

CHUGACH ELECTRIC ASSOCIATION, INC. ANCHORAGE, ALASKA

OPERATIONS COMMITTEE MEETING

AGENDA

Jim Nordlund, Chair Sisi Cooper, Director Bettina Chastain, Director Dan Rogers, Director Mark Wiggin, Director

July 10, 2024

4:00 P.M.

Chugach Board Room

- I. CALL TO ORDER (4:00 p.m.)
 - A. Roll Call
- II. APPROVAL OF THE AGENDA* (4:05 p.m.)
- III. APPROVAL OF THE MINUTES* (4:10 p.m.)
 - A. May 1, 2024 (Mankel)
- IV. PERSONS TO BE HEARD (4:15 p.m.)
 - A. Member Comments
 - B. Southcentral Coal Generation with Carbon Sequestration (Flatlands Power) (4:25 p.m.)
- V. NEW BUSINESS (scheduled) (4:55 p.m.)
 - A. Election of Operations Committee Vice-Chair (Board) (4:55 p.m.)
 - B. Review Board Policy 206 Statement of Functions of the Operations Committee (Board) (5:00 p.m.)
 - C. Recap on 2024 Election, Member Appreciation Event and Annual Meeting (Lewis-Boutte/Kurka/Pherson/Hasquet) (5:10 p.m.)
 - D. Quarterly Report on Beluga River Unit Performance (Armfield) (5:30 p.m.)
- VI. EXECUTIVE SESSION* (scheduled) (5:45 p.m.)

Recess (20 minutes)

- A. Gas Supply Update (Rudeck/Herrmann) (6:05 p.m.)
- B. Battery Energy Storage System (S. Highers/Miller/Laughlin) (6:25 p.m.)
- C. CEO Project Specific Initiatives and Priority Area Goals (Miller) (6:45 p.m.)
- VII. NEW BUSINESS* (continued) (7:15 p.m.)
 - A. CEO Project Specific Initiatives and Priority Area Goals** (Miller) (7:15 p.m.)
- VIII. DIRECTOR COMMENTS (7:25 p.m.)
- IX. ADJOURNMENT* (7:35 p.m.)
 - * Denotes Action Items
 - ** Denotes Possible Action Items

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

May 1, 2024 Wednesday 4:00 p.m.

OPERATIONS COMMITTEE MEETING

Recording Secretary: Amanda Mankel

I. CALL TO ORDER

Chair Wiggin called the Operations Committee meeting to order at 4:13 p.m. in the boardroom of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Roll Call

Committee Members Present:

Mark Wiggin, Chair

Jim Nordlund, Vice Chair

Bettina Chastain, Director

Sam Cason, Director

Sisi Cooper (telephonically)

Board Members Present:

Susanne Fleek-Green, Director (via teleconference/joined in person at 4:20 p.m.) Rachel Morse, Director

Guests and Staff Attendance Present:

Arthur Miller	Dan Herrmann	Hans Thompson
Andrew Laughlin	Josh Travis	Emily Muller
Matthew Clarkson	Mike Brodie	Bart Armfield, Consultant
Allan Rudeck	Julie Hasquet	Bernie Smith, Member
Tiffany Wilson		Steve Gerlek, Consultant

Via Teleconference:

Sandra Cacy Todd McCarty Deborah Gardino Heather Slocum Stephanie Huddell Teresa Kurka

Edward Jenkin, MEA

II. APPROVAL OF THE AGENDA

Director Chastain moved, and Director Cason seconded the motion to approve the agenda with a friendly amendment to move item VI. A. Beluga River Unit Alaska Supreme Court – Legal Update to open session under item V. New Business and to remove item VII. A. Chief Executive Officer Evaluation and Compensation The motion passed unanimously.

III. APPROVAL OF THE MINUTES

Director Cason moved, and Director Nordland seconded the motion to approve the April 10, 2024, Operations Committee Meeting minutes. The motion passed unanimously.

IV. PERSONS TO BE HEARD

A. None.

V. NEW BUSINESS

A. Legislative Update (Baker)

Trish Baker, Manager of Government & Business Affairs, gave the Committee an update on Legislative GRIP Funding, Senate Bill 217, Senate Bill, House Bill 307, Community Solar, Green Bank, Carbon Sequestration, Gas Storage, Cook inlet Royalty Bills, and Undergrounding and responded to questions from the Committee.

B. Rate Case Update (Clarkson)

Matthew Clarkson, Chief Legal Officer, gave the Committee an update on the current Rate Case and responded to questions from the Committee.

- C. Beluga River Unit Alaska Supreme Court Legal Update (Clarkson)

 Matthew Clarkson, Chief Legal Officer, gave the Committee an update on the Beluga River Unit Alaska Supreme Court and responded to questions from the Committee.
- D. Gas Strategy Update (Rudeck)

Allan Rudeck, Chief Strategic Officer, updated the Committee on our current focus areas for Gas Supply and Storage and responded to questions from the Committee.

VI. EXECUTIVE SESSION (20-minute recess)

- A. LNG Import Project Timeline, Diligence status, Agreement Overview and Cook Inlet Gas Storage (Gerlek/Herrmann/Thompson/Armfield/Rudeck)
- B. Eklutna Update (Board/Laughlin)

At 4:47 p.m. Director Cason moved and Director Nordlund seconded that pursuant to Alaska Statute 10.25.175(c)(1) and (3), the Board of Directors go into executive session to: 1) discuss and receive reports regarding matters the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; and 2) discuss with its attorneys matters the immediate knowledge of which could have an adverse effect on the legal position of the cooperative. The motion passed unanimously.

The meeting reconvened in open session at 7:50 p.m.

VII. NEW BUSINESS (scheduled)

A. Chief Executive Officer Evaluation and Compensation

The board addressed this item with a motion that passed in the May 1, 2024 Special Board of Directors meeting.

VIII. DIRECTOR COMMENTS

Comments were made at this time.

IX. ADJOURNMENT

At 8:02 p.m., Director Cason moved, and Director Nordland seconded the motion to adjourn. The motion passed unanimously.



Carbon Capture Use and Storage

CEA Operations Board Meeting July 10, 2024

Alaska CCUS Workgroup and a Roadmap to Commercial Deployment

SPE Paper 213051

Frank Paskvan, Brent Sheets, UAF-INE; Tom McGuire, Kevin Connors, EERC; Haley Paine, DNR; Christine Resler, Esther Tempel, ASRC Download item #6 at http://INE.UAF.EDU/Carbon

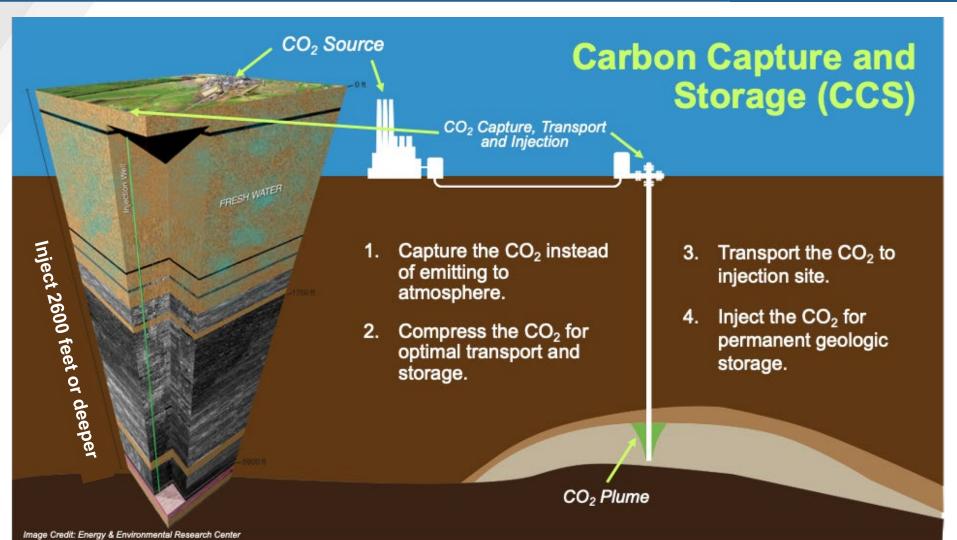
Cook Inlet Region Low Carbon Power Generation with Carbon Capture, Transport, and Storage Feasibility Study

Download item #9 at http://INE.UAF.EDU/Carbon



What is CCS?





See short video,

Carbon Capture & Storage (CCS) 101 by Santos:

https://www.youtube.com/ watch?v=YHmogyP6IFE

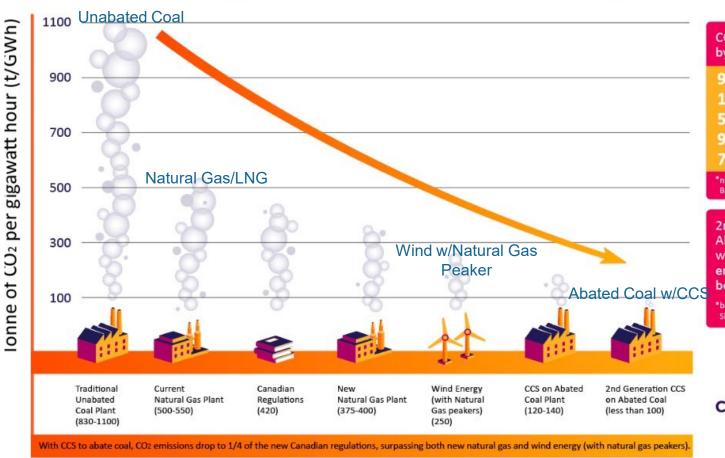


Why CCUS?



- World faces dual challenge of increasing energy demand and risks of climate change
- Cost for clean energy security globally more than doubles without CCUS ¹
- Carbon (CO₂) Capture and Storage (CCS) also removes other pollutants
- CO₂ Use (CCUS) like agriculture can make electricity net-zero emissions, supports food and energy security
- Note Natural gas risks increased emitted methane, with 28X GHG effect of CO₂

CO₂ Emissions - Significantly Reduced with Carbon Capture & Storage (CCS)



CCS prevents pollution, by capturing:

90% CO₂ 100% SO₂ 50% NO_X

92% PM10 70% PM2.5

*numbers from Saskpower Boundary Dam 3 CCS Facilty

2nd Generation CCS Abated Coal Plant will reduce the CO2 emissions to well below 100t\GWh

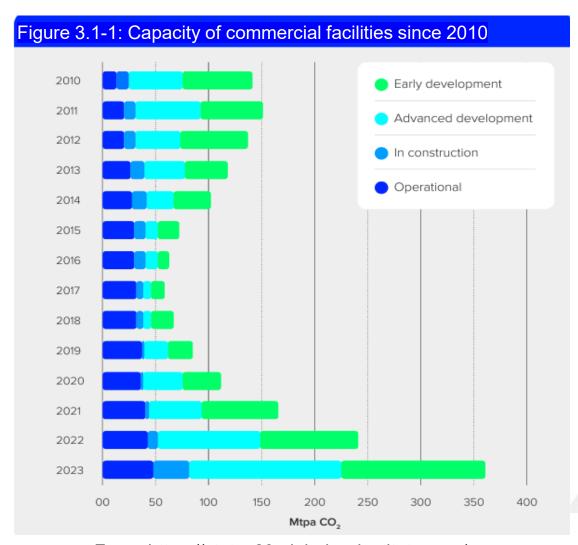
based on data from Shand CCS Feasibility Study



CCS Extending Successful Track Record



- CCS successfully employed since 1970s
- In 2024, the U.S. EPA declared CCS technically and economically ready for deployment
- Global CCS Institute Annual Report key changes from 2022 to 2023:
 - 48% increase The CO2 capture capacity of all CCS facilities under development has grown to 361 million tonnes per annum (Mtpa) – growth of 48% since the 2022 report.
 - 198 new facilities added to the development pipeline Currently 41 projects in operation, 26 under construction, plus 325 in advanced and early development



From: https://status23.globalccsinstitute.com/

Alaska CCUS: CO₂ Capture Costs



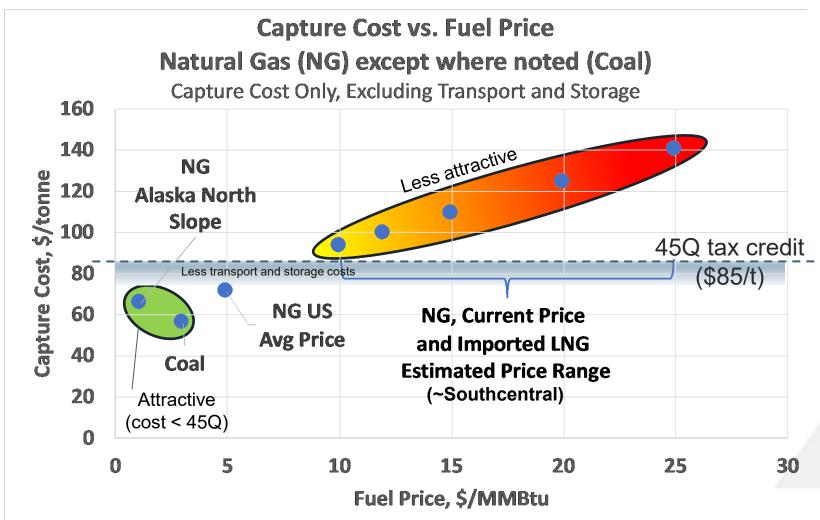
Based on SPE paper 213051 Table 1, Paskvan et. al. 1

Alaska Capture Screening

- Using typical Lower 48 costs
- Fuel price a key cost driver
- Capture cost only, excluding transport & storage costs

With Lower 48 costs and 45Q

- Natural gas capture attractive on North Slope
- Natural gas capture less attractive for Southcentral. Expected to slightly increase electricity cost, and capture more technically difficult than for coal.
- Coal capture looks attractive Statewide
- Further work should be done for attractive projects



¹Cost methodology benchmarked against NETL, U.S. Department of Energy National Energy Technology Laboratory, 2015, "Cost and performance baseline for fossil energy plants volume 1a: Bituminous coal (PC) and natural gas to electricity" revision 3. July 6, 2015, DOE/NETL-2015/1723.

Low Carbon Biomass-Coal Power with CCS Technical & Economic Feasibility Study

Institute of Northern Engineering
University of Alaska Fairbanks

- Cook Inlet Region Low Carbon Power Generation with Carbon Capture, Transport, and Storage Feasibility Study
 - Download item #9 http://INE.UAF.EDU/Carbon
- Evaluates technical and economic feasibility of low carbon (CO₂) power generation biomasscoal-fueled power plant with CCS in Southcentral for the Railbelt Grid
- Cost of electricity from biomass-coal power compared to natural gas power
 - With and without CCS
 - At current and future natural gas fuel prices



Railbelt Power System Analysis



- Coal is Lowest Cost Fuel ~ \$4/MMBtu
 - \$7 to \$10/MMBtu natural gas now
 - \$20 to \$35/MMBtu diesel
 - Imported LNG \$15 to \$25 /MMBtu ¹, similar price as diesel
- Coal Supply Local and Abundant.
 - The USA has 27% of the world's coal, with half of that in Alaska²
- LNG Import brings Price and Supply Risk,
 - e.g. Pakistan received only 2/3 of contracted LNG supply in recent years³
 - LNG tankers redirected to spot market
 - Rolling blackouts

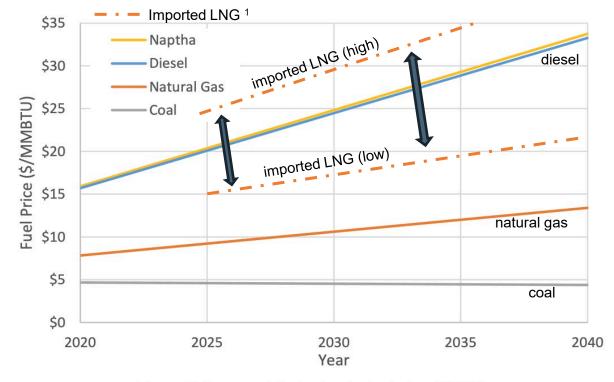


Figure 5. Assumed fuel price trajectories (2020\$)

Fuel price forecasts from the Alaska Energy Authority, ref. *NREL Renewable Portfolio Standard Assessment for Alaska's Railbelt, 2022*, NREL/TP-5700-81698, https://www.nrel.gov/docs/fy22osti/81698.pdf

¹ Imported LNG price estimate from UAF study "Cook Inlet Region Low Carbon Power 2024", Paskvan et. al.

² www.usibelli.com/coal/abundance

³ Bloomberg, Stephen Stapczynski and Faseeh Mangi, *How Energy Traders Left a Country in the Cold*, December 14, 2023, https://www.bloomberg.com/features/2023-how-commodity-traders-switched-off-pakistan-energy/

Low Carbon Biomass-Coal Power with CCS Results and Conclusions

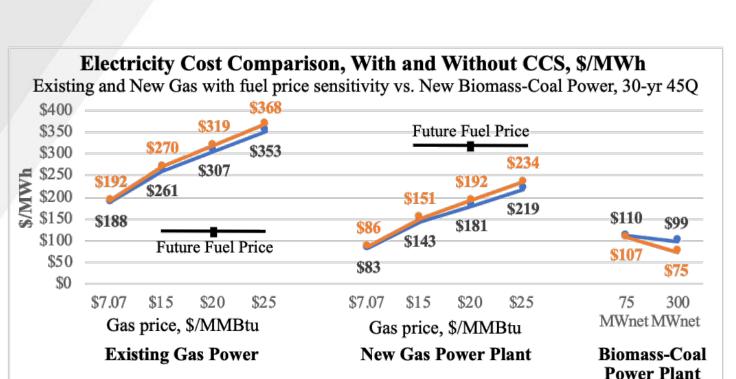


Figure 14. Electricity Cost Comparison, With and Without CCS, \$/MWh Existing CEA G&T Gas and New Gas Power with fuel price sensitivity vs. New Biomass-Coal Power, 30-year tax credit scenario.

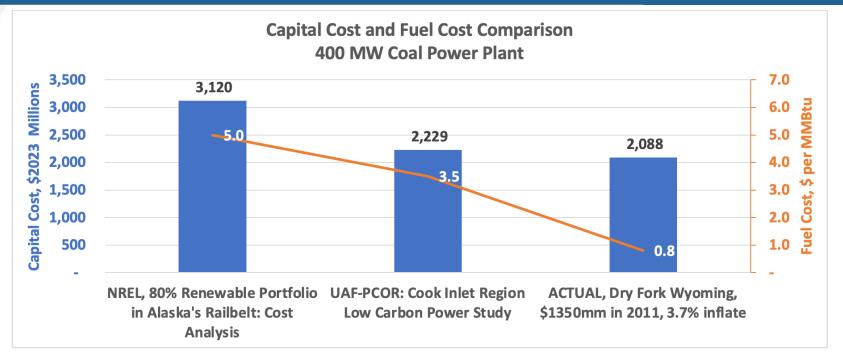
─Without CCS **─**With CCS



- Biomass-coal electricity with CCS is attractive
 - Delivers affordable, reliable, clean, long-term energy security
 - Lower electricity cost than natural gas with or without CCS
 - Lower CO2 emissions than natural gas
 - Hundreds of years of local fuel supply
 - CCS lowers electricity cost since 45Q credits exceed CCS costs
 - CCS increases natural gas electricity cost since costs exceed 45Q credits, especially for high regional gas prices
- Lowering Railbelt electricity cost lowers Rural electricity cost through Power Cost Equalization
- Further engineering design can enable cost, technology, and site location improvements



Capital and Fuel Cost for Coal



- NREL and ACEP did not consider coal-fired power with CCS as an option in their studies.
- NREL capital cost 140% of UAF estimate
 - Coal capital cost not worked in detail. NREL capital based on 2010 RIRP¹.
 - Coal cost-competitive in "No new RE" scenario with new coal plants installed to meet power demand
- NREL fuel cost 142% of UAF, 617% of Actual (mine-mouth Wyoming plant)



ARCCS Project Support to determine CO₂ storage volume of northern Cook Inlet



Congress of the United States Washington, DC 20515

July 27, 2023

The Honorable Brad Crabtree Assistant Secretary, Office of Fossil Energy and Carbon Management Department of Energy 1000 Independence Avenue, SW Washington, DC 20585

Assistant Secretary Crabtree:

We are writing in support of the University of Alaska Fairbanks' Institute of Northern Engineering's (UAF-INE) proposal to the Department of Energy (DOE) CarbonSAFE Phase II funding opportunity. The UAF-INE's proposed "Alaska Railbelt Carbon Capture and Storage (ARCSS) Project" will evaluate carbon dioxide aggregated from sources for injection into a secure geologic storage complex.

Throughout Southcentral Alaska, there is a growing concern that the current energy supply will be unable to meet the anticipated regional electricity demand. As such, the region is looking at all-of-the-above alternative fuel sources that will bring Alaskans low-cost, reliable, and clean energy. Research by the Plains CO2 Reduction (PCOR) Partnership Initiative concluded that a dual biomass and coal-fueled carbon capture and sequestration (CCS) power plant could achieve net zero emissions through carbon sequestration, helping to reduce carbon emissions while providing a domestic, low-cost solution to a region with some of the highest electricity rates in the country. Developing a CCS coal-fueled power plant in Alaska, such as the ARCSS Project, is an opportunity for an in-state secure base-load energy source. Alaska is a leader in embracing CCS technologies, being home to some of the largest geologic storage capabilities in the world. Safe carbon dioxide storage capacity is the cornerstone of CCS, and the ARCSS Project can be the foundation for the first fully carbon-neutral electricity grid.

Consistent with applicable law, policy, and guidance, we respectfully ask that you give due consideration to UAF-INE's application to the CarbonSAFE Phase II program. We ask that you keep our offices apprised of the outcome. Thank you for your consideration.

Sincerely,

United States Senator

United States Senator

Representative for All Alaska

ARCCS Cost Share Commitments from:

- State of Alaska Office of the Governor
- **Alaska State Legislature**
- **Advanced Resources International**
- **Flatlands Energy Corporation**
- **State of Alaska Department of Natural Resources**
 - Division of Oil and Gas
 - Division of Geological and Geophysical Surveys
- Friends of West Susitna
- blueprint Alaska

ARCCS Project Support Letters from:

- The Alaska Congressional Delegation
- **Hilcorp Energy Corporation**
- Chugach Electric Assn.
- **Cook Inlet Region Inc.**
- Matanuska Susitna Borough
- **Alaska Native Science and Engineering Program**
- Alaska Energy Authority
- **Nova Minerals Ltd**
- **U.S. Gold Mining Inc.**

• Questions?

■ Website: http://INE.UAF.EDU/Carbon

■ Follow-up: <u>CCUSAlaska@gmail.com</u>

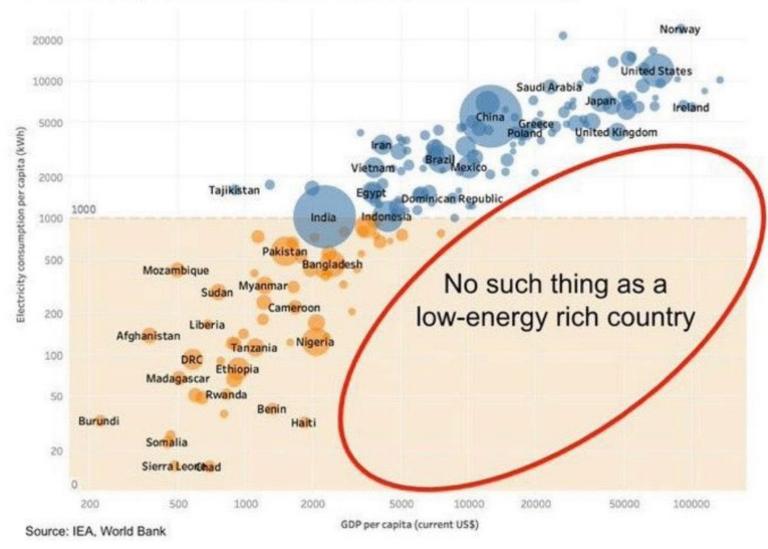


Electricity Powers Progress: Community Benefits



- Affordable, reliable power essential to human well being
- Alaska Electricity costs are high, energy demand per capita is secondhighest in the nation, and Alaska is home to some of the lowest income socioeconomic groups in USA
- With Alaska's Power Cost Equalization (PCE) Program, Investments lowering Railbelt energy cost also lowers power costs Statewide
 - PCE serves 82,000 Alaskans in 193 communities largely reliant on diesel fuel for power generation by lowering electricity cost to level comparable to Railbelt cost.
 - See article by the State Governor on the railbelt grid: https://gov.alaska.gov/state-labor-and-utilities-are-aligned-on-modernizing-the-railbelt-grid/
 - Alaska facts: https://www.eia.gov/state/print.php?sid=AK

Electricity & Income (per capita, all countries)





Institute of Northern Engineering

University of Alaska Fairbanks | 🗖 ine.uaf.edu

Affordable and Reliable **Energy through Carbon Capture Use and Sequestration**

Carbon Capture Use and Sequestration (CCUS) has the potential to:

- reduce the cost of energy.
- meet future voluntary or required emission reductions.
- make oil-, gas-, and coal-fired heat and power plants nearly carbon-neutral.
- remove both CO, and pollutants.







1074

CCUS research at UAF's Institute of Northern Engineering focuses on:

- building knowledge and establishing a legal and regulatory framework for Alaska.
- conducting feasibility studies to improve the use and sustainability of local energy resources.
- innovating new energy industries in Alaska (e.g. direct air capture of CO,; hydrogen or ammonia-based fuel from natural gas).
- developing Alaska's workforce through the Energy Resources Engineering program at the University of Alaska Fairbanks starting in the fall of 2024.



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UAF-INE Work on CCUS



- In 2019, began working on Carbon Capture Use and Storage (CCUS) per request of the Congressional Delegation
 - UAF-INE joined PCOR, Plains CO₂ Reduction Partnership, led by EERC at U. of North Dakota
- In 2022, UAF initiated Alaska CCUS Workgroup to engage industry, government, academia, and stakeholders
 - Supported Carbon Storage Bill
 - Hosted Discussions, Offered to Perform Studies
 - Power Generation CCUS Feasibility Study resulted→
- In 2024, initiate ARCCS Project to determine CO₂ storage volume northern Cook Inlet (pending matching funds)
- In 2024, applied for DOE DE-FOA-3014 RITAP funding to:
 - Continue CCUS Workgroup
 - Expand Alaska CCUS technical support via UAF B.S. Energy Resources Engineering (formerly Petroleum)



Alaska CO2 Reduction Network (ACORN)



- UAF-INE applied for Regional Initiative for Technical Assistance Partnerships (RITAP) funding from DOE DE-FOA-3014 to:
 - Continues CCUS Workgroup
 - Expands CCUS technical support in Alaska via UAF B.S. Energy Resources Engineering (formerly Petroleum)
 - Funds for three years, if awarded
- Builds Alaska capability to perform feasibility studies and geotechnical evaluation of secure CO₂ storage
- Supports Energy Industry Training for the Next Generation

Project Title: Alaska CO₂ Reduction Network (ACORN) Project

Applicant Name: University of Alaska Fairbanks (UAF)

Principal Investigator: Dr. Abhijit Dandekar

Associated Organization: DNR Division of Geological & Geophysical Surveys, Marwan Wartes

Project Objectives:

Carbon capture use and sequestration (CCUS) in Alaska can attract new investments and create decarbonization options for power generation, industrial processes, and oil and gas operations that are vital to the State's economy. Decarbonizing in a safe, reliable, and cost-effective manner can enable continued clean operation of equipment, improve community health and welfare, and mitigate carbon risks. Building on UAF's momentum and past successes, the Alaska CO₂ Reduction Network (ACORN) Project will expand collaboration between industry, regulators, educators, technology providers, and investors. ACORN assists commercial CCUS deployment in the following ways:

- Supports transitioning UAF's successful, ABET-accredited B.S. Petroleum Engineering (PETE) program into Energy Resource Engineering (ERE). ACORN supports Faculty hiring (engineering, geosciences, and energy focused) for curriculum development and delivery. These Faculty will develop Alaska and America's future energy industry workforce, graduating versatile, robust professionals prepared for the energy challenges facing society.
- Supports ERE Faculty who will provide expert carbon capture and sequestration (CCS) technical
 assistance to industry projects and prepare CCS studies and feasibility reports. Reports and data
 will be publicly available via the new CCS database constructed by the Alaska Dept. of Natural
 Resources (DNR), and Alaska Oil and Gas Conservation Commission (AOGCC).
- Provides support from the DNR Division of Geological and Geophysical Surveys (DGGS), from
 the U. of North Dakota's Energy and Environmental Research Center (EERC), and from Petrotek.
 Their staff, among others, will serve on ACORN's Industry Advisory Board and be available to
 answer questions and support the ERE Faculty.
- Creates a stronger network and positive environment for CCS development in Alaska by continuing the Alaska CCUS Workgroup. The CCUS Workgroup has been meeting since 2021. ACORN will enable continuation of this Workgroup whose funding would otherwise expire September 2024.
- Creates Forums to promote interchange of ideas and sharing of experiences. Forums will employ
 the philosophy and guidelines of Society of Petroleum Engineers (SPE) Forums, designed to be
 collaborative, idea-generating meetings that stimulate new ideas and innovation to meet
 upcoming challenges to the industry. They bring together top technologists, innovators, and
 stakeholders to address specific industry challenges.
 - Technical Forums will be established by sub-basin and technical topic, inviting key individuals to collaborate across projects, interchange ideas, and share experiences.
 - A Community Benefits Forum will be established where Alaska's multiple CCS project teams can discuss and align on best practices, public engagement, and community benefits plans.
- Supports the DNR DGGS expansion of CCS data and report compilation for sedimentary basins around the state into the DNR and AOGCC's Alaska CCS database.

Alaska CO₂ Sources and Storage Potential

North Slope

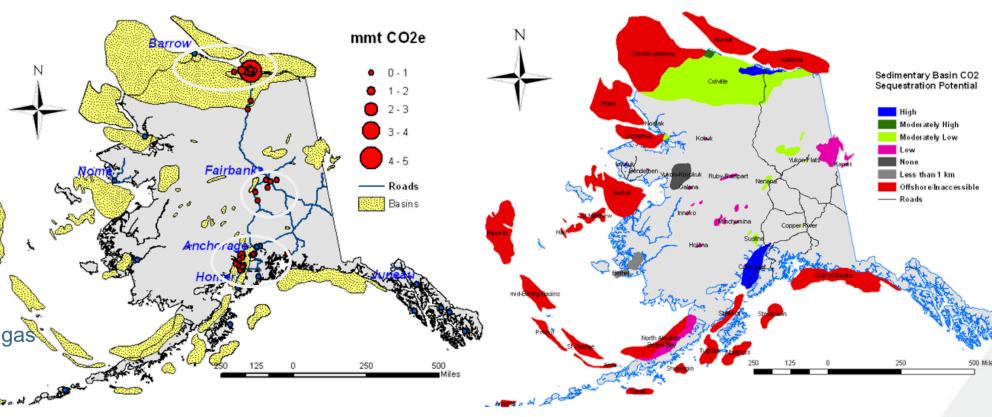
- * Natural gas fired
- * Low cost natural gas
- * O&G Subsurface data

Interior

- * Coal fired
- * Limited subsurface data
- * Subsurface poorly understood, caprock concerns

Southcentral

- * Natural gas fired
- * High cost, scarce natural gas
- * O&G Subsurface data
- * ARCSS Project proposed



CO₂ Stationary Sources (red) & Deep Sedimentary Basins (yellow).

Sedimentary Basin Sequestration Potential (Shellenbaum and Clough, DNR, 2010)

CCUS Roadmap: Opportunities and Needs

North Slope

Advantaged by low-cost natural gas

Natural gas-fired capture

Direct Air Capture (DAC)

Subsurface data integration & site-specific data gathering needed

40 year track record of successful CO₂ storage and use, ~15 TCF

Major Gas Sales 2015 LNG plan sequestered CO₂ back in reservoir

Interior

Existing coal plant infrastructure

Coal-fired capture

Basic regional subsurface data gathering needed.

Address geotechnical concerns¹

Southcentral

Proximity to Port, potential for import

Capture not attractive at natural gas plants or refineries due to gas supply shortage & high price

Coal or Hydrogen power with CCS can address natural gas shortage, food security, lower emissions

Imported CO₂ storage (US West Coast or Asia-Pacific)

Subsurface data integration & site-specific data gathering needed

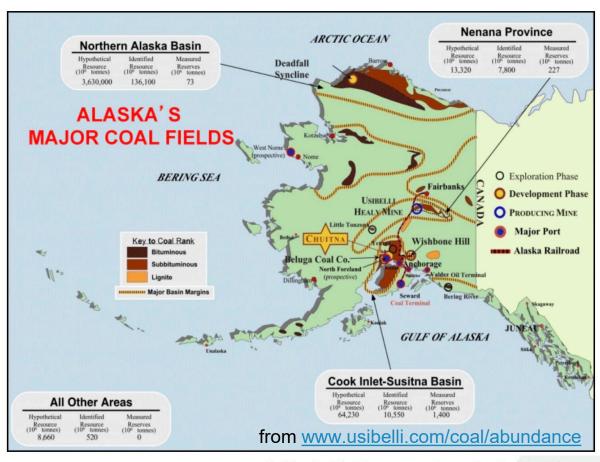
1 **Open Link**: Seismic Hazard Considerations for Carbon Sequestration in Alaska

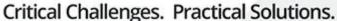
CCS Technology Applications

- Institute of Northern Engineering
 University of Alaska Fairbanks
- Alaska's abundant Coal, Oil, and Natural Gas need CCS to be low carbon
- Thousands of years of coal in Alaska
 - EPA rule requires CCS for long-term coalfired boilers by 1/12032 to run after 2039
 - New rules for Natural Gas in November?
 - Coal and natural gas can provide clean, reliable power
- Use of Alaska's abundant Coal, Oil, and Natural Gas resources may require CCS
 - With CCS, coal and natural gas power plants across Alaska can provide reliable power

Coal is the most abundant fossil fuel in the U.S.

27% of the world's coal is in the U.S. and half of all U.S. coal resources are found in Alaska





BSER At-A-Glance

Existing 111(d) Steam Generators		New Source and Reconstructed 111(b)	New Source and Reconstructed 111(b) Stationary Combustion Turbines		
Coal-Fired Boilers	Natural Gas and Oil-Fired Boilers	Phase I	Phase II		
		Date of promulgation or initial startup	Beginning in Jan 1, 2032		
Long-term subcategory: For units operating	BSER: routine methods of operation	Low Load Subcategory (Capacity Factor <20%)			
on or after January 1, 2039	and maintenance with associated degree of emission limitation:	BSER: Use of lower emitting fuels (e.g.,	EPA is not finalizing a Phase II BSER		
BSER: CCS with 90 percent capture of CO ₂	degree of emission limitation.	hydrogen, natural gas and distillate oil)	for low load units		
(88.4% reduction in emission rate lb/MWh-	Base load unit standard:	Standard: less than 160 lb CO ₂ /MMBtu			
gross) by January 1, 2032	(annual capacity factors greater than				
Medium-term subcategory: For units	45%) 1,400 lb CO ₂ /MWh-gross	Intermediate Load Subcategory (Capacity Factor 20% to 40%*)			
operating on or after Jan. 1, 2032, and		*Source-specific upper bound threshold based on EGU design efficiency			
demonstrating that they plan to	Intermediate load unit standard:	BSER: Highly efficient simple cycle	EPA is not finalizing a Phase II BSER		
permanently cease operating before January	(annual capacity factors greater than	technology with best operating and	for intermediate load units		
1, 2039	8% and less than or equal to 45%)	maintenance practices			
	1,600 lb CO ₂ /MWh-gross.	Standard: 1,170 lb CO ₂ /MWh-gross			
BSER: co-firing 40% (by heat input) natural					
gas with emission limitation of a 16%	Low load units:				
reduction in emission rate (lb CO ₂ /MWh-	(annual capacity factors less than 8%)				
gross basis) by January 1, 2030	a uniform fuels BSER and a				
For units demonstrating that they plan to	presumptive input-based standard of	Base Load Subcategory (Ca			
permanently cease operating before January	170 lb CO₂/MMBtu for oil-fired	*Operation above upper-bound threshold for Intermediate Subcategory			
1, 2032	sources and a presumptive standard	BSER: Highly efficient combined cycle	BSER: Continued highly efficient		
	of 130 lb CO ₂ /MMBtu for natural gas-	generation with the best operating and	combined cycle generation with 90%		
Units are exempt from the rule. Cease	fired sources.	maintenance practices	CCS by Jan 1, 2032		
operations dates finalized in state plans for		Standard: 800 lb CO ₂ /MWh-gross (EGUs	Standard: 100 lb CO ₂ /MWh-gross		
exemption purposes are federally	Compliance date of January 1, 2030	with a base load rating of 2,000 MMBtu/h			
enforceable.		or more)	EPA's standard of performance is		
		Standard: 800 to 900 lb CO ₂ /MWh-gross	technology neutral, affected sources		
		(EGUs with a base load rating of less than	may comply with it by co-firing		
		2,000 MMBtu/h)	hydrogen.		
For new and existing units installing control technologies, a 1-year extension is available in situations in which implementation delays are due to factors beyond the EGU					

Major Modifications 111(b) Coal-fired Steam Generators: Standards of performance for coal-fired units that undertake a large modification (i.e., increases hourly emission rate by more than 10%) mirror the emission guidelines for existing coal-fired steam generators.

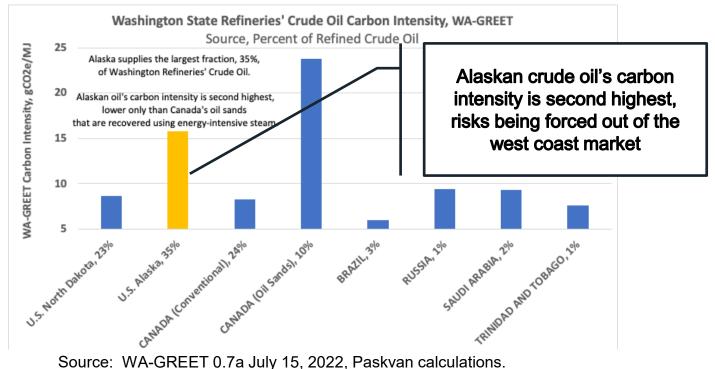
Interested parties can download a copy of the final rule from EPA's website at Greenhouse Gas Standards and Guidelines for Fossil Fuel-Fired Power Plants



Why CCS? **Voluntary or Required CO₂ Emissions**



- Producers may volunteer to reduce CO₂ emissions, or may be forced to by regulations
 - California, Oregon, and Washington adopted their own clean fuel standards.
 - Washington, passed by the Legislature in 2021, requires fuel suppliers to reduce the carbon (CO₂) intensity of their products 20% below 2017 levels by 2038. (WA-GREET model)
 - Carbon Capture and Storage, CCS, is one of the most cost-effective ways to reduce crude oil carbon intensity. CCS may enable Alaskan Crude to remain acceptable to the market.



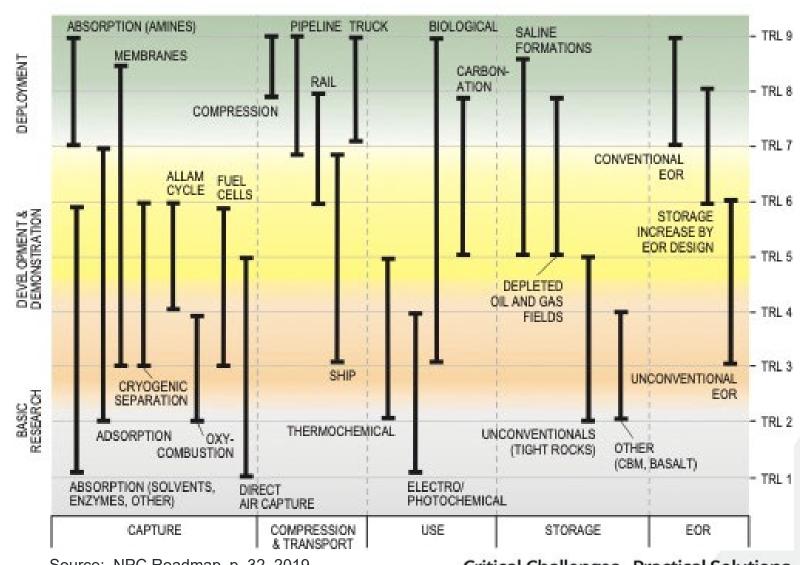
Carbon Intensity Reduction Comparison 2035 —California —Oregon —Washington

Source: https://www.usgain.com/resources/education-center/ what-should-you-know-about-washingtons-clean-fuel-standard-cfs/ 20

CCUS Technology Readiness



- Feasibility Study selected
 "Ready for Deployment"-level
 Technologies
 - Technology Readiness Level (TRL) 8 or 9:
 - Amine Absorption
 - Compression & Pipeline
 - Depleted gas fields (Saline aquifer backup)
- Technology will continue to evolve toward lower cost and higher efficiency systems



Source: NPC Roadmap, p. 32, 2019

Critical Challenges. Practical Solutions.

Global CCS Institute Annual Report for 2023

https://status23.globalccsinstitute.com/

2.0 SCALING UP THROUGH 2030 3.0 GLOBAL STATUS OF CCS

4.0 REGIONAL OVERVIEW

5.0 ANALYSIS

6.0 FACILITIES LIST

7.0 APPENDIX

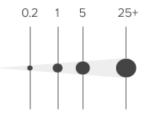
3.1 GLOBAL FACILITIES AND TRENDS IN 2023 3.2 INT POLICY LEGAL AND REGULATORY DEVELOPMENTS 3.3 MANAGING LONG-TERM LIABILITY

Figure 3.1-3:

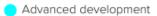
1.0 FROM THE CEO

CCS project pipeline by industry and year of operational commencement.

Capture, transport and/or storage capacity (Mtpa CO₂)



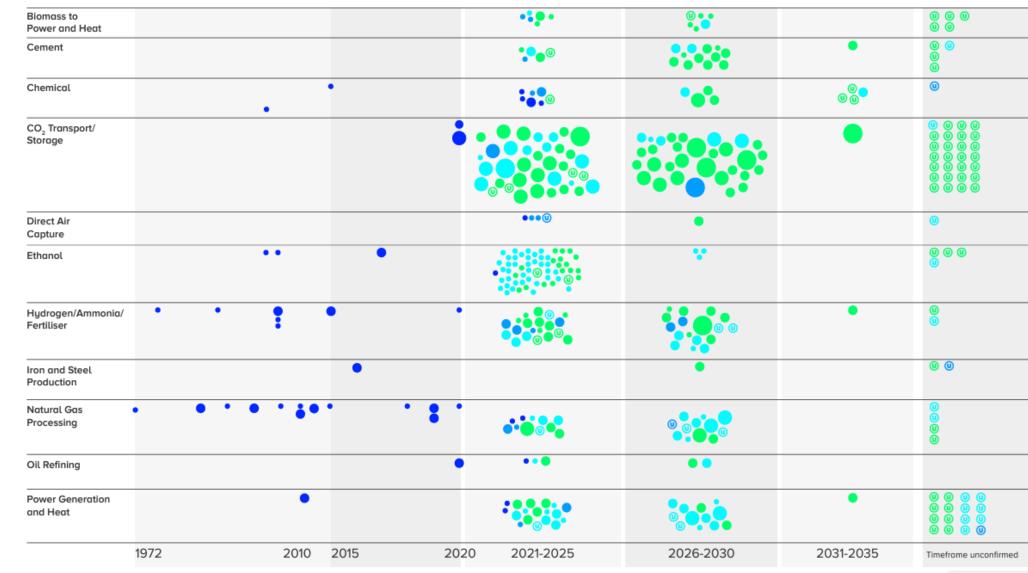








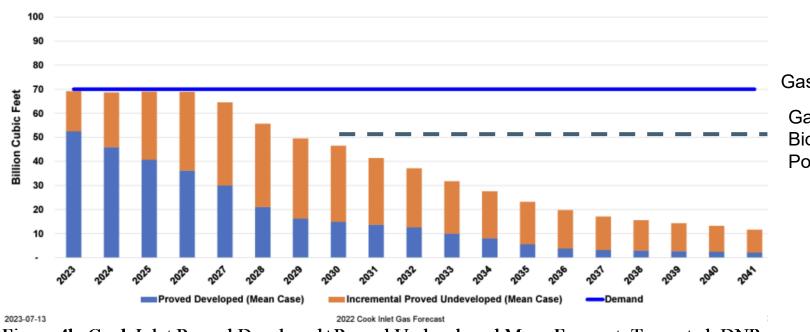






Institute of Northern Engineering

University of Alaska Fairbanks



Gas demand

Gas Demand with Biomass-Coal with CCS Power Generation

Figure 4b. Cook Inlet Proved Developed+Proved Undeveloped Mean Forecast, Truncated, DNR.



Low Carbon Biomass-Coal Power with CCS

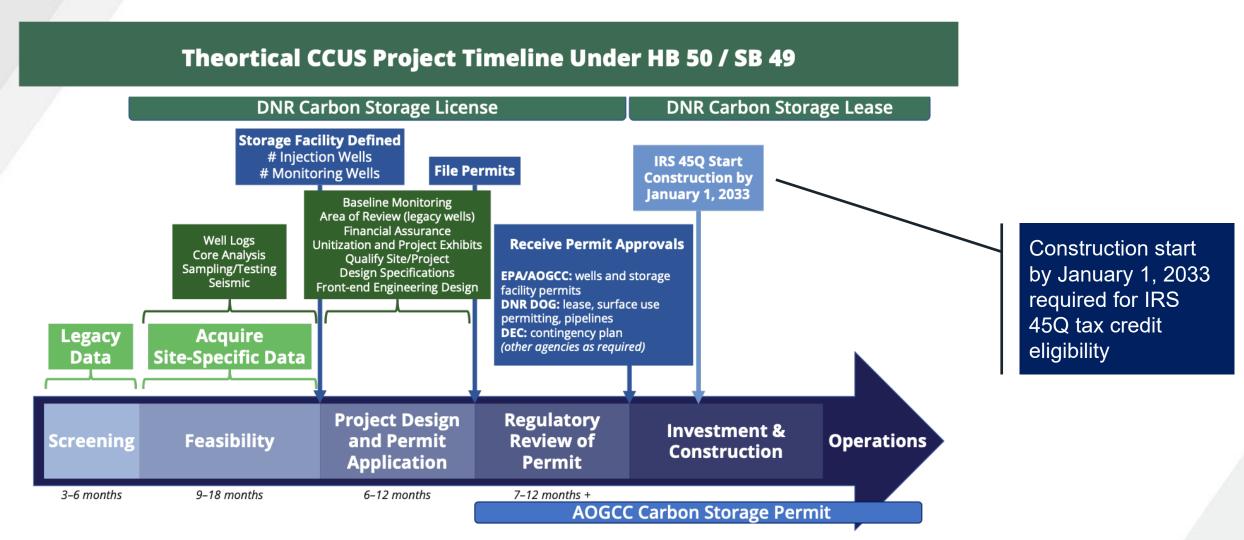


- Power generation timeline (from start of Front End Engineering Design, FEED, year 0):
 - 4 years: 405 MW Dry Forks Wyoming power plant
 - 5 years: consulting engineering firms
 - 6 years: UAF Study Basis, conservative
- Ready to start FEED Study



Theoretical Project Timeline







Low Carbon Biomass-Coal Power with CCS Cost Estimates



Table 8. Combined Project Cost, Low Carbon Biomass-Coal Power Generation with CCS, 30-yr

	Units		Plant CCS
Power Plant Generation Net with CCS	MWe net with CCS	75	300
Total Capital:	WIWE HEL WITH CCS	13	300
Power Plant, CCS Plant, Pipeline, Well, Storage	Net present US\$MM	1149	3627
Total Operating Capital Cost (30 years, 2.5% plant cost/yr)	Net present US\$MM	464	1555
Total Expense Cost (30 years)	Net present US\$MM	1657	6129
Power Plant Capital Cost (excluding power transmission)	Net Present US\$MM	650	2229
Power Plant Ongoing CAPEX (30 years, 2.5% plant/yr)	Net present US\$MM	319	1092
Power Plant OPEX (30 years)	Net present US\$MM	1190	4567
Carbon Capture Plant Capital Cost	Net present US\$MM	296	944
Carbon Capture Plant Ongoing CAPEX (30 years, 2.5% plant cost/yr)	Net present US\$MM	145	463
Carbon Capture Plant OPEX (30 years)	Net present US\$MM	389	1410
Pipeline Capital Cost	Net present US\$MM	97	133
Pipeline OPEX (30 years)	Net present US\$MM	17	17
Well Cost	Net present US\$MM	45	186
Storage (monitoring, facility fees, inspection, and testing)	Net present US\$MM	61	135



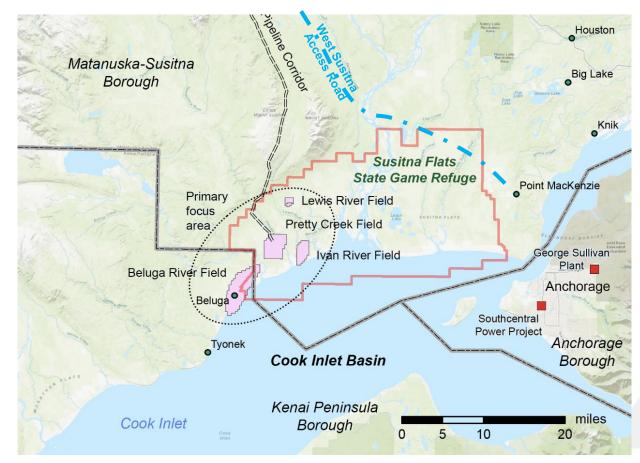
ARCCS Project

Determine CO₂ storage volume Northern Cook Inlet



- Carbon Storage capacity, proved through engineering and geoscience, is key requirement for any CCS Project
- Beluga River Field has estimated 60+ years storage for 300 MW net biomass-coal power plant with CCS
- Project evaluates aggregating CO₂ from Chugach Electric's two Anchorage natural gas power plants
- DOE awarded \$9 million to UAF November 2023.
 Cannot be accepted until matching funds secured.
 - \$2.2 million matching funds request included in UA Budget

Alaska Railbelt Carbon Capture and Storage (ARCCS) Project



CHUGACH ELECTRIC ASSOCIATION, INC.

BOARD POLICY: 206

STATEMENT OF FUNCTIONS OF THE OPERATIONS COMMITTEE

I. <u>OBJECTIVE</u>

To state the functions of the Operations Committee. The purpose of the Operations Committee shall be to study, examine and report on matters assigned to it by the Board of Directors.

II. <u>DUTIES AND RESPONSIBILITIES</u>

- A. Annually conduct the performance evaluation for the Chief Executive Officer and provide a written report to the Board of Directors detailing the results of such evaluation on or before the first Board meeting in April as required by Board Policy 103.
- B. Reviews such other matters as may be specifically assigned to it by the Board.

III. COMMITTEE ORGANIZATION

- A. The Committee shall be comprised of five Board members.
- B. A quorum of the Committee shall consist of three members.
- C. The Board Chair shall appoint the Committee Chair as well as the Directors to serve on the Committee. The Committee shall elect from its membership a Vice Chair.
- D. The Committee shall meet as needed. The Committee Chair shall convene all meetings of the Committee. In his or her absence, the Committee Vice Chair shall convene meetings. The Committee Chair or a quorum of the Committee may call a special meeting of the Committee.
- E. The Committee Chair may appoint sub-committees from the Committee's membership to study specific areas. Written statements of the functions of such sub-committees should be prepared and reviewed periodically.

Date Approved: July 21, 2021

James Henderson Secretary of the Board

2024 CHUGACH ELECTRIC ASSOCIATION BOARD OF DIRECTORS ELECTION EXECUTIVE SUMMARY

Survey and Ballot Systems 7653 Anagram Drive Eden Prairie, MN 55344-7311 952-974-2300 1-800-974-8099

> Matthew D. Fiala Sr. Account Manager (952) 974-2308 mafiala@gosbs.com 5/28/2024





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May 17, 2024

Dawn Bundick
Master Election Judge
5601 Electron Drive
PO Box 196300
Anchorage, AK 99519-6300

Dear Dawn Bundick:

As the election contractor, we are pleased to provide you with the official tabulation for the 2024 Election from ballots qualified in accordance with the election specifications, as approved by the Chugach Electric Association, Inc..

The following reports are tabulated from ballots received on or before May 17, 2024. These certified results account for 12,666 ballots cast from 89,974 eligible members, yielding a participation rate of 14.08%.

Also provided are supporting reports, including a DirectVote® Rating and a DirectVote® Comments Report.

We greatly appreciate the opportunity to serve the Chugach Electric Association, Inc. with election services and wish you great success in the coming year. If you have any questions regarding the enclosed information, please do not hesitate to call me at (800) 974-8099, Ext. 308.

Sincerely,

Matthew Fiala Survey & Ballot Systems

Fnclosure(s)



SUMMARY



CHUGACH ELECTRIC ASSOCIATION, INC. 2024 ELECTION

Eligible Voters:	89,974
Mail Ballots:	209
Electronic Ballots:	12,342
Duplicate - Mail Removed:	0
Duplicate - Electronic Removed:	0
Final Mail Ballots:	209
Final Electronic Ballots:	12,342
Onsite Ballots:	115
Natural Members Voted:	12,178
Non-Natural Members Voted:	488
Total Returns:	12,666
Percent Returned:	14.08%

Certified by Survey & Ballot Systems

Matthew Fiala 5/17/2024

Date

Survey & Ballot Systems

Dawn Bundick 5/17/2024

Master Election Judge







CHUGACH ELECTRIC ASSOCIATION, INC. 2024 ELECTION

DIRECTOR - Four year term					
Vote for: 2		Votes	Percent		
Dan Rogers		6,449	51.2% DECISION		
Mark Wiggin		6,675	53.0% DECISION		
Sam Cason		5,892	46.8%		
Todd Lindley		4,877	38.7%		
	Total Valid Ballots:	12,592			
	Total Unexercised:	74			
	Total Invalid:	0			
	Total Ballots Cast:	12,666			

Bylaw Amendment #1

Grammar, pronoun use, and other non-substantive edits

Vote for: 1		Votes	Percent
Yes		9,384	76.6% DECISION
No		2,870	23.4%
	Total Valid Ballots:	12,254	
	Total Unexercised:	412	
	Total Invalid:	0	
	Total Ballots Cast:	12,666	



RESULTS



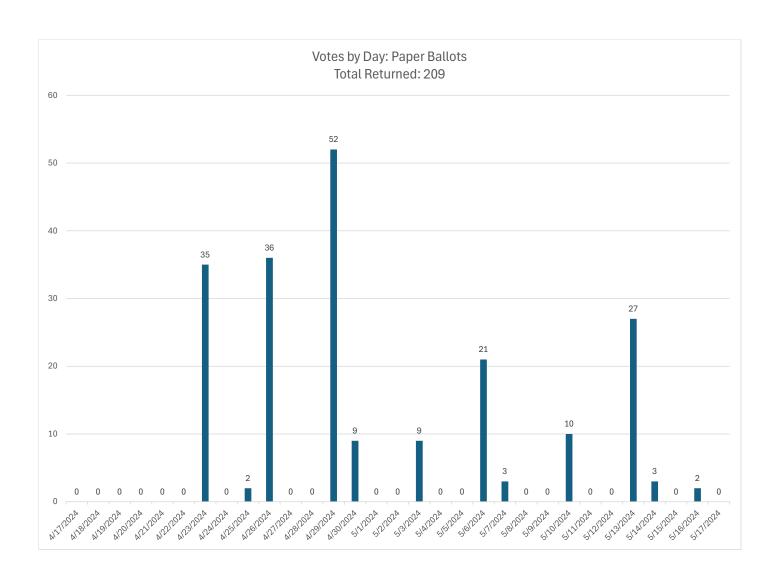
CHUGACH ELECTRIC ASSOCIATION, INC. 2024 ELECTION

Bylaw Amendment #2 Reduce the number of board meetings directors are compensated per year			
Vote for: 1		Votes	Percent
Yes		10,580	86.3% DECISIO
No		1,686	13.7%
	Total Valid Ballots:	12,266	
	Total Unexercised:	400	
	Total Invalid:	0	
	Total Ballots Cast:	12,666	

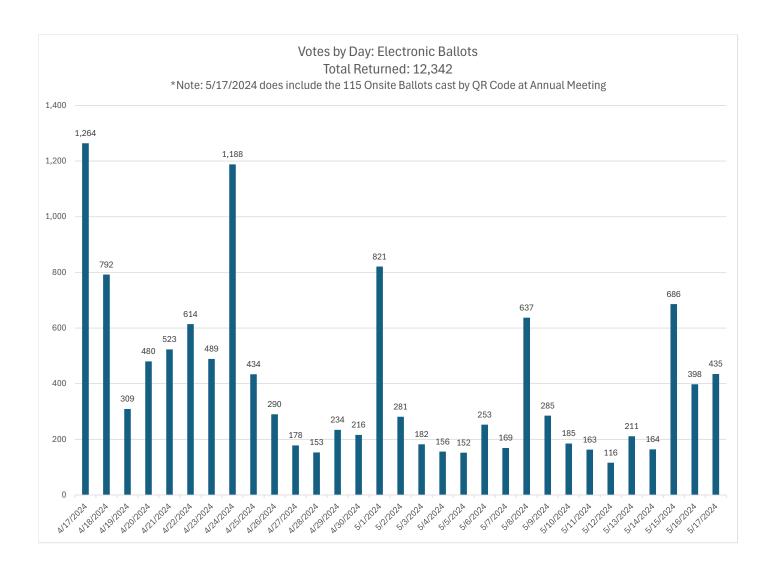


Votes by Day: Paper & Electronic *Note: 5/17/2024 does include the 115 Onsite Ballots cast by QR Code at Annual Meeting Total Returned: Paper Ballots = 209 Electronic Ballots = 12,342 Onsite Ballots = 115 Total Ballots = 12,666 1,400 Broadcast Email Sent: 1,264 Reminder Email #1: 1,188 1,200 1,000 Reminder Email #2: 821 800 Reminder Email #4: 686 Reminder Email #3: 637 600 400 200 A1211202A M12812024 W. W. 11202A A129/2024 413017074 DIA MIZITORA MIZITORA MIZITORA MIZITORA SAWARAY PROPERTY PROP Paper Electronic

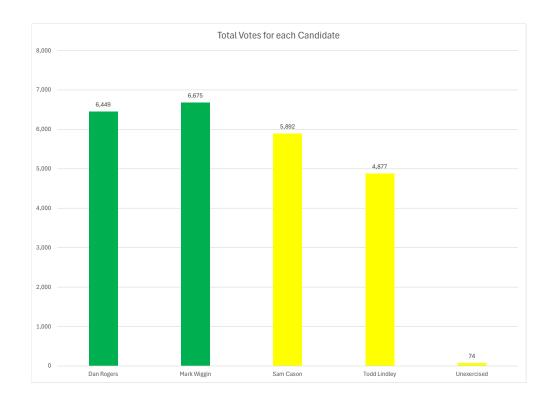


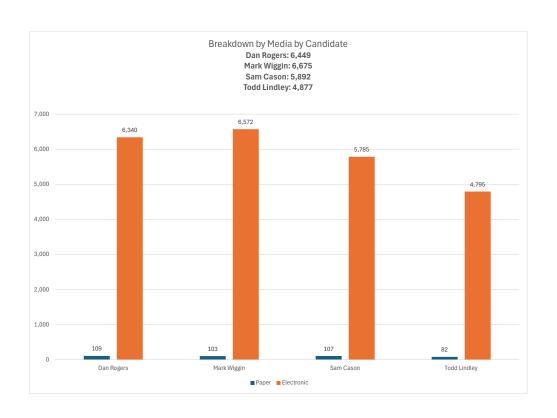




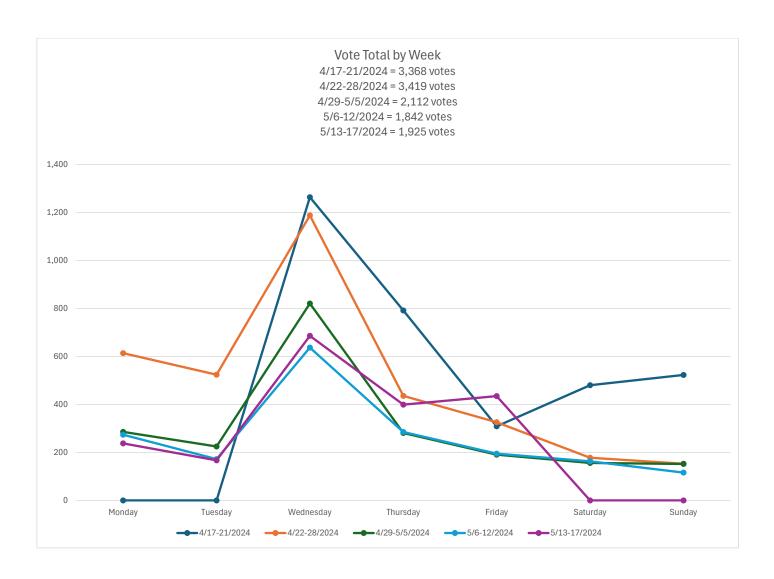




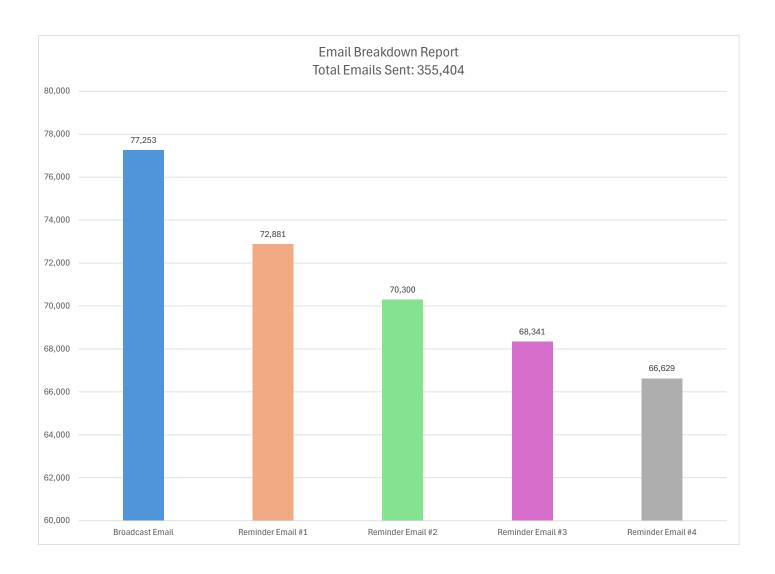




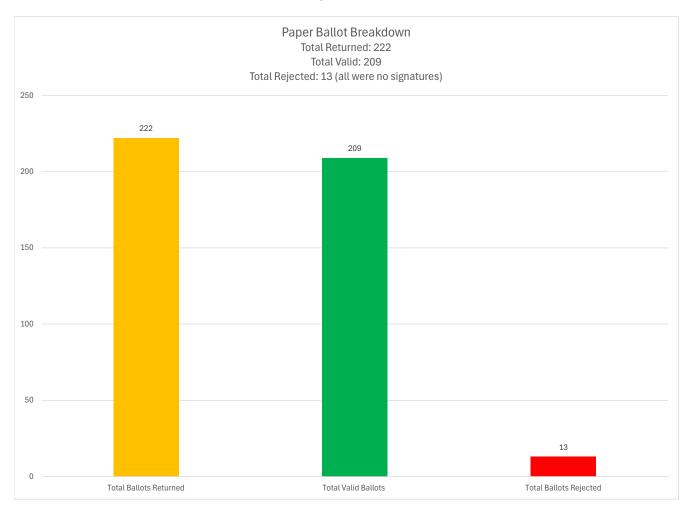












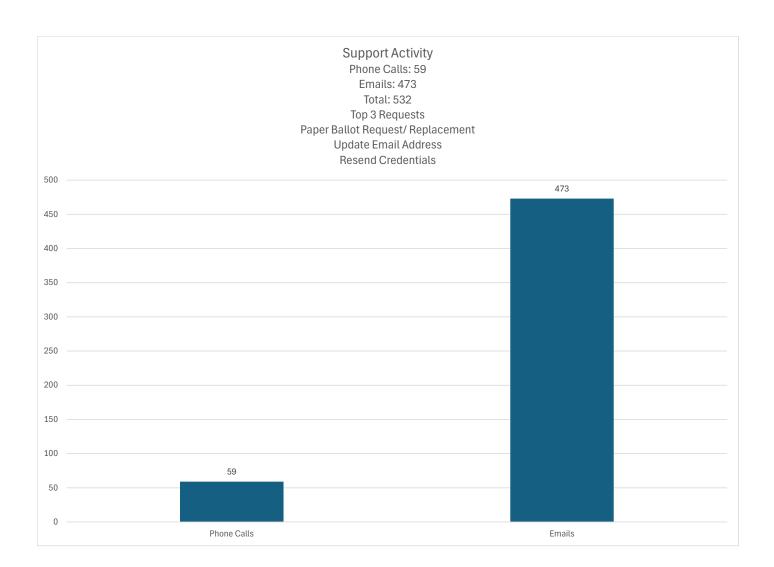
REPLACEMENT BALLOT REPORT



CHUGACH ELECTRIC ASSOCIATION, INC. 2024 ELECTION

Replacement Ballots Sent	26
Replacement Ballots Returned	14
Percent Returned	53.85%







Prize Drawing Winners	Date
SHAUN O PACARRO	4/24/2024
ZACHARY JONES	4/24/2024
TOMMY L JACKSON	5/1/2024
CAROLYN S RIGGAN	5/1/2024
LAWRENCE D CLEMENT	5/8/2024
LANA M BAILEY	5/8/2024
JORDYN ALEXA GRANT	5/15/2024
SHERRY SEDWICK	5/15/2024
NATALIE L WICKLUND	5/17/2024
BARBARA J WEBER	5/17/2024



DIRECTVOTE® RATING

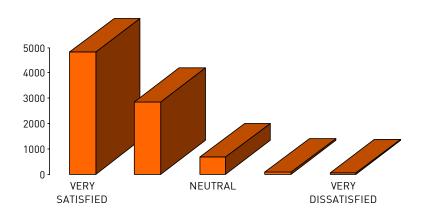


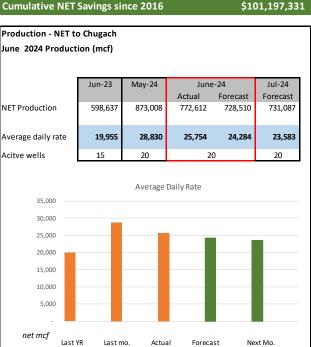
CHUGACH ELECTRIC ASSOCIATION, INC. 2024 ELECTION

Rating	Count	Percent	Count	Percent
VERY SATISFIED	4,839	38.8%	4,839	56.9%
SATISFIED	2,862	23.0%	2,862	33.7%
NEUTRAL	682	5.5%	682	8.0%
DISSATISFIED	66	0.5%	66	0.8%
VERY DISSATISFIED	50	0.4%	50	0.6%
NO COMMENT	3,958	31.8%		
TOTAL	12,457	100.0%	8,499	100.0%

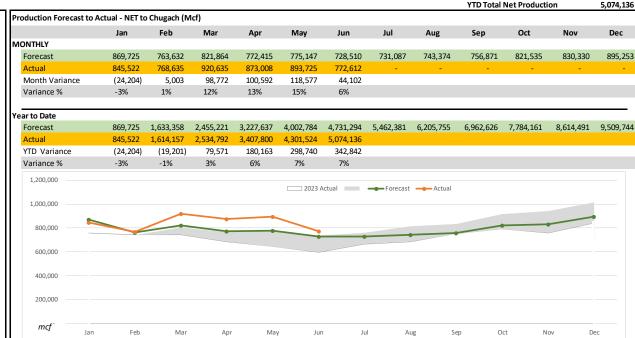
Cumulative Breakdown:

(Less "No Comment")	<u>Count</u>	<u>Percent</u>
Very Satisfied or Satisfied	7,701	90.6%
Dissatisfied or Very Dissatisfied	116	1.4%



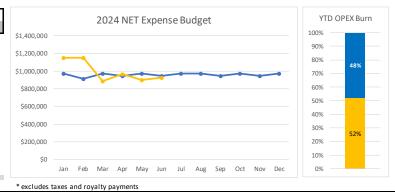


YTD Saving \$8,953,870

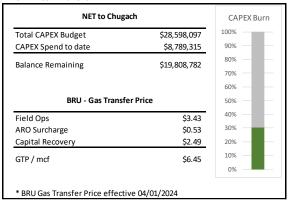


Budget Performance

BRU OPEX (NET to CEA) *					
Forecast Actual YTD Cum Delta Variance					
Jan	\$975,573	\$1,148,432	\$172,859	18%	
Feb	\$912,633	\$1,153,522	\$413,749	22%	
Mar	\$975,573	\$890,205	\$328,381	11%	
Apr	\$944,103	\$967,550	\$351,828	9%	
May	\$975,573	\$903,058	\$326,255	7%	
Jun	\$944,103	\$928,541	\$285,211	5%	
Jul	\$975,573		\$0	0%	
Aug	\$975,573		\$0	0%	
Sep	\$944,103		\$0	0%	
Oct	\$975,573		\$0	0%	
Nov	\$944,103		\$0	0%	
Dec	\$975,573		\$0	0%	
	\$11,518,053	\$5,991,308	-		



CAPEX Commitment





Chugach Electric Association, Inc. Anchorage, Alaska

Summary of Executive Session Topics for Operations Committee Meeting on July 10, 2024 Agenda Item VI.

- A. Discussion of confidential and sensitive information regarding an update of the natural gas supply, public disclosure of which could have an adverse effect on the finances and legal position of the Association. (AS 10.25.175(c)(1) and (3))
- B. Discussion of confidential and sensitive information regarding the Battery Energy Storage System, public disclosure of which could have an adverse effect on the finances and legal position of the Association. (AS 10.25.175(c)(1) and (3))
- C. Discussion regarding personnel matters concerning the Chief Executive Officer's Project Specific Initiatives and Priority Areas of the Association. (AS 10.25.175(c)(4))

Executive Session Motion (Financial, Legal and Personnel) July 10, 2024

Chugach Electric Association, Inc. Board of Directors Operations Committee Meeting

Agenda Item VI.

Move that pursuant to Alaska Statute 10.25.175(c)(1), (3) and (4), the Board of Directors go into executive session to: 1) discuss and receive reports regarding matters the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative; 2) discuss with its attorneys matters the immediate knowledge of which could have an adverse effect on the legal position of the cooperative; and 3) discuss personnel matters.

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

OPERATIONS COMMITTEE MEETING AGENDA ITEM SUMMARY

July 10, 2024

ACTION REQUIRED		AGENDA ITEM NO. VII.A		
<u>X</u>	Information Only Motion Resolution Executive Session Other			
TOPIC	4			
May 1, Priority	2024 - April 30, 2025, Chief Executive Areas	Officer (CEO) Project Speci	fic Initiatives and	
DISCU	SSION			
As disci	ussed in executive session.			

MOTION

Move that the Operations Committee recommend the Chugach Electric Association, Inc. Board of Directors approve the May 1, 2024, through April 30, 2025 CEO Project Specific Initiatives and Priority Areas as discussed in executive session.