see you STAY CALM. Attacks are rare. Bears may approach or stand on their hind legs to get a better look at you. These are curious, not aggressive, bears. BE HUMAN. Stand tall, wave your arms, and speak in a loud and low voice.

DO NOT RUN! Stand your ground or back away slowly and diagonally. If the bear follows, STOP.











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 - 2. Board Policy 401 II.B.6. Fringe Benefits)
- X. DIRECTOR COMMENTS
- XI. ADJOURNMENT*

June 2017





Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
					12:30PM - 2:30PM Reputation/Plan C & Ancillary Services - Strategic Planning Committee (Crawford, Chastain, Henderson) (Chugach BoardroomCR)	
28	29		31		2	3
		4:00PM - 7:00PM Audit & Finance Committee Meeting Followed by an Operations Committee Meeting (BoardroomCR)		10:00AM - 11:00AM REAP Policy Committee (Cooper) (308 G Street #225) 4:00PM - 5:30PM Railbelt Alignment - Strategic Planning Committee (Cooper/ Parks) (Chugach Boardroom)	■ 3:00PM - 4:00PM Meeting with Chris Rose-REAP (BoardroomCR)	
4	5	6	7	8	9	10
• 1:00PM - 5:00PM Chugach's Family Picnic (Alaska Zoo)		-14, 2017 ♦ San Anton				
11	3:30PM - 5:00PM Fuel Supply - Strategic Planning Committee (Reiser/Reeves) (BoardroomCR)	13	11:15AM - 1:15PM Lunch w/ Thibert (Reiser & Reeves) (Brown Bag Sandwich Company (400 D Street))	15	2:30PM - 5:00PM ARCTEC Mtg (Reiser/ Crawford) (Chugach Conference Room)	17
18	19		21	22	23	24
		12:30PM - 2:30PM Reputation/Plan C & Ancillary Services - Strategic Planning Committee (Crawford, Chastain, Henderson) (BoardRoomCR)	• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
25	26	27	28	29	30	4 1

July 2017





Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		■ 12:30PM - 2:30PM Reputation/Plan C & Ancillary Services - Strategic Planning Committee (Crawford, Chastain, Henderson) (BoardRoomCR)	• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
25	26	27	28	29	30	1
		4th of July Holiday				
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		• 11:30AM - 1:30PM Railbelt Alignment - Strategic Planning Committee (Cooper/ Parks) (BoardRoomCR)		3:00PM - 5:00PM Fuel Supply - Strategic Planning Committee (Reiser/Reeves) (BoardRoomCR)	■ 11:00AM - 2:00PM REAP Board of Directors Meeting (Cooper) (Alaska Communications Business Technology Center (600 E 36th Avenue))	5ch ♦ Colorado Sprii
9	10	11	12	13	14	15
		e st) (July 14-19) ♦ Colo				
16	17	11:30AM - 1:30PM Reputation/Plan C & Ancillary Services - Strategic Planning Committee (Crawford, Chastain, Henderson) (BoardRoomCR)	4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)	20	21	22
23	24	25	26	27	28	29

August 2017



September 2017								
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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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			4:00PM - 7:00PM Audit and Finance Committee Meeting (BoardroomCR)		11:30AM - 1:30PM Railbelt Alignment - Strategic Planning Committee (Cooper/ Parks) (BoardRoomCR)	
6	7	8	9 11:30AM - 1:30PM Fuel Supply - Strategic Planning Committee (Reiser/Reeves) (BoardRoomCR)	11:30AM - 1:30PM Reputation/Plan C & Ancillary Services - Strategic Planning Committee (Crawford, Chastain, Henderson) (BoardRoomCR)	11	12
13	14		3:30PM - 4:00PM Board Photos (BoardRoomCR) 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
20	21	22	23	24	25	26
27 6/20/2017 1:16 PM	28	29	30 3/13	31	1	6 <u></u>

September 2017

August 2017 1 2 3 4 5 6 7 8 **9** 10 **11** 12 13 14 15 **16 17** 18 19 20 21 **22 23** 24 25 **26** 27 28 29 30 31

October 2017 2 3 4 5 6 7 8 9 10 11 12 13 14 15 **16 17 18** 19 20 21 22 23 24 **25** 26 27 **28** 29 30 31

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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		Gettysburg Leader	rship Experience (9/12	2 ♦ Gettysburg, PA		
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10	11	12	13	14	15	16
17	18			21	22	23
			• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
			(BoardroomCK)			
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October 2017

September 2017

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November 2017									
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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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		n 9 Meeting - 10/16				
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			• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
			(BoardroomCR)			
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November 2017





Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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		• 4:00PM - 7:00PM Audit and Finance Committee Meeting (Budget Meeting) (BoardroomCR)	4:00PM - 7:00PM Audit and Finance Committee Agenda (Budget Meeting) (BoardroomCR)			
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12	13	14	15	16 (Thanksgiving Day)		18
				(····································	(Training Train)	
19	20	11:00AM - 2:00PM	4:00PM - 7:00PM	23		25 cho ♦ Nashville, TM
		Special Board of Directors Meeting (Legislative Luncheon) (Embassy Suites)	Regular Board of Directors Meeting (BoardroomCR)			
26	27	20	29	30	4	
/20/2017 1:16 PM	21	28	6/13	30	<u> </u>	9 <u>2</u>

December 2017

November 2017 1 2 3 4 **5** 6 **7 8** 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 **26** 27 **28 29** 30



Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		● 11:00AM - 2:00PM Special Board of Directors Meeting (Legislative Luncheon) (Embassy Suites)	• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)		Directors Winter Sc	ho ♦ Nashville, TM
26	27 rs Winter School - D	28 ecember 1-6 ♦ Nashvi		30	1	2
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10	11	12	• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)		Christmas Eve Hol	16
17	Christmas Day		20	21	New Year's Eve Ho	23
24	New Year's Day	26	27	28	29	30
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January 2018



February 2018									
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14	15	16	17	18	19	20
			• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
			Directors Meeting (BoardroomCR)			
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February 2018



March 2018								
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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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,	Terriarive (Legisia	tive visity v buneau, A	IX ¥ OOMINE OWENS			
11	12	13	14			
		• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)		NRECA REGION IX	- (Director Education 2	2/2 ▼ Nasnville, TN
		(======================================				
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NRECA Region IX	- (Director Education	2/22 - 2/25) (Annual N	le ♦ Nashville, TN			

March 2018

February 2018 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 **20** 21 22 23 24 25 26 27 28

April 2018						
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			• 4:00PM - 8:00PM Audit & Finance Committee Followed by Special Board of Directors Meeting (BoardroomCR)			
			Meeting (BoardroomCR)			
18	19	20		22	23	24
			• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
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April 2018





Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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		<u> </u>				
15	16	17	18	19	20	21
			• 4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)			
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May 2018





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● 5:00PM - 8:30PM S. THE DATE: 2018 Chugach Annual Meeting (Dena'ina Center)	AVE	4:00PM - 7:00PM Regular Board of Directors Meeting (Board of Directors Meeting)			
Meeting (Dena'ina Center)		(Board of Directors Meeting)			
20 21 (Memorial Day ◆ Ur)	22	23	24	25	26
27 28 6/20/2017 1:16 PM	29	12/13	31	1	15 <u>2</u>

June 2018





Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
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17	18	19	4:00PM - 7:00PM Regular Board of Directors Meeting (BoardroomCR)	21	22	23
			Directors Meeting (BoardroomCR)			
24 5/20/2017 1:16 PM	25	26	27	28	29	16 30



(/conferences-education/conferences/gettysburg-leadership)

Sep 12 - Sep 14, 2017 Gettysburg, PA



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Gettysburg Leadership Experience (/conferences-education/conferences/gettysburg-leadership/Pages/default.aspx) > Fall: September 12 – 14, 2017

MENU ▼

Gettysburg Leadership Experience for Co-op Leaders

September 12 - 14, 2017, Gettysburg, PA

The approach of The Gettysburg Leadership Experience is to use the Battle of Gettysburg as a historical backdrop for exploring time-tested leadership approaches. Using a case study method, the two and one-half day workshop will focus on:

- » Anticipatory Leadership
- » Clarity of Communication
- » Transactional and Transformational Leadership
- » Predictable Surprises and Negotiating Difficult Conversations

These modules were specifically selected to help cooperative CEOs and Senior Leaders, address contemporary issues facing our industry and your co-op and its workforce specifically. NRECA has worked with FCC Services, and whose membership base is similar to NRECA's, to hone and customize the case studies to ensure a solid connection with our industry.

You don't have to be a history buff or Civil War expert to appreciate the real life leadership demonstrated in Gettysburg so many years ago. We believe the battlefield lessons will come alive for each participant. The program is limited to 30 participants, and we anticipate that the session will sell out quickly.

Gettysburg Leadership Experience for Co-op Leaders is part of the Board Leadership Certificate curriculum, BLC 941.2.

Upon completion of this 2.5 day course directors will earn two credits which can be applied to –

- » Earning the BLC
- » Earning credits after they have completed the BLC to attain Director Gold status
- » Continuing education to maintain the Director Gold certificate

What airport should I fly into to attend the Gettysburg Leadership Experience?

Most attendees that fly in for the Gettysburg Leadership Experience use Thurgood Marshall International Airport (Baltimore) - also referred to as Baltimore Washington International Airport (BWI). It's about a 60-mile drive from the airport to Gettysburg (a 90-minute drive). Both of the Washington airports (Ronald Reagan International Airport and Dulles International) are each over 80 miles away.

Are souses/guests welcome to attend the Gettysburg Leadership Experience?

Spouses/guests are welcome to attend portions of the Gettysburg Leadership Experience including the trip on the morning of Day 1 to The Museum and Visitor Center at Gettysburg National Military Park which includes the film, *A New Birth of Freedom* and a viewing of the Gettysburg Cyclorama oil paining. Spouses/guests are also welcome to attend the group dinner at the Dobbin House Tavern on the evening of Day 1 http://www.dobbinhouse.com/ (http://www.dobbinhouse.com/). Spouses/guests are not allowed to attend breakfasts, lunches, classroom sessions or battlefield tours. All spouses attending the program must register in advance. The fee for spouses/guests is \$130.

What is the daily time schedule for the program?

- » Day 1 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. Lunch is provided at noon. The program adjourns at 5:00pm and the group dinner takes place at 6:00pm.
- » Day 2 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. Lunch is provided at noon. The program adjourns at 5:00pm. Dinner on your own.

» Day 3 begins with full hot breakfast at 7:00am (participants only) with class beginning at 8:00am. The program adjourns at noon.



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Gettysburg Leadership Experience (/conferences-education/conferences/gettysburg-leadership/Pages/default.aspx) > Fall: September 12 – 14, 2017 (/conferences-education/conferences/gettysburg-leadership/Fall/Pages/default.aspx) > Schedule

MENU ▼

*Schedule subject to change

Tuesday, September 12, 2017

+	6:45 am - 7:30 am	Breakfast at Hotel (Participants only)
+	7:30 am - 8:00 am	Welcome & Introductions
+	8:00 am - 12:00 pm	Module 1: "The High Ground" – Anticipatory Leadership
+	12:00 pm - 1:00 pm	Lunch at Hotel (Participants only)
+	1:15 pm	Learning Excursion Departure
+	1:30 pm - 5:00 pm	Learning Excursion: The Museum and Visitor Center at Gettysburg National Military Park
+	6:15 pm	Group Transportation to Dinner
+	6:30 pm - 8:00 pm	Reception and Dinner
+	8:15 pm	Group Transportation returns to Hotel

Wednesday, September 13, 2017

+ 6:45 am - 7:30 am Breakfast at Hotel (Participants only)	
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+	7:45 am - 8:00 am	Welcome & Overview of the Day
+	8:00 am - 12:00 pm	Module 2: "The Left Flank" – Transactional/Transformational Leadership
+	12:00 pm - 1:00 pm	Lunch at Hotel (Participants only)
+	1:00 pm - 5:00 pm	Modules 3 and 4: "Pickett's Charge" – Predictable Surprises & Negotiating Difficult Conversations

Thursday, September 14, 2017

+	6:45 am - 7:30 am	Breakfast at Hotel (Participants only)
+	7:45 am - 8:00 am	Welcome & Overview of the Day
+	8:00 am - 11:45 am	Module 5: "Lincoln at Gettysburg" ¬ – Level Five Leadership
+	11:45 am - 12:30 pm	Wrap-up & Take-away Exercise
+	12:30 pm	Adjourn



(/conferences-education/conferences/gettysburg-leadership)

Sep 12 - Sep 14, 2017 Gettysburg, PA



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Gettysburg Leadership Experience (/conferences-education/conferences/gettysburg-leadership/Pages/default.aspx) > Fall: September 12 – 14, 2017 (/conferences-education/conferences/gettysburg-leadership/Fall/Pages/default.aspx) > Registration

MENU ▼

Registration

<u>View My Co-op's Registrants (/member-center/Pages/My-Coop-Event-Registrants.aspx?</u> <u>eventkey=e27bf025-eb78-4ea7-9253-2a4c483b0607)</u>

Gettysburg Leadership Experience Registration Fees		
Regular	\$2,950 Includes all program materials, breakfasts, lunches, reception and dinner at Dobbin House Tavern, transportation and access to the Gettysburg National Park.	

Gettysburg Leadership Experience Registration Fees

Spouse/Guest

Spouses/guests are invited to participate in the day one (May 9 Learning Excursion to The Museum and Visitor Center at Gettysburg National Park and dinner at Dobbin House Tayern.

\$130

Includes transportation and access to the Gettysburg Visitor Center and Cyclorama, a cycloramic painting completed in 1883 depicting Pickett's Charge. The fee also includes an evening meal with the participants at Dobbin House Tavern, a historic 1776 stone home beautifully and authentically restored, open to the public as a colonial manner restaurant, bed & breakfast, and gift shop.

Advance registration is required. Due to planning requirements for transportation and dinner reservations onsite registrations for spouse/guest participation will not be accepted.

Cancellations received by August 12, 2017 are fully refundable, no refunds after August 12, 2017.

Cancellation, Substitution and Refund Policy

Members can process cancellations online via Cooperative.com > Member Center > My Registrations. Alternatively, cancellations can be submitted in writing. Cancellations received by August 12, 2017 are fully refundable. Registrants who cancel after **August 12, 2017** through September 11, 2017 will be issued a refund minus a \$1,475 cancellation fee. Substitutions are accepted. No-shows and registrants failing to cancel prior to September 11, 2017 will forfeit the full event registration fee and any pre-con workshops, courses, etc., if applicable. Special events (tours, dinners, etc.) or ticketed item fees are non-refundable. For more information on cancellations, please contact Accounts Receivable at 703-907-6875, accounts receivable@nreca.org (mailto:accountsreceivable@nreca.org) or fax to 703-907-5951.

Photography/Image Agreement

By executing and submitting the Registration form, you acknowledge that you are authorized to agree to its terms on behalf of (1) yourself, (2) your employer or the entity on whose behalf you are registering, and (3) each of the individuals you are registering listed on the Registration form who are not minors (collectively "Registrants"). Registrants agree to allow NRECA to take and publish Registrants' likeness using still photograph or motion video ("Images") for use in the promotion of electric cooperatives, NRECA, and/or its affiliates in NRECA's sole discretion. Registrants grant NRECA a nonexclusive, worldwide, royalty-free, and perpetual (for the duration

of the applicable copyright) license to copy, crop, alter, touch up, edit, publish, display and distribute Images in whole or in party on basis, to use the Images without limitation in displays, print or electronic publications, advertisements, and web sites, and without prior notification or any compensation.

Meeting, Event, and Activity Conduct Policy

NRECA strives to create a safe, productive and welcoming environment free from discrimination, harassment, and retaliation for all who participate in NRECA-sponsored meetings, events and activities ("events"). For purposes of this policy, harassment includes, but is not limited to, sexual harassment, offensive or physically threatening bodily contact, and intimidation or discrimination based on race, religion, age, gender, gender identity, sexual orientation, disability, or appearance. Sexual harassment includes any unwelcome sexual advances or attention, whether physical, virtual, or verbal. Harassment, discrimination or intimidation of any kind will not be tolerated.

This policy applies to all who participate in NRECA-sponsored events including, but not limited to, attendees, NRECA staff, sponsors, vendors, guests, contractors, students, and exhibitors. Participation constitutes agreement to comply with this policy as a condition of attendance.

Suspected violations of this policy should be reported to event sponsor or any member of NRECA management while on site at the event or as soon as possible. Violations involving NRECA staff members or contractors should be reported to NRECA's Human Resources Department at humanresources@nreca.coop (mailto:humanresources@nreca.coop) or in person if after the event.

All reports will be treated seriously and investigated promptly. At NRECA's sole discretion, policy violations may result in removal from or denial of access to NRECA-sponsored meetings, events and activities without refund of any applicable registration fee or other costs to the participant.

Hotel Information

Gettysburg Hotel (http://www.hotelgettysburg.com/)

Address: Phone:

1 Lincoln Square (717) 337-2000

Gettysburg, PA 17325



Room Rate: \$149/night plus approximately 11% taxes

Reservations: (717) 337-2000

Check-in: 4:00 p.m. **Check-out:** 11:00 a.m.



Travel Information

There are four major international airports within two hours of Gettysburg – Philadelphia (PHI), Baltimore-Washington International (BWI), Washington Dulles (IAD) and Washington Reagan (DCA) -- and one fair-sized regional airport in Harrisburg.

The most convenient airport to and from Gettysburg in terms of the number of flight options in and out, travel time it takes getting to and from Gettysburg, and with the least amount of traffic to deal with is Baltimore-Washington International (BWI).

Harrisburg Regional Airport is 45 minutes away, but has limited flights and they can be expensive.



(/conferenceseducation/Pages/discou
nts.aspx)
View Airline and
Travel Discounts
(/conferenceseducation/Pages/discou
nts.aspx)

LOCAL INFORMATION

Gettysburg, Pennsylvania, where the turning point of the Civil War occurred from July 1 - 3, 1863.

Schedule Page 1 of 2



Oct 16 - Oct 18, 2017 Denver, CO



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Regional Meetings (/conferences-education/conferences/regionals/Pages/default.aspx) > Regions 7 & 9 (/conferences-education/conferences/regionals/regions-7-9/Pages/default.aspx) > Schedule

MENU ▼

Monday, October 16, 2017

+	7:00 am - 8:00 am	Registration – Pre-Meeting Education
+	8:00 am - 4:00 pm	Director Courses
+	8:00 am - 4:00 pm	CEO Workshop
+	1:00 pm - 5:00 pm	Registration – Regional Meeting and Voting Delegates

Tuesday, October 17, 2017

+	7:30 am - 4:30 pm	Registration – Regional Meeting and Voting Delegates
+	8:00 am - 4:30 pm	NRECA Insurance and Financial Services
+	8:30 am - 8:50 am	Nominating Committee Meetings

^{*}Schedule subject to change

Schedule Page 2 of 2

+	9:00 am - 10:20 am	General Session 1
+	10:20 am	Break
+	10:40 am - 11:15 am	Breakouts
+	11:15 am	Break
+	11:30 am - 12:00 pm	CFC District Meeting
+	12:00 pm - 1:30 pm	Lunch (sponsored by CFC) and Address by Sheldon Petersen
+	1:45 pm - 2:45 pm	General Session 2
+	3:00 pm - 3:45 pm	Breakouts
+	4:00 pm	Resolutions Committee Meeting

Wednesday, October 18, 2017

+ 7:30 am	- 12:00 pm	Registration – Regional Meeting and Voting Delegates
+ 7:30 am	- 8:30 am	ACRE® Breakfast
+ 8:00 am	- 11:00 am	NRECA Insurance and Financial Services
+ 9:00 am	- 10:40 am	General Session 3
+ 11:00 am	1	Regional Business Meeting

(/conferences-education/conferences/winter-school)

Dec 1 - Dec 6, 2017 Nashville, TN



Cooperative.com (/publicHome/Pages/default.aspx) > Conferences & Education (/conferences-education/Pages/default.aspx) > Conferences & Meetings (/conferences-education/conferences/Pages/default.aspx) > Winter School for Directors

MENU

Winter School for Directors

As boards are challenged to address multiple large-scale issues, including rising costs, climate-change, power supply constraints, and heightened scrutiny of corporate governance practices, NRECA's Winter School for Directors is designed to ensure that board leaders develop the knowledge and skills required to meet these challenges successfully.

Save the date for Winter School 2017!

December 1-6, 2017 Nashville, TN Gaylord Opryland Hotel

Why Should You Attend?

Earn your <u>Credentialed Cooperative Director (CCD)</u> (/conferences-education/certificates/director-certificate/pages/ccd-certificate.aspx) certificate or your <u>Board Leadership Certificate (BLC)</u> (/conferences-education/certificates/director-certificate/Pages/blc-certificate.aspx) while networking and sharing solutions with fellow directors from co-ops across the country. If you've already earned your CCD and BLC credentials, but still need the additional 3 credits required to earn the NEW Director Gold status, take advantage of 2016 Winter School to get the credits you need!

The new Director Gold credential recognizes directors who have earned their CCD and BLC credentials and are committed to continuing their education throughout their service on the board. If you have already earned your first Director Gold, you may apply the Directors School as one credit of continuing education for maintaining Gold. Working towards earning your initial Director Gold certificate? To earn the initial Gold, one must hold the CCD and BLC credential, and earn three additional credits from the Board Leadership Certificate series of courses.

Learn more about Director Gold <u>here (/conferences-education/certificates/director-certificate/Pages/director-gold-program.aspx)</u>.



education/certificates/director-certificate/Pages/director-gold-program.aspx)

Contact Us

Program Information

Janet Bowers
<u>janet.bowers@nreca.coop</u> (mailto:%20janet.bowers@nreca.coop)
703-907-5622

Registration Questions

Accounts Receivable Department AccountsReceivable@nreca.coop (mailto:%20AccountsReceivable@nreca.coop) 703-907-6875

General Questions

Member Contact Center member-support@cooperative.com (mailto:%20member-support@cooperative.com) 1-877-766-3226

Also of Interest

<u>Board Leadership Certificate (BLC) (/conferences-education/certificates/director-certificate/Pages/blc-certificate.aspx)</u>

<u>Director Certificate Programs (/conferences-education/certificates/director-certificate/Pages/default.aspx)</u>

Summer School for Directors (/conferences-education/conferences/summer-school)

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

May 24, 2017 Wednesday 3:00 p.m.

REGULAR BOARD OF DIRECTORS' MEETING

Recording Secretary: Divina Portades

I. CALL TO ORDER

Chair Reiser called the Regular Meeting of the Board of Directors to order at 3:01 p.m. in the boardroom of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Pledge of Allegiance

Chair Reiser led the Board in the Pledge of Allegiance.

B. Roll Call

Board Members Present:

Janet Reiser, Chair

Bettina Chastain, Vice Chair

Sisi Cooper, Treasurer (arrived at 3:14 p.m.)

Jim Henderson, Secretary (arrived at 3:08 p.m.)

Susan Reeves, Director

Harry Crawford, Director (arrived at 3:04 p.m.)

Stuart Parks, Director

Guests and Staff in Attendance:

Lee Thibert	Arden Quezon-Vicente	James Mullican
Tyler Andrews	Paul Risse	Jody Wolfe
Sherri Highers	Mark Fouts	Teresa Kurka
Arthur Miller	Jean Kornmuller	Phil Steyer
Mark Johnson	Marty Freeman	Kate Ayers
Ron Vecera	Julie Hasquet	Nick Horras

C. Safety Minute

Marty Freeman, Manager, Safety and Security discussed "Bike Safety" and responded to questions from the Board.

Director Parks arrived at 3:04 p.m.

Director Henderson arrived at 3:08 p.m.

D. Presentation – Director Crawford – Board Leadership Certificate
 Chair Reiser presented Director Crawford the NRECA Board Leadership Program Certificate.

II. APPROVAL OF THE AGENDA

Director Chastain moved and Director Crawford seconded the motion to approve the agenda. The motion passed unanimously.

Director Cooper was not present at the time of vote.

III. PERSONS TO BE HEARD

A. Member Comments
None

IV. CONSENT AGENDA

- A. Board Calendar
- B. Training and Conferences
 - i. Directors Summer School Central/West, July 14-19, 2017, Colorado Springs, CO (Deadline for conference and hotel registration is June 12, 2017)
 - ii. Gettysburg Leadership Experience for Co-Op Leaders, September 12-14, 2017, Gettysburg, PA (Deadline for conference and hotel registration is August 10, 2017)
 - iii. Director Winter School, December 1-6, 2017, Nashville, TN (Deadline for conference and hotel registration is November 29, 2017)
- C. Minutes
 - i. April 26, 2017, Regular Board of Directors' Meeting (Portades)
 - ii. May 18, 2017, Special Board of Directors' Meeting (Quezon-Vicente)
- D. Director Expenses

Chair Reiser discussed the importance of the deadlines for conference and hotel registrations.

Director Cooper arrived at 3:14 p.m.

Chair Reiser opened the discussion about revising the Board meeting start time to 4:00 p.m. After discussion, it was decided that the Board meeting will now start at 4:00 p.m.

Director Reeves moved and Director Henderson seconded the motion to approve the consent agenda as amended. The motion passed unanimously as amended.

V. CEO REPORTS AND CORRESPONDENCE

A. Election Report (Kurka/Andrews)

Teresa Kurka, Director, Member Services and Tyler Andrews, Vice President, Member and Employee Services discussed the election report and responded to questions from the Board. The Board expressed their comments and concerns

on the 2017 Annual Meeting Recap and 2018 Annual Meeting.

- B. 1st Quarter 2017 Key Metrics Dashboard (Vecera/Thibert)
 The 1st Quarter 2017 Key Metrics Dashboard was provided in the meeting packet. Lee Thibert, Chief Executive Officer (CEO) responded to questions from the Board.
- C. Update on Cooper Lake (Risse)
 Paul Risse, Sr. VP Production and Engineering presented the Cooper Lake update and responded to questions from the Board.
- D. Board Policy Scheduled Tasks
 - i. 1st Quarter Business Development and Load Activity Report (BP 401) (Horras/Miller)
 - The 1st Quarter business development and load activity report was provided in the meeting packet.
 - Report to the Board on Employee Benefits, Employer Contributions, What Percent Fringes are of Payroll, Administration of Wage and Salary Plan/Survey (BP 401) (Andrews/Thibert)
 The employee benefits, employer contributions, what percent fringes are of payroll, administration of wage and salary plan/survey (BP 401) were provided in the meeting packet. Lee Thibert, CEO gave an overview on the documents provided to the Board.
 - Chair Reiser stated that further discussion will continue in the Executive Session.
 - iii. Report to the Board on Energy Efficiency and Conservation Efforts (BP 507) (Kurka/Andrews)
 The energy efficiency and conservation efforts (BP 507) was provided in the meeting packet.
 - iv. Report to the Board on Prevention and Detection of Theft of Electrical Service (BP 508) (Kurka/Andrews)
 The prevention and detection of theft of electrical service (BP 508) was provided in the meeting packet. Lee Thibert, CEO gave an overview on the document provided to the Board.

VI. DIRECTOR REPORTS

- A. Alaska Railbelt Cooperative Transmission & Electric Company (ARCTEC) Report
 - Chair Reiser deferred discussion in the Executive Session.
- B. Board Committee Reports (Audit and Finance, Operations & Governance)
 Director Chastain stated that Operations Committee will meet on June 7, 2017.

Chair Reiser stated that the appointment of Committees will be discussed after the Director comments.

C. Other Meeting Reports

Lee Thibert, CEO reported on CEDS Committee meeting in May.

Director Cooper reported on the May 5, 2017, REAP Public Policy Meeting and May 17, 2017, REAP Board Meeting.

Chair Reiser reported on meeting with APA on May 11, 2017.

Meeting recessed at 4:32 p.m.

Meeting reconvened at 4:42 p.m.

Chair Reiser presented Director Crawford the NRECA Board Leadership Program Certificate and photos were taken at this time.

VII. UNFINISHED BUSINESS

None

VIII. NEW BUSINESS

A. Adopt Calendar of Regular Meetings of the Board of Directors* (Owens/Thibert)

Director Reeves moved and Director Stuart seconded the motion that the Board of Directors' adopt the resolution which adopts a schedule for regular meetings of the Board as reflected in the Board Calendar with Board meetings starting at 4:00 p.m. The motion passed unanimously, as amended.

B. Appointment of ARCTEC Member, Management and Alternate Representatives* (Board)

Director Reeves moved and Director Cooper seconded the motion that the Board of Directors' adopt the Resolution appointing Janet Reiser as Chugach's Member Representative, Lee Thibert as Management Representative and Susan Reeves as Alternate Representative to the ARCTEC Board of Directors.

After discussion, an amendment was made to appoint Harry Crawford as Alternate Representative to the ARCTEC Board of Directors.

Chair Reiser called for a vote. The motion passed unanimously, as amended.

C. Approve Simplified Rate Filing: March 2017 Test Year* (Kornmuller/Miller)
Director Reeves moved and Director Chastain seconded the motion that the
Board of Directors' approve the Resolution authorizing filing with the

Regulatory Commission of Alaska, the Simplified Rate Filing described therein. The motion passed unanimously.

D. Discussion - On-Site Training (Board)

Chair Reiser gave an overview on the potential on-site training provided by Alaska Power Association (APA) and NRECA. The discussions took place at this time.

Director Crawford departed the meeting at 4:58 p.m.

E. Discussion - 2017 Annual Meeting Recap and 2018 Annual Meeting Discussion (Andrews/Board)

Chair Reiser stated that discussions and comments were made during the CEO Reports and Correspondence under Election Report. The Board continued to discuss the 2018 Annual Meeting.

F. Alaska Power Association (APA) Discussion (Board)
Chair Reiser gave the Board an update on Chugach's APA membership and her meeting with APA.

IX. EXECUTIVE SESSION

- A. Strategic Planning
 - i. Close Out Pension Restoration Plan
 - ii. ARCTEC
 - iii. 2017 CEO Goals and Parameters
 - iv. New Issues/Ideas

At 5:03 p.m., Director Reeves moved and Director Cooper seconded the motion that pursuant to Alaska Statute 10.25.175 (c) (1), and (2) the Board of Directors go into executive session to: 1) discuss financial matters, the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; and, 2) to discuss personnel matters that may tend to prejudice the reputation or character of a person; however, the person may request a public discussion. The motion passed unanimously.

Director Crawford was not present at the time of the vote.

The meeting reconvened in open session at 6:34 p.m.

X. NEW BUSINESS

G. Resolution - Close Out Pension Restoration Plan* (Andrews)

Director Bettina moved and Director Parks seconded the motion that the Board of Directors' approve the resolution to close out Pension Restoration Plan effective May 24, 2017 and essentially the same as discussed in Executive Session. The motion passed unanimously.

Director Crawford was not present at the time of the vote.

H. Adopt 2017 CEO Goals and Parameters* (Board)

Director Parks moved and Director Reeves seconded the motion that the Board of Directors' adopt the 2017 CEO Goals and Parameters as discussed in Executive Session at the March 10, 2017, Special Board of Directors' Meeting, the April 26, 2017, Regular Board of Directors' Meeting as well as the meeting with Lee Thibert on May 8, 2017 and May 24, 2017, Regular Board. The motion passed unanimously, as amended.

Director Crawford was not present at the time of the vote.

I. Approval of FY2017 Tax Services* (Highers)

Director Cooper moved and Director Chastain seconded the motion that the Board of Directors' approve the tax services for FY2017. The motion passed unanimously.

Director Crawford was not present at the time of the vote.

XI. DIRECTOR COMMENTS

Director comments were made at this time.

The Board discussed the Committee assignments at this time.

XII. ADJOURNMENT

At 6:55 p.m., Director Cooper moved and Director Parks seconded the motion to adjourn. The motion passed unanimously.

Director Crawford was not present at the time of the vote.

James Henderson, Secretary Date Approved: June 28, 2017

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING AGENDA ITEM SUMMARY

June 28, 2017

ACTION REQUIRED	AGENDA ITEM NO. IV.D.
Information Only X Motion Resolution Executive Session Other	
<u>TOPIC</u>	
Director Expenses	
<u>DISCUSSION</u>	
The Director's expenses will be submitted for approva	al at the board meeting.
MOTION	
(Consent Agenda)	

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

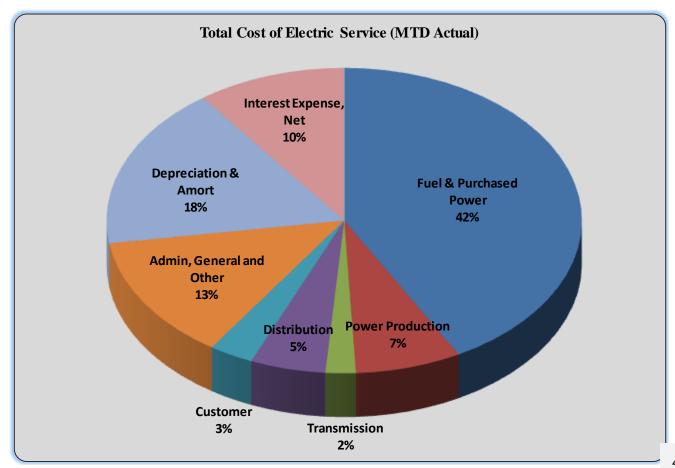
$\frac{\textbf{REGULAR BOARD OF DIRECTORS' MEETING}}{\textbf{AGENDA ITEM SUMMARY}}$

June 28, 2017

ACTION REQUIRED	AGENDA ITEM NO. IV.E.
Information Only X Motion Resolution Executive Session Other	
<u>TOPIC</u>	
Approve the 2018-2027 Financial Forecast	
DISCUSSION	
At the June 6, 2017, Audit and Finance Committee 1 Board of Directors approve the 2018-2027 Financial F	9
<u>MOTION</u>	
Consent Agenda	

STATEMENT OF OPERATIONS

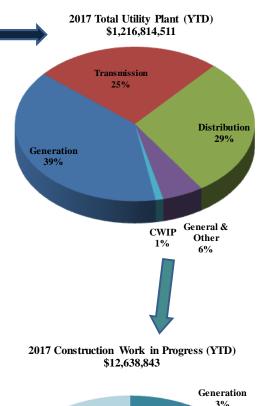
	2017	2017		2017
	MTD	MTD		MTD
CATEGORY	ACTUAL	BUDGET	V	ARIANCE
Operating Revenue and Patronage Capital	\$ 17,912,860	\$ 16,606,262	\$	1,306,598
Fuel and Purchased Power Expense	7,605,804	6,322,942		1,282,862
Power Production Expense	1,302,983	1,406,425		(103,442)
Transmission Expense	372,691	547,290		(174,599)
Distribution Expense	927,383	1,034,017		(106,634)
Customer Expense	544,240	497,029		47,211
Administrative, General and Other	2,390,848	1,964,159		426,689
Depreciation & Amortization Expense	3,121,577	3,216,013		(94,436)
Interest Expense, Net	 1,837,486	1,720,654		116,832
Total Cost of Electric Service	\$ 18,103,012	\$ 16,708,529	\$	1,394,483
Patronage Capital & Operating Margins	\$ (190,152)	\$ (102,267)	\$	(87,885)
Non-Operating Margins - Interest	51,489	27,002		24,487
Allowance for Funds Used During Construction	4,114	8,342		(4,228)
Non-Operating Margins - Other	27,530			27,530
Patronage Capital or Margins	\$ (107,019)	\$ (66,923)	\$	(40,096)



FINANCIAL REPORT

BALANCE SHEET

ACCETC & OTHER DERIFE		04/20/2017		12/21/17
ASSETS & OTHER DEBITS		04/30/2017		12/31/16
Total Utility Plant in Service		1,204,175,668		1,192,513,869
Construction Work in Progress		12,638,843		18,455,940
Total Utility Plant	\$	1,216,814,511	\$	1,210,969,809
Accum. Prov. for Depreciation/Amortization		(504,976,137)		(496,098,131)
Net Utility Plant	\$	711,838,374	\$	714,871,678
Nonutility Property - Net		76,889		76,889
Investment in Assoc. Organizations		8,980,034		9,349,311
Special Funds		978,562		907,836
Restricted Cash & Marketable Securities		3,935,882		3,871,993
Total Other Property & Investments	\$	13,971,367	\$	14,206,029
Cash & Marketable Securities		10,552,797		12,048,316
Special Deposits/Restricted Cash		907,177		975,665
Accounts Receivable - Net		29,521,858		33,000,919
Materials and Supplies, Fuel Stock		32,017,249		34,210,843
Prepayments		3,066,630		1,407,026
Other Current & Accrued Assets		718,045		294,697
Total Current & Accrued Assets	\$	76,783,756	\$	81,937,466
Deferred Debits		26,221,847		25,140,957
Total Assets & Other Debits	\$	828,815,344	\$	836,156,130
LIABILITIES & OTHER CREDITS		04/30/2017		12/31/16
		0 1/0 0/2017		12/01/10
Memberships		1,699,004		1,691,014
Pat. Capital, Margins & Equities		187,783,794		183,824,511
Total Margins & Equities	\$	189,482,798	\$	185,515,525
Long-Term Debt - Bonds		421,833,331		405,249,998
Long-Term Debt - Other		38,760,000		40,356,000
Unamortized Debt Issuance Costs		(2,817,475)		(2,715,745)
Total Long-Term Debt	\$	457,775,856	\$	442,890,253
_				
Notes Payable		71,608,667		93,036,667
Accounts Payable		8,627,157		9,618,630
Consumer Deposits		4,884,296		5,207,585
Other Current & Accrued Liabilities		22,085,690		26,532,912
Total Current & Accrued Liabilities	\$	107,205,810	\$	134,395,794
Deferred Compensation		978,562		907,836
Other Liabilities, Non-Current		761,432		655,277
Deferred Liabilities		1,178,279		1,179,414
Patronage Capital Payable		1,178,279		1,179,414
Cost of Removal Obligation		59,424,108		58,603,532
Total Liabilities & Other Credits	\$	828,815,344	\$	836,156,130
Total Liabilities & Other Credits	Ф	040,015,344	Ф	650,150,150

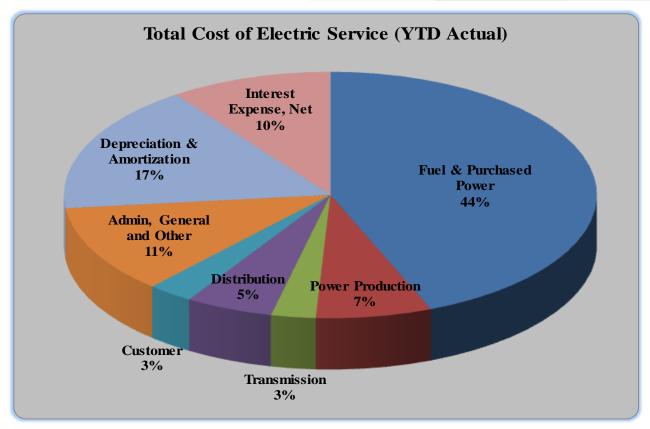


Transmission
49%

General
Plant
32%

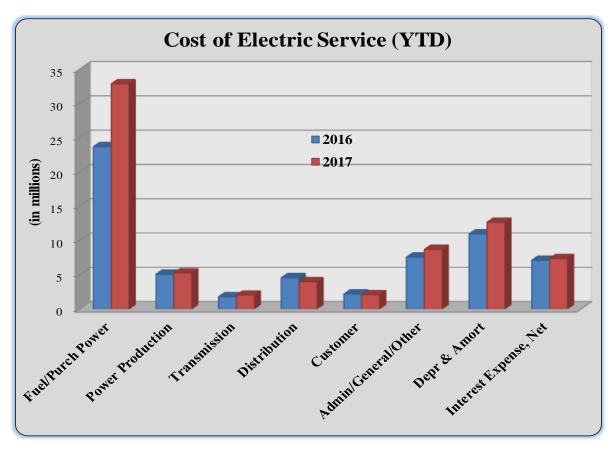
COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS CURRENT YTD ACTUAL TO BUDGET VARIANCE

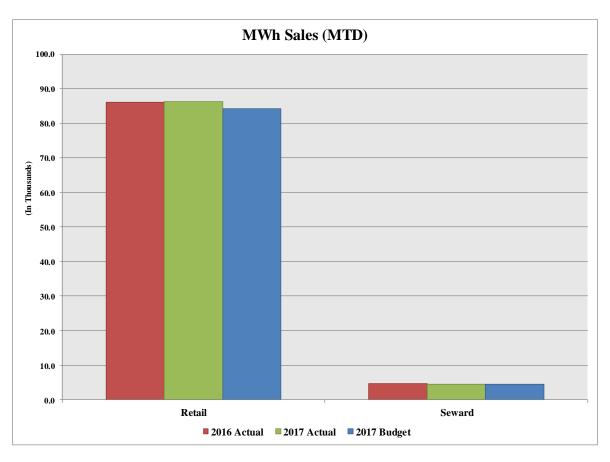
	2017 YTD	2017 YTD	2017 YTD
CATEGORY	ACTUAL	BUDGET	VARIANCE
Operating Revenue and Patronage Capital	\$ 78,706,341	\$ 74,569,272	\$ 4,137,069
Fuel and Purchased Power Expense	32,821,819	30,036,314	2,785,505
Power Production Expense	5,259,954	5,453,915	(193,961)
Transmission Expense	2,022,490	2,387,475	(364,985)
Distribution Expense	3,968,318	4,510,723	(542,405)
Customer Expense	2,068,441	2,071,493	(3,052)
Administrative, General and Other	8,700,913	8,161,816	539,097
Depreciation & Amortization Expense	12,646,828	12,861,815	(214,987)
Interest Expense, Net	7,357,965	7,003,196	354,769
Total Cost of Electric Service	\$ 74,846,728	\$ 72,486,747	\$ 2,359,981
Patronage Capital & Operating Margins	\$ 3,859,613	\$ 2,082,525	\$ 1,777,088
Non-Operating Margins - Interest	202,211	108,010	94,201
Allowance Funds Used During Const.	17,167	49,112	(31,945)
Non-Operating Margins - Other	75,632	-	75,632
Patronage Capital or Margins	\$ 4,154,623	\$ 2,239,647	\$ 1,914,976
MFI/I	1.56	1.31	
TIER	1.59	1.32	

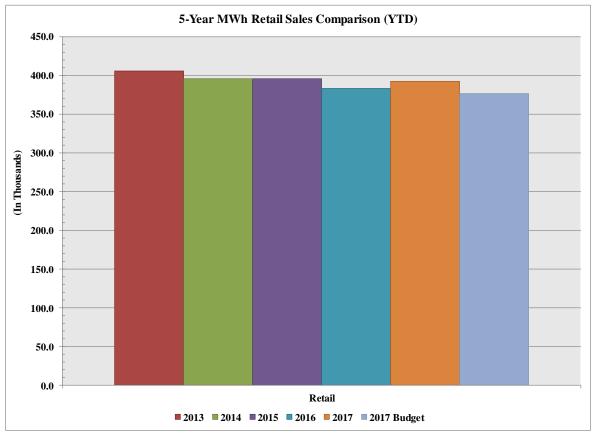


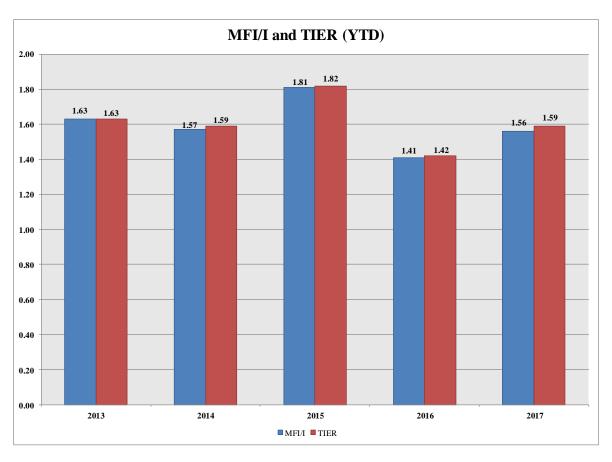
COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS CURRENT TO PRIOR YTD ACTUAL

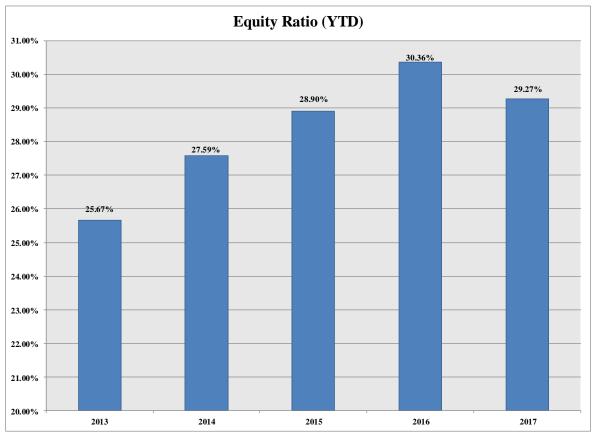
	2017	2016
	YTD	YTD
CATEGORY	ACTUAL	ACTUAL
Operating Revenue and Patronage Capital	\$ 78,706,341	\$ 65,700,297
Fuel and Purchased Power Expense	32,821,819	23,664,984
Power Production Expense	5,259,954	5,076,237
Transmission Expense	2,022,490	1,792,492
Distribution Expense	3,968,318	4,556,859
Customer Expense	2,068,441	2,184,734
Administrative, General and Other	8,700,913	7,560,051
Depreciation and Amortization Expense	12,646,828	10,941,625
Interest Expense, Net	7,357,965	7,109,583
Total Cost of Electric Service	\$ 74,846,728	\$ 62,886,565
Patronage Capital & Operating Margins	\$ 3,859,613	\$ 2,813,732
Non-Operating Margins - Interest	202,211	108,515
Allowance for Funds Used During Construction	17,167	54,281
Non-Operating Margins - Other	75,632	1,600
Patronage Capital or Margins	\$ 4,154,623	\$ 2,978,128
NATI (I	1.55	1 /1
MFI/I	1.56	1.41
TIER	1.59	1.42











ENERGY SALES (kWh)

	YTD Actual	YTD Budget
Retail Energy Sales Wholesale Energy Sales Total Firm Energy Sales	392,905,071 19,801,208 412,706,279	377,056,854 19,335,657 396,392,511
Economy Energy Sales	18,433,000	0
Total Energy Sales	431,139,279	396,392,511

Firm energy sales totaled 412,706,279 kWh, which were 4.1% over budget. Retail energy sales were over budget 4.2% and wholesale energy sales were over budget by 2.4% primarily associated with higher sales due to colder than anticipated weather.

Economy energy sales totaled 18,433,000 kWh which were 100% over budget due to unanticipated sales to Golden Valley Electric Association (GVEA) and Homer Electric Association (HEA).

ENERGY REVENUE (in millions)

	YTD Actual	YTD Budget
Retail Revenue	\$ 69.6	\$ 68.6
Wholesale Revenue	1.9	1.9
Total Firm Revenue	71.5	70.5
Economy Energy Revenue	2.2	0.0
Other Operating Revenue	5.0	4.1
Total Revenue	\$ 78.7	\$ 74.6

Revenue from firm sales totaled \$71.5 million compared to \$70.5 million in the budget. Firm revenue was higher than expected due to increased kWh sales.

Economy energy revenue totaled \$2.2 million due to unanticipated sales to GVEA and HEA.

Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU sales and royalties, miscellaneous service and other electric revenue. Other operating revenue totaled \$5.0 million compared to \$4.1 million in the budget, primarily due to higher than anticipated wheeling revenue associated with sales to GVEA.

FUEL AND PURCHASED POWER (in millions)

	YTD Actual	YTD Budget
Fuel	\$ 26.6	\$ 23.2
Purchased Power	<u>6.2</u>	6.8
Total	\$ 32.8	\$ 30.0

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$26.6 million compared to \$23.2 million projected in the budget. This variance was due primarily to higher than anticipated fuel consumption as a result of increased sales.

Actual fuel purchased for production was 2,975,591 MCF at an average effective delivered price of \$8.17 per MCF, compared to 2,661,937 MCF in the budget at an average effective delivered price of \$7.89 per MCF.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$6.2 million compared to \$6.8 million in the budget. This variance was primarily due to lower than anticipated purchases from ML&P and less power produced at Fire Island, which was somewhat offset by more purchases from MEA.

Actual energy purchased was 71,327 MWh at an average effective price of 7.34 cents per kWh compared to 74,292 MWh budgeted at an average effective price of 7.87 cents per kWh. The average effective price was lower per kWh as a result of purchasing more power from Bradley Lake.

POWER PRODUCTION (in millions)

	YTD Actual	YTD Budget		
Total Power Production	\$ 5.3	\$ 5.5		

Power production expense was \$5.3 million compared to \$5.5 million in the budget primarily due to lower than anticipated maintenance costs.

TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	YTD Actu	YTD Actual		
Total Transmission	\$	2.0	S	3 2.4

Transmission operations and maintenance expense was \$2.0 million compared to \$2.4 million in the budget, primarily due to lower than anticipated labor due to changes in scheduled maintenance from transmission to distribution.

DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	YTD Actual	YTD Budget
Total Distribution	\$ 4.0	\$ 4.5

Distribution operations and maintenance expense was \$4.0 million compared to \$4.5 million in the budget. This variance is due primarily to lower than anticipated underground locate expense and vegetation control. This was somewhat offset by increased labor expense due to the change in scheduled maintenance from transmission to distribution.

CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	YTD Actual	YTD Budget		
Total Consumer / Customer Information	\$ 2.1	\$ 2.1		

Consumer accounts and customer information expense was \$2.1 million compared to \$2.1 million in the budget, with no significant variance.

ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	YTD Actual	YTD Budget		
Administrative, General and Other	\$ 8.7	\$ 8.2		

Administrative, general and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts. Administrative, general and other expense was \$8.7 million compared to \$8.2 million in the budget, primarily due to the shift in classification of software and hardware expenses.

SUMMARY

Depreciation, interest, and interest during construction expense totaled \$20.0 million compared to \$19.9 million in the budget. This variance is primarily due to an increase in rates associated with commercial paper, the issuance of the 2017 bonds, and less interest charged to construction.

All of the foregoing expenses resulted in total cost of electric service of \$74.8 million compared to \$72.5 million in the budget.

Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest income. Non-operating margins totaled \$0.3 million compared to \$0.2 million in the budget due primarily to higher interest and dividend income as well as a gain in the value of marketable securities.

The net result of revenue and expenses was margins of \$4.2 million compared to projected margins of \$2.2 million in the budget. The current forecast projects year-end margins of \$5.5 million and an MFI/I of 1.26.

COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS YEAR-END FORECAST

	2017	2017	2017	
	APPROVED	YTD	REVISED	
CATEGORY	BUDGET	ACTUALS	FORECAST	
Operating Revenue and Patronage Capital	\$ 214,142,698	\$ 78,706,341	\$ 217,686,403 12	
Fuel and Purchased Power Expense	84,787,639	32,821,819	87,573,144	
Power Production Expense	17,255,632	5,259,954	17,255,632	
Transmission Expense	7,235,161	2,022,490	7,235,161	
Distribution Expense	13,466,026	3,968,318	13,466,026	
Customer Expense	6,315,719	2,068,441	6,315,719	
Administrative, General & Other	23,942,288	8,700,913	23,742,288 ²	
Depreciation and Amortization Expense	35,344,430	12,646,828	35,698,125 12	
Interest Expense, Net	20,794,273	7,357,965	22,072,503 12	
Total Cost of Electric Service	\$ 209,141,168	\$ 74,846,728	\$ 213,358,598	
Patronage Capital & Operating Margins	\$ 5,001,530	\$ 3,859,613	\$ 4,327,805	
Non-Operating Margins - Interest	328,028	202,211	\$ 422,229 1	
Allowance for Funds Used During Construction	100,029	17,167	\$ 68,084 1	
Non-Operating Margins - Other	-	75,632	\$ 75,632 1	
Other Capital Credits and Patronage Dividends	571,586	-	\$ 571,586 1	
Patronage Capital or Margins	\$ 6,001,173	\$ 4,154,623	\$ 5,465,336	
MFI/I	1.28	1.56	1.26	
TIER	1.30	1.59	1.27	

¹ Forecast based on 4 month actual and 8 month forecast

 $^{^{\}rm 2}$ Forecast has been adjusted to reflect known and measurable changes

CHUGACH ELECTRIC ASSOCIATION, INC. ANCHORAGE, ALASKA

June 28, 2017

TO: Lee Thibert, Chief Executive Officer

THROUGH: Tyler Andrews, VP Member and Employee Services

FROM: Teresa Kurka, Director of Member Services

SUBJECT: 2017 Election Costs and Comparison

Election invoices have been processed for our first default paperless election and cost savings directly associated with this change were realized, along with an increase in voter participation.

Prior to 2017, Chugach mailed an election packet to every member of record containing a ballot, a ballot envelope, a voting pamphlet, and a financial statement pamphlet inside a custom-sized envelope. This year, members were directed to view all materials needed for voting on-line with the option to still receive paper materials if requested. We had just over 400 members request paper voting materials and the majority of voting members used our online voting and resources.

Cost savings were primarily associated with the fact less material was needed, primarily paper and envelopes, as well as less professional mailing services. 2017 overall election costs were significantly less than those incurred in recent years. Total election costs for 2017 were \$246,559 as compared to the previous 3 year average cost of \$340,322. Our cost of conducting the annual election per member went from a 3 year average of \$4.94 per member to \$3.38 per member in 2017.

Chugach Electric Association, Inc. Anchorage, Alaska

June 21, 2017

TO: Chugach Board of Directors

FROM: Lee D. Thibert, Chief Executive Officer

SUBJECT: Railbelt Electric Utility Bill Comparison: Rates Effective Second Quarter 2017

Chugach continues to have the lowest retail rates among all Railbelt utilities.

On a total residential customer bill basis, the bill levels of Homer Electric Association, Inc. (HEA), Golden Valley Electric Association, Inc. (GVEA), Municipal Light and Power (ML&P) and Matanuska Electric Association, Inc. (MEA) are 31 percent, 31 percent, 23 percent, and 5 percent higher than Chugach, respectively.

Comparison of Results

The average Chugach residential bill, which includes fuel and purchased power costs, increased by 2.1 percent from first to second quarter 2017, due to increases in fuel and purchased power rates. There were no changes to base energy and demand rates. Chugach's second quarter residential bill of \$115.10 compares with bill totals of \$150.79 for HEA, \$150.42 for GVEA, \$141.39 for ML&P, and \$120.39 for MEA. Below is a summary of rate changes during this past quarter.

- HEA's retail rate levels decreased about 2 percent. The decrease is due to a reduction in HEA's quarterly Cost of Power Adjustment (COPA) factor for rates effective in second quarter 2017. The COPA rate is used exclusively for the recovery of fuel and purchased power costs. There were not changes to HEA's base rates.
- GVEA retail bill levels decreased by about 1.8 percent due to a decrease to its COPA. There were no changes to GVEA's base demand and energy rates. GVEA submitted a general rate case to the Commission in December 2016 requesting approval to reduce overall rate levels by 2.4 percent. A final order in the case is expected by mid-March, 2018.
- ML&P retail bill levels increased about 9 percent this quarter due an increase to ML&P's COPA. The base rate and demand rates did not change from last quarter. ML&Ps increase in COPA was primarily due to costs associated with startup, commissioning and tuning of Plant 2A. ML&P anticipates that the fuel cost savings associated with the efficiency of the new plant 2A will be reflected in their third quarter 2017 COPA filing.
- MEA retail bills decreased 5.2 to 6.4 percent this quarter, due to a reduction to its fuel and purchased power costs recovered through its COPA. The COPA reductions were driven by lower fuel costs and economy sales of energy to other utilities generated with short-term sources of natural gas. MEA's base rates increased very slightly.

Table 1 below summarizes current retail bill totals in relation to Chugach and the prior quarter for each utility.

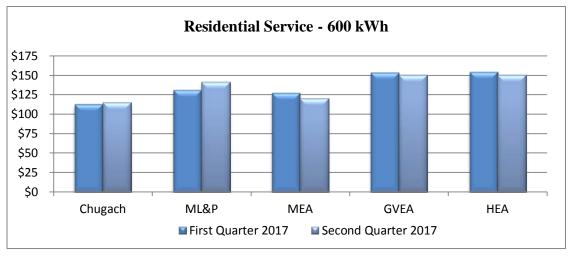
Table 1: Summary of Second Quarter 2017 Electric Bill Totals¹ (June 2017)

Customer Class	Chugach	ML&P	MEA	GVEA	HEA
Residential total based on 600 kWh	\$115.10	\$141.39	\$120.39	\$150.42	\$150.79
Cost per kWh	\$0.192	\$0.236	\$0.201	\$0.251	\$0.251
Change from Prior Quarter	2.1%	8.2%	(5.2%)	(1.6%)	(1.98%)
Difference from Chugach Bill		22.8%	4.6%	30.7%	31.0%
Small General Service total based on 1,250 kWh	\$198.11	\$286.56	\$244.69	\$295.62	\$300.07
Cost per kWh	\$0.158	\$0.229	\$0.196	\$0.236	\$0.240
Change from Prior Quarter	2.5%	8.5%	(5.3%)	(1.7%)	(2.1%)
Difference from Chugach Bill		44.6%	23.5%	49.2%	51.5%
Large General Service - Secondary total	\$4,277.46	\$5,719.52	\$4,547.89	\$5,742.29	\$6,133.54
Cost per kWh	\$0.153	\$0.204	\$0.162	\$0.205	\$0.219
Change from Prior Quarter	2.6%	9.6%	(6.4%)	(1.9%)	(2.3%)
Difference from Chugach Bill		33.7%	6.3%	34.2%	43.4%

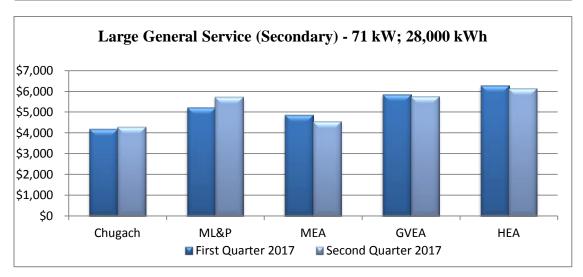
The graphs on the following pages provide additional comparisons of Railbelt utility rates. Figure 1 compares bill totals between first and second quarters of 2017. Figure 2 expands the comparison by identifying separately the base rate component and the fuel / purchased power components of each bill. Figure 3 summarizes Chugach quarterly residential bill levels for the past seven years, identifying the base rate and fuel / purchased power components of each bill. Figure 4 illustrates bill totals for the last five consecutive quarters for all Railbelt electric utilities.

¹ Bill totals are based on tariffed rates. Local taxes, including the Municipality of Anchorage two percent underground surcharge, are not applicable to all utilities in this comparison and are therefore excluded from the calculations. The Regulatory Cost Charge is included as this charge is applied equally to all utilities. For all cooperatives, the Gross Revenue Tax is included. The large general service bill totals are based on 28,000 kWh and 71kW. ML&P's Large General Service bill totals do not reflect impacts associated with their tariffed demand ratchet. Bill comparisons include all approved and pending fuel and purchased power rates for second quarter, 2017.

Figure 1: Retail Electric Bill Totals by Utility First Quarter 2017 vs. Second Quarter 2017

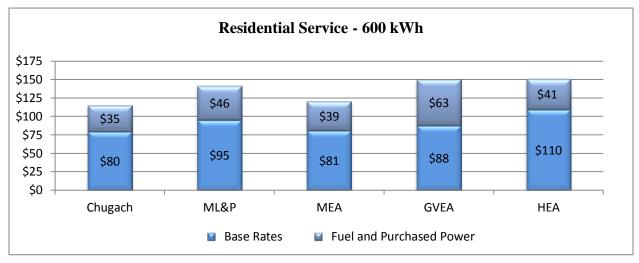


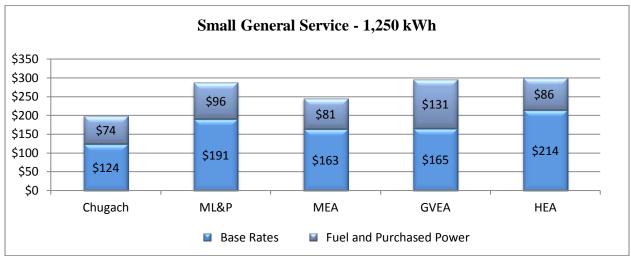


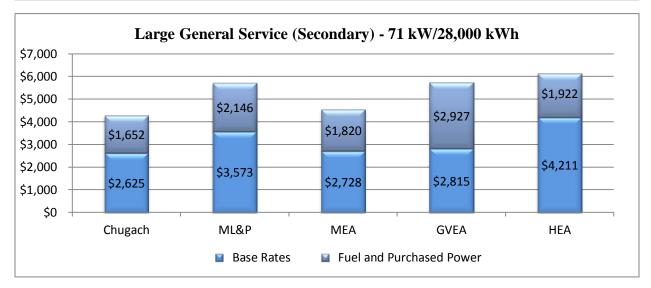


Bill totals are based on tariffed rates and include state taxes that are applied to all utilities and exclude local taxes and surcharges that vary by community, such as the Municipality of Anchorage two percent undergrounding charge. ML&P's Large General Service totals do not reflect tariffed impacts of its ratchet on demand charges.

Figure 2: Base Rate and Fuel and Purchased Power Components Bill Totals – Second Quarter 2017







ML&P's Large General Service totals do not reflect tariffed impacts of its ratchet on demand charges.

Figure 3: Chugach's Monthly Residential Bill Total Based on 600 kWh Consumption

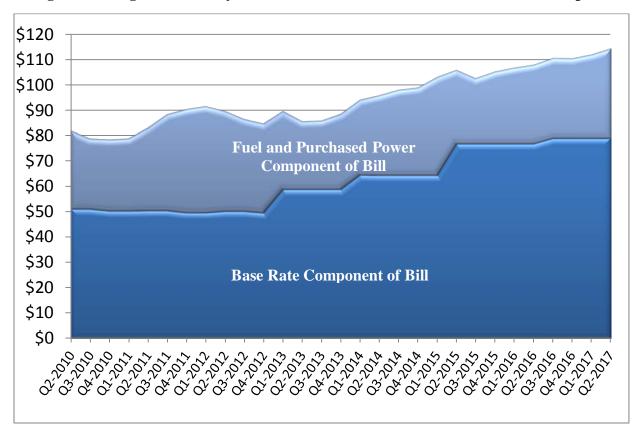
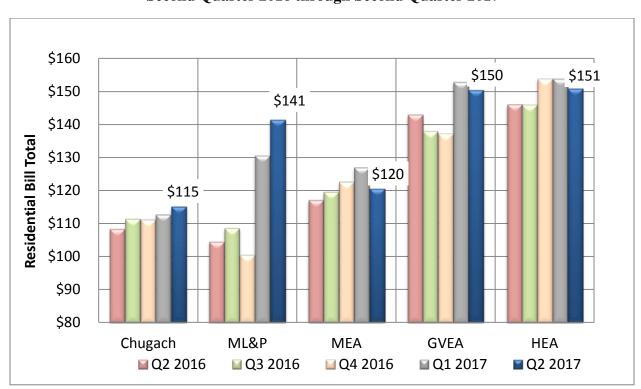


Figure 4: Railbelt Electric Utility Average Total Residential Bill Levels Second Ouarter 2016 through Second Ouarter 2017

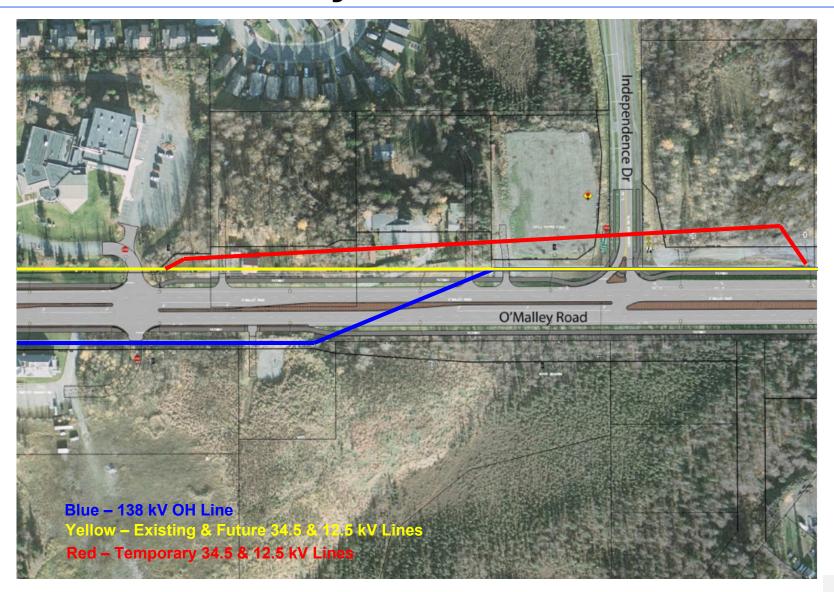


O'Malley Road Relocation

Project Overview

- Expanding O'Malley from two to four lanes between New Seward & Hane
- CEA Facilities Impacted Approximate ¼ mile of 138, 34.5 & 12.5 kV impacted
- Total CEA Relocation Cost \$2.6M (DOT Reimbursable)
- Relocation Construction Schedule
 - Start April
 - Finish September

O'Malley Road Relocation



O'Malley Road Relocation



Installing 34.5 kV Riser



Temporary Relocated 34.5 & 12.5 kV Lines

CHUGACH ELECTRICASSOCIATION, INC. Anchorage, Alaska

June 21, 2017

TO: Lee Thibert, Chief Executive Officer

FROM: Arthur Miller, Executive Manager Regulatory and External Affairs

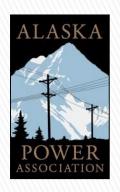
Tyler Andrews, VP Member and Employee Services

SUBJECT: Sustainability Policy Member Survey

Through the strategic planning process in April, the Board of Directors identified the need to survey the Cooperative membership on the concept of corporate sustainability for Chugach Electric Association, Inc. (Chugach). The purpose of the survey is to learn what Chugach's membership understands about the concept of sustainability from an organizational perspective, educate the membership on the concept of sustainability, and to determine member support for future sustainability initiatives. To further this strategic goal, Chugach has engaged with outside experts from the Electric Power Research Institute (EPRI).

Morgan Scott, Senior Technical Lead-Sustainability, from EPRI presented a very informative presentation on the topic of sustainability at our April 2017 strategic Planning event. Ms. Scott is currently preparing a scope of work associated with assisting Chugach in our effort to conduct a sustainability survey. We expect the scope of work will be available in the near future.

Alaska Power Association Membership Information Presentation





Crystal Enkvist, Executive Director
Michael Rovito, Director of Member and Public Relations
Melbourne (Hutch) Hutchison, AIE Director of Loss Control
John Sloan, GVEA Director and APA Vice President

Synergies of Mission

Founder of our organization

Chugach Electric and a small group of sister co-ops founded the Alaska Rural Electric Cooperative Association (now APA) 66 years ago.

Chugach mission

"Through superior service, safely provide reliable and competitively priced energy."

APA mission

"Assist our members in accomplishing their goals of delivering electric energy and other services at the best value to their consumers."

The Value of Membership

- Have a voice in the development of electric industry positions and policymaking
- Be a part of a statewide forum for networking and information sharing
- Take part in State and Federal Legislative Conferences
- Take advantage of training seminars, committee positions and much more

Government Advocacy

- APA represents our members' statewide interests in Juneau and D.C.
 - State Legislative Conference
 - Federal Legislative Conference
 - State and federal lobbying
 - AK CARE PAC
 - Friday Legislative Update Conference Calls *new*
 - E-flashes
 - Strength in numbers
 - APA has a track record of stopping bad legislation and of pushing good legislation over the finish line



Policy Development

- Positive changes in policy development since 2015
 - Moved away from resolutions toward policy positions
- Member engagement throughout the process
 - Managers' Forum work session on legislative issues comes first
 - Government Affairs Committee is next
 - APA Board of Directors makes final decision
- Statewide and Regional issues

APA members have historically supported the regional issues of

other members



APA meeting with FERC Acting Chairman Cheryl LaFleur

Government Affairs Committee

- Develops and provides guidance on APA's legislative platform
- Comprised of members from all parts of AK
- John Sloan from GVEA is the current Chair



A panel discussion with legislators



Gov. Bill Walker addresses the 2017 APA Legislative Conference

APA Managers' Forum

- Facilitates information sharing among electric utility CEOs throughout Alaska
- Integral for building consensus on statewide issues
 - APA Managers' Forum Legislative Fly-In
 - Works on APA legislative policy positions
 - APA Managers' Forum Retreat

Currently co-chaired by Cory Borgeson (GVEA) and

Trey Acteson (SEAPA)



The APA Managers' Forum meets during the 2016 Annual Meeting

Hydropower Working Group

- Created to provide a forum for APA members with hydropower or an interest in hydro
 - Open to Active and Associate members
- John Duhamel, CEO of CVEA is Chairman
- Reports to Managers' Forum
- Develops energy policy positions for consideration by Managers' Forum, Gov't Affairs Cmte, and APA Board



Bradley Lake Hydro Project

Environmental Regulations Cmte.

- Meets quarterly
- Traci Bradford from MEA is Chair
- Holds annual workshops
 - May 8 workshop featured: ADEC and Army Corps of Engineers, waste management
- Develops comments on regulatory issues for APA
 - Always approved by Managers' Forum



ADEC Commissioner Larry Hartig speaks to the ERC Workshop in 2016

Training and Safety

- Ongoing Director Training
 - Provided in partnership with NRECA
- APA Legal Workshop for CEOs and Supervisors *new*
- APA Safety Summit *new*
- Alaska Pot and Power Workshop *new*
- APA Accounting and Finance Workshop
- APA Communicators' Forum
- Online safety training videos



APA's Annual Meeting

- APA's premier event
- ▶ 100+ members attend
- This year:
 - Speaker from Oak Ridge National Laboratory – wrote the book on UAS and electric utilities
 - Battery energy storage systems
 - Community solar
 - Electric vehicles
 - and more



Ted Case talks about the political history of electric co-ops during the 2016 Annual Meeting

APA Safety Committee

- Standing committee of the APA Managers' Forum
- Meets at least twice per year
- Monitors existing a proposed safety regulations
- Currently has seven members



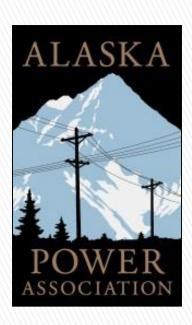
Rural Electric Safety Achievement Program (RESAP)

- Three years
- Strengthen leadership engagement
- Safety improvement planning
- Speak Up! Listen Up!

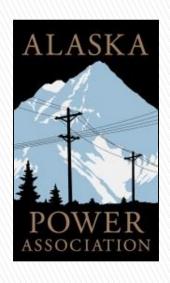


APA Board of Directors

- Invites you to rejoin us
- Values Chugach's input and participation
- Believes in the power of unity



Thank you!





CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING AGENDA ITEM SUMMARY

June 28, 2017

ACTION REQUIRED	AGENDA ITEM NO. VIII.B.		
Information Only X Motion X Resolution Executive Session Other			

TOPIC

2016 Capital Credit Allocations

DISCUSSION

The allocation of system margins based on calendar-year 2016 patronage totals \$5,784,066 for Chugach retail members and \$29,790 for Seward Electric System. The allocations were provided to Seward Electric System on May 26, 2017 for review and comment. Chugach is not aware of any outstanding issues or areas of concern regarding the allocations.

The allocations were computed on the basis of revenue, revenue requirements and ratemaking margin levels established by the Regulatory Commission of Alaska. The allocations reflect Chugach's Commission-approved revenue requirement and cost of service study for rates effective in calendar-year 2016. Below is a summary of the 2016 allocations.

Summary of 2016 Capital Credit Allocations					
Description	G&T	Distribution	Total	Percent	
Chugach Retail	\$1,280,391	\$4,503,675	\$5,784,066	99.49%	
Seward Electric System	\$29,790		\$29,790	0.51%	
Total	\$1,310,181	\$4,503,675	\$5,813,856	100.0%	

Once approved by the Board, Chugach will notify members of the capital credit allocation amounts. Each member will receive individual notice during August 2017 that they have received an assignment of a share of Chugach's 2016 margins. The notification will include educational explanations on Chugach's capital credit program. General notice of the allocations will be provided through Chugach's website. In addition each member that uses Chugach's

member engagement portal "My Account" will be able to access their total accumulated capital credit allocations through December 2016. The 2016 capital credit amounts allocated to each member will also be identified on each retail customer bill.

MOTION

Move that the Board of Directors approve the attached resolution authorizing 2016 capital credit allocations in the amounts of \$5,784,066 to Chugach retail member and \$29,790 to Seward Electric System.



RESOLUTION

2016 Capital Credit Allocations

WHEREAS, the Bylaws of Chugach Electric Association, Inc. ("Chugach" or "Association") provide that the patronage capital furnished by each patron shall be clearly reflected in an appropriate record to the capital account of each patron;

WHEREAS, the Bylaws require that the Association notify each patron of the amount of capital so credited;

WHEREAS, calendar-year 2016 patronage (margins) allocable to Chugach retail and Seward Electric System totals \$5,813,856; and,

WHEREAS, with the 2016 patronage allocations, the assigned equity as of December 31, 2016 to Chugach retail and Seward Electric System will total \$159,843,781 and \$610,562, respectively;

NOW THEREFORE, BE IT RESOLVED, the allocation of 2016 system patronage to the Chugach retail and Seward Electric System class is as follows:

Summary of 2016 Capital Credit Allocations					
Description	G&T	Distribution	Total	Percent	
Chugach Retail	\$1,280,391	\$4,503,675	\$5,784,066	99.49%	
Seward Electric System	\$29,790		\$29,790	0.51%	
Total	\$1,310,181	\$4,503,675	\$5,813,856	100.0%	

CERTIFICATION

I, James Henderson, do hereby certify that I am the Secretary of Chugach Electric Association, Inc., an electric non-profit cooperative membership corporation organized and existing under the laws of the State of Alaska: that the foregoing is a complete and correct copy of a resolution adopted at a meeting of the Board of Directors of this corporation, duly and properly called and held on the 28^{th} day of $\underline{\text{June}}$, 2017; that a quorum was present at the meeting; that the resolution is set forth in the minutes of the meeting and has not been rescinded or modified.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of this corporation the 28th day of June , 2017.

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

REGULAR BOARD OF DIRECTORS' MEETING AGENDA ITEM SUMMARY

June 28, 2017

ACTION REQUIRED	AGENDA ITEM NO. VIII.C.
Information Only X Motion Resolution Executive Session Other	
<u>TOPIC</u>	
2018 Annual Meeting Plan	

DISCUSSION

The 2018 Chugach Annual Membership Meeting is scheduled for Tuesday, May 22, 2018 at the Dena'ina Civic and Convention Center.

The meeting will be held in the same room(s) as the 2017 meeting. Several key elements of the 2017 meeting will continue; while a number of improvements will be implemented as discussed by board and staff.

MOTION

Move that the Board of Directors approve 2018 Annual Meeting plan as described in the Memo 2018 Annual Plan, dated June 28, 2017.

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

June 28, 2017

To: Lee Thibert, Chief Executive Officer

Via: Tyler Andrews, Vice President, Member & Employee Services

From: Julie Hasquet, Manager, Corporate Communications

Subject: 2018 Annual Meeting Plan

The 2018 Chugach Annual Membership Meeting is scheduled for Tuesday, May 22, 2018 at the Dena'ina Civic and Convention Center. The Anchorage School District reports high school graduations will all be held the week before (May 14-18), and the last day of school is May 23; so we should not interfere with any of those activities.

The meeting will be held in the same room, with the same vertical orientation, as the 2017 meeting. There are some key elements we want to continue and other improvements to be made.

Details to keep for 2018:

- Layout of room with two-podium platform and board members seated with staff
- CEO walking amid the members for his report
- Treasurer's report delivered via pre-recorded audio with slides
- Warm-up music from Hobo Jim or other notable musician
- Information booths for members to utilize outside of main meeting room (add more).
- Condensed agenda and presentations to keep meeting moving

Improvements for 2018:

- More tables
- More robust/dinner food service
- Test and verify sound (all microphones) work well
- Make a video with all board members talking about their contributions/commitment
- Have treasurer speak briefly after video ends; emphasizing a few key points
- Clear a path for CEO to talk linear through tables
- Increase candidate speech time to three minutes
- Validate parking in city lots
- Verify flag on podium pre-meeting
- More signage overall orienting members to where they are and what is happening/a big agenda placed somewhere to review; signs at MEP table

- Registration and entertainment begin at the same time
- Surveys on tables for members to fill out about likes/dislikes of meeting
- More raffle tickets and goodie bags to accommodate larger crowd
- Logo wear to for all Chugach employees working meeting
- Rehearsal for key players
- Consider celebrity MC to run the meeting

JH/TA/pna 2018 Annual Meeting Plan Memo