

CHUGACH ELECTRIC ASSOCIATION, INC. ANCHORAGE, ALASKA

AUDIT AND FINANCE COMMITTEE MEETING

AGENDA

Harold Hollis, Chair Sisi Cooper, Vice Chair Sam Cason, Director Rachel Morse, Director Bettina Chastain, Director

November 30, 2022

4:00 p.m.

Chugach Board Room

- I. CALL TO ORDER (4:00 p.m.)
 - A. Roll Call
- II. APPROVAL OF THE AGENDA*
- III. APPROVAL OF THE MINUTES*
 - A. August 24, 2022 (Doyle)
- IV. PERSONS TO BE HEARD
 - A. Member Comments
- V. NEW BUSINESS (none)
- VI. CEO REPORTS AND CORRESPONDENCE (4:10 p.m.)
 - A. 3rd Quarter 2022 Capital Tracking Report (Sims/Griffin) (4:10 p.m.)
 - B. 3rd Quarter 2022 Operating Budget Status Report (Sims/Griffin) (4:15 p.m.)
 - C. 3rd Quarter 2022 Contract Status Report (Vecera) (4:20 p.m.)
- VII. NEW BUSINESS* (scheduled) (4:25 p.m.)
 - A. 3rd Quarter 2022 Financial Information & Variance Report (Griffin/Highers)
- VIII. EXECUTIVE SESSION* (scheduled) (4:45 p.m.)
 - A. BRU Investment Fund Review (APCM) (4:45 p.m.)
 - B. Review Chugach's 2022 Audit Plan (KPMG) (5:00 p.m.)
 - C. 3rd Quarter 2022 Financial Report (Sims/Griffin) (5:20 p.m.)
 - D. 2023-2027 Capital Improvement Plan (Laughlin/Highers) (5:35 p.m.)
 - E. 2023 Operating Budget (Highers) (6:10 p.m.)

^{*} Denotes Action Items ** Denotes Possible Action Items



- IX. NEW BUSINESS* (continued) (7:00 p.m.)
 - A. Pre-Approval for FY2022 Audit Services* (Highers) (7:00 p.m.)
 - B. 2023 Operating and Capital Budget* (Highers) (7:05 p.m.)
- X. DIRECTOR COMMENTS (7:10 p.m.)
- XI. ADJOURNMENT* (7:30 p.m.)

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

August 24, 2022 Wednesday 4:00 p.m.

AUDIT AND FINANCE COMMITTEE MEETING

Recording Secretary: Ashton Doyle

I. CALL TO ORDER

Chair Hollis called the Audit and Finance Committee meeting to order at 4:02 p.m. in the boardroom of Chugach Electric Association, Inc., 5601 Electron Drive, Anchorage, Alaska.

A. Roll Call

Committee Members Present:

Harold Hollis, Chair

Sam Cason, Director (arrived at 4:09 p.m.)

Sisi Cooper, Director

Rachel Morse, Director

Bettina Chastain, Director

Board Members Present:

Mark Wiggin, Director (via teleconference)

Erin Whitney, Director (joined via teleconference at 4:03 p.m.)

Guests and Staff Attendance

Present:

Sherri Highers Julie Hasquet Curtis Sims
Arthur Miller Matthew Clarkson Jessie Anderson
Karen Griffin Nathan Golab Jean Kornmuller

Via Teleconference:

Arden Quezon Andrew Laughlin Blake Phillips, APCM

Sandra Cacy

II. APPROVAL OF THE AGENDA

Director Morse moved and Director Cooper seconded the motion to approve the agenda. The motion passed unanimously.

Director Whitney joined via teleconference at 4:03 p.m.

Director Cason was not present at the time of the vote.

III. APPROVAL OF THE MINUTES

Director Chastain moved and Director Morse seconded the motion to approve the May 18, 2022, Audit and Finance Committee Meeting minutes. The motion passed unanimously.

Director Cason was not present at the time of the vote.

IV. PERSONS TO BE HEARD

A. Member Comments
None.

V. NEW BUSINESS

1. Election of Audit and Finance Committee Vice Chair
Director Morse moved and Director Chastain seconded the motion that the Audit
and Finance Committee appoint Director Cooper as Vice Chair of the Audit and
Finance Committee. The motion passed unanimously.

Director Cason was not present at the time of the vote.

VI. CEO REPORTS AND CORRESPONDENCE

- A. BRU Quarterly Investment Reviews (APCM/Highers)
 Blake Phillips, APCM CFA, Vice President, Director of Institutional Solutions, gave a Quarterly Investment Review presentation and responded to questions from the Committee.
- B. 2nd Quarter 2022 Capital Tracking Report (Sims/Griffin) The 2nd Quarter 2022 Capital Tracking Report was provided in the meeting packet.
- C. 2nd Quarter 2022 Operating Budget Status Report (Sims/Griffin)

 The 2nd Quarter 2022 Operating Budget Status Report was provided in the meeting packet.

Director Cason arrived at 4:09 p.m.

- D. 2nd Quarter 2022 Contract Status Report (Vecera)
 The 2nd Quarter 2022 Contract Status Report was provided in the meeting packet.
- E. 2nd Quarter 2022 Financial Information and Variance Report (Griffin)
 Karin Griffin, Vice President of Finance and Accounting, presented the 2nd
 Quarter 2022 Financial Information and Variance Report and responded to
 questions from the Committee.

Arthur Miller, Chief Executive Officer, gave a summary of the CEO Reports and Correspondence items and responded to questions from the Board.

VII. EXECUTIVE SESSION

- A. IRS Form 990 (Sims/Griffin)
- B. 2nd Quarter 2022 Financial Report (Sims/Griffin)
- C. Internal Controls Update (Griffin)

At 4:30 p.m., Director Morse moved and Director Cooper seconded the motion that pursuant to Alaska Statute 10.25.175(c)(1), the Board of Directors' Audit and Finance Committee go into executive session to discuss and receive reports regarding financial matters, the immediate knowledge of which would clearly have an adverse effect on the finances of the cooperative. The motion passed unanimously.

The meeting reconvened in open session at 5:50 p.m.

VIII. NEW BUSINESS

None.

IX. DIRECTOR COMMENTS

Director comments were made at this time.

X. ADJOURNMENT

At 5:59 p.m., Director Chastain moved and Director Morse seconded the motion to adjourn. The motion passed unanimously.

CHUGACH ELECTRIC ASSOCIATION CAPITAL PROJECT TRACKING REPORT As of September 30, 2022

					Estimate			Actuals		Varian	ice		
								_		Total Estima			
CIP Ref #	Project Name ¹	Project Manager	BOD Project Approval Date	Estimate	Revisions to Estimate	Revised Estimate	Spending to Date	Forecast to Completion	Total Estimated Completion Cost	vs. Revised I	Estimate %	Physical Project Completion	Comments
	MPROVEMENT PROJECTS		Approval Date		200		2410	- completion	completion cost	Amount	,,,	Completion	Comments
02.0142	Daves Creek 352 Reliability Improvements Phase I E1913922	Miller, Mike	5/26/2021	\$1,600,000	\$0	\$1,600,000	\$1,431,332	\$10,000	\$1,441,332	(\$158,668)	90%	95%	This project converted/rebuilt the overhead, 12.5kV, V-phase feeder to a three-phase feeder from the Dave's Creek Substation to Sunrise Inn near Cooper Landing while replacing approximately 100 poles. This project was bid in July with the low bid going to Alaska Line Builders (ALB). Project construction was completed on 01/20/22 with the final inspection on 01/26/22 and is now in the close-out phase. Final walk through took place on 7/7/22, and warranty work has been completed as of 8/24/22.
03.0485	O'Malley OH/UG: Rockridge Drive to Hillside Drive ⁴ E1813812, E1913870	Miller, Mike	4/28/2021	\$4,100,000	\$0	\$4,100,000	\$3,930,159	\$169,841	\$4,100,000	\$0	100%	90%	This project converts the overhead 12.5kV circuit to underground per Title 21 mandates and in conjunction with DOT road improvements. This project was bid in October 2021 with the low bid going to Lineworks. Lineworks completed construction of this project in October 2022. The project is currently in the close-out phase.
03.0810 11.0006	Jewel Lake Road OH/UG: Strawberry Road to W. 84th Ave E2013957 ² , E2120058	Miller, Mike	2/16/2022	\$3,300,000	\$0	\$3,300,000	\$2,295,498	\$1,004,502	\$3,300,000	\$0	100%	95%	This project will retire approximately one mile of overhead three-phase primary 12kV and install new underground replacement circuits on the west side of Jewel Lake Road between Strawberry Road and 84th Avenue. In addition, conduit is being installed for future 35kV subtransmission infrastructure and communications. Bids were solicited for the project with Sturgeon Electric selected as the contractor. Notice to proceed was given in May 2022, construction began in June 2022 and was completed in September 2022. This project has been moved to the close-out phase.
05.0300	Campbell Lake Substation Rebuild E1920057, E2114076, C2130007	Moe, Jesse	2/16/2022	\$7,400,000	\$0	\$7,400,000	\$719,042	\$6,680,958	\$7,400,000	\$0	100%	7%	Design responsibility has moved from an in-house effort to EPS. A new baseline schedule has been developed with construction now slated for Q2 of 2024. Switchgear procurement is underway with delivery projected in August 2024. Estimated energization date is December 2024.
12.1027	Battery Energy Storage System - BESS E1720056, E1720057, P2031027	Laughlin, Andrew	1/19/2022	\$58,500,000	\$0	\$58,500,000	\$2,769,064	\$55,730,936	\$58,500,000	\$0	100%	5%	Chugach's RFP for a battery energy storage system (BESS) garnered four responses. The technical evaluation is complete. NERA has completed the revised economic evaluation of the BESS for the Power Pool regarding the net present value (NPV) of avoided fuel and O&M. T&Cs are being negotiate with the battery vendor selected for the project.
20.0252 20.0196	PS Replacement I2140001, I2140007, I2140018	Travis, Joshua	1/19/2022	\$16,973,000	\$0	\$16,973,000	\$2,477,435	\$14,495,565	\$16,973,000	\$0	100%	3%	The invoice cloud contract was approved by Chugach's Board of Directors. Training for November and December have been scheduled. Training, testing, and configuration sites have been setup throughout the Chugach campus to support the project. Work on configuration continues. The focus has been on rates, lighting, meter data collection, and billing.
Retiremen	nts & Replacements				1								
10.0207	East Cable Terminal Reactor Replacement E2120054	Moe, Jesse	11/22/2021	\$3,200,000	\$0	\$3,200,000	\$168,117	\$3,031,883	\$3,200,000	\$0	100%	20%	Design is now scheduled for completion in early 2023. The project will go out to bid to an OELCC contractor Q2 2023. Construction will begin in May 2023 and is now expected to be completed by August 2023. The procurement contract for the HICO reactor has been completed, with delivery expected in Q1 2023. The reactor design approval process is ongoing and the design for the reactor replacement is about 35% to date. Remaining work has been postponed until next spring.
10.0240	Retire INSS 138kV Facilities E1720055	Moe, Jesse	1/24/2018	\$2,700,000	\$0	\$2,700,000	\$2,358,548	\$10,000	\$2,368,548	(\$331,452)	88%	99%	The retirement portion of this project has been completed by the OELCC time and materials contractor brought on the summer of 2020 for COVID mitigation. Due to high commodity pricing associated with the affects of COVID on supply chains, the moving of transformers to new foundations will be addressed in a future project. This portion of the project is currently in closeout.
10.0364	115kV Quartz Creek T/L Rebuild: Girdwood to Indian Substation E2020053	Merkel, Justin	10/26/2022	\$21,200,000	\$0	\$21,200,000	\$904,905	\$20,295,095	\$21,200,000	\$0	100%	20%	The design of the line rebuild is 95% complete. Permitting is underway. Documents are being prepared for steel procurement. Construction is estimated in 2024. Permitting will determine project schedule.
20.0033 20.0035	Fuel Tank Replacement and Storm Drain Reconstruction A2040003, A2040004	Prior, Tim	2/24/2021	\$1,173,654	\$0	\$1,173,654	\$1,473,665	\$1,126	\$1,474,791	\$301,137	126%	99%	Fuel tanks and storm drains are installed. Construction took place over the summer/fall/winter of 2021 and 2022 and is now anticipated to be completed by December 15, 2022. The project costs are higher than expected due to additional electrical work because of inaccurate electrical drawings. Additionally, we encountered unexpected contaminated soil and an additional storm drain replacement, as well as unanticipated environmental charges. Project is complete awaiting final invoice and drawings/red lines.

CHUGACH ELECTRIC ASSOCIATION CAPITAL PROJECT TRACKING REPORT As of September 30, 2022

					Estimate			Actuals		Varian	ce										
												Total Estimated Cost									
CIP Ref #	Project Name ¹	Project Manager	BOD Project	Estimate	Revisions to	Revised Estimate	Spending to	Forecast to	Total Estimated	vs. Revised E	stimate	Physical Project									
	,		Approval Date		Estimate		Date	Completion	Completion Cost	Amount	%	Completion	Comments								
Agency M	andated																				
20.0304	Eklutna Fish & Wildlife ^{3,5} P1990277, P2000898	Brodie, Mike	11/26/2019 12/16/2020 12/15/2021	\$4,247,373	\$0	\$4,247,373	\$2,244,562	\$1,950,000	\$4,194,562	(\$52,811)	99%	60%	Eklutna F&W is a multi-year project with final completion of the program in late 2024. The 2022 budget was the second year of a 2-year study program on the Eklutna River, Lake, and plant facilities. Year 1 study reports have been finalized and distributed to the project technical working groups. The field work and data collection effort for the study year 2 was completed in Oct 2022. Draft Year 2 study reports are expected at the end of 1st quarter 2023. Draft program development will occur through 2023 with the final program likely submitted to the State of Alaska in 2nd quarter 2024 for approval in accordance with the 1991 Eklutna Fish & Wildlife Agreement.								

¹ Report tracks projects with costs exceeding \$1M

² Projects funded by the Undergrounding Ordinance

³ Represents Chugach's portion

⁴ Projects funded by a combination of the Undergrounding Ordinance and DOT

⁵ Represents Chugach's portion of this project. Estimate is based on the approved capital budgets for 2020, approved resolution No 02 02 21, and the budget included in the 2022-2026 CIP reviewed by the BOD on 12/15/2021.



TO:

Sherri L. Highers, Chief Financial Officer

THROUGH: Karen Griffin, Vice President, Finance & Accounting

FROM:

Curtis Sims, Sr. Manager, Budget & Financial Reporting

DATE:

September 30, 2022

SUBJECT:

3rd Quarter 2022 Operating Budget Status Report

There were no budget adjustments in the third of 2022. See Operating Budget Status Report on page 2.

CHUGACH ELECTRIC ASSOCIATION, INC. OPERATING BUDGET STATUS REPORT 3RD QUARTER 2022

CATEGORY		2022 Q2 AMENDED BUDGET	2022 Q3 BUDGET REVISIONS		2022 Q3 AMENDED BUDGET	
Operating Revenue and Patronage Capital	\$	345,060,581	\$	-	\$	345,060,581
Fuel and Purchased Power Expense		102,741,756		-		102,741,756
Power Production Expense		36,526,615		-		36,526,615
Transmission Expense		11,473,532		_		11,473,532
Distribution Expense		28,908,401		_		28,908,401
Customer Expense		11,510,953		_		11,510,953
Administrative, General & Other		46,129,487		_		46,129,487
Depreciation and Amortization Expense		61,413,835		-		61,413,835
Interest Expense, Net		38,424,734		_		38,424,734
Total Cost of Electric Service	\$	337,129,313	\$	-	\$	337,129,313
Patronage Capital & Operating Margins	\$	7,931,268	\$	-	\$	7,931,268
Non-Operating Margins - Interest		291,144		_		291,144
Allowance for Funds Used During Construction		301,074		_		301,074
Non-Operating Margins - Other		(145,180)		_		(145,180)
Patronage Capital or Margins	\$	8,378,306	\$	-	\$	8,378,306
MFI/I		1.20				1.20
TIER		1.21				1.21

CHUGACH ELECTRIC ASSOCIATION, INC. OPERATING BUDGET STATUS REPORT 2ND QUARTER 2022

CATEGORY		2022 Q1 AMENDED BUDGET	2022 Q2 BUDGET REVISIONS		2022 Q2 AMENDED BUDGET	
Operating Revenue and Patronage Capital	\$	345,060,581	\$	-	\$	345,060,581
Fuel and Purchased Power Expense		102,741,756		-		102,741,756
Power Production Expense		36,526,615		393,051		36,919,666
Transmission Expense		11,473,532		· -		11,473,532
Distribution Expense		28,908,401		-		28,908,401
Customer Expense		11,510,953		-		11,510,953
Administrative, General & Other		46,129,487		(393,051)		45,736,436
Depreciation and Amortization Expense		61,413,835		-		61,413,835
Interest Expense, Net		38,424,734		-		38,424,734
Total Cost of Electric Service	\$	337,129,313	\$	-	\$	337,129,313
Patronage Capital & Operating Margins	\$	7,931,268	\$	-	\$	7,931,268
Non-Operating Margins - Interest		291,144		-		291,144
Allowance for Funds Used During Construction		301,074		-		301,074
Non-Operating Margins - Other		(145,180)		-		(145,180)
Patronage Capital or Margins	\$	8,378,306	\$	-	\$	8,378,306
MFI/I		1.20				1.20
TIER		1.21				1.21

CHUGACH ELECTRIC ASSOCIATION, INC. OPERATING BUDGET STATUS REPORT 1ST QUARTER 2022

CATEGORY	A	2022 APPROVED BUDGET	2022 Q1 BUDGET EVISIONS	٠	2022 Q1 AMENDED BUDGET
Operating Revenue and Patronage Capital	\$	353,756,696	\$ (8,696,115)	\$	345,060,581
Fuel and Purchased Power Expense		105,281,462	(2,539,706)		102,741,756
Power Production Expense		36,526,615	<u>-</u>		36,526,615
Transmission Expense		11,473,532	_		11,473,532
Distribution Expense		28,908,401	-		28,908,401
Customer Expense		11,510,953	_		11,510,953
Administrative, General & Other		52,462,820	(6,333,333)		46,129,487
Depreciation and Amortization Expense		61,413,835	<u>-</u>		61,413,835
Interest Expense, Net		38,424,734	_		38,424,734
Total Cost of Electric Service	\$	346,002,352	\$ (8,873,039)	\$	337,129,313
Patronage Capital & Operating Margins	\$	7,754,344	\$ 176,924	\$	7,931,268
Non-Operating Margins - Interest		291,144	-		291,144
Allowance for Funds Used During Construction		301,074	-		301,074
Non-Operating Margins - Other		(145,180)	_		(145,180)
Patronage Capital or Margins	\$	8,201,382	\$ 176,924	\$	8,378,306
MFI/I		1.20			1.20
TIER		1.20			1.21

September 2022 YTD Financial Information November 30, 2022

Chugach Electric Association

September 2022 YTD Financial Information

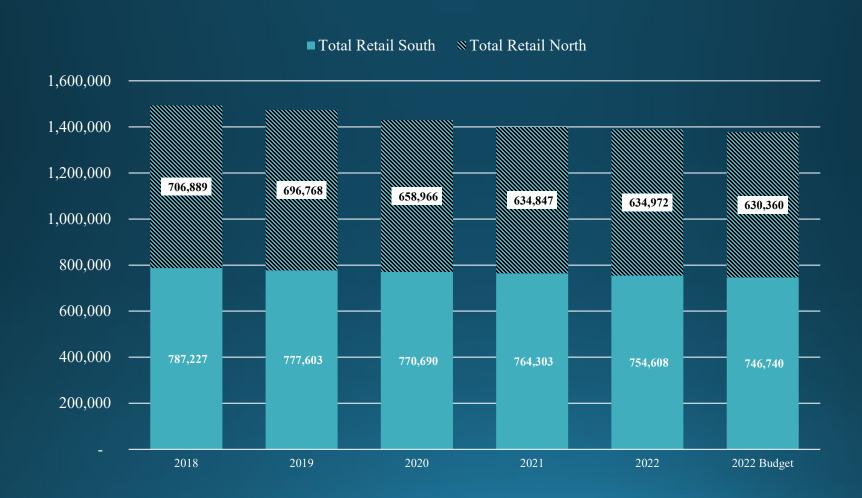
MWH Sales

Statement of Operations

Balance Sheet

Statement of Cash Flows

September 2022 YTD Financial Information Retail MWh Sales Comparison



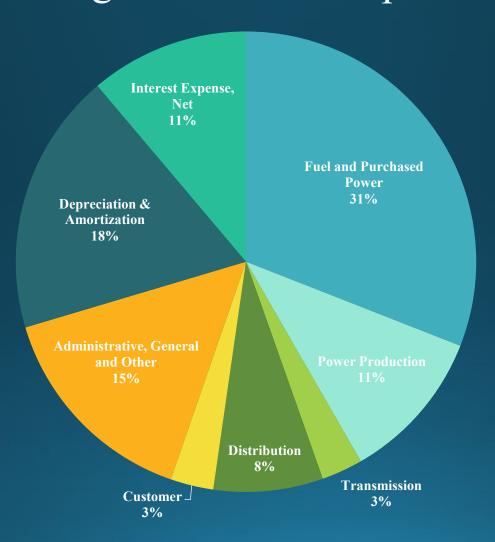
September 2022 YTD Financial Information 5 Year Seward MWh Sales Comparison



September 2022 YTD Financial Information Comparative Statement of Operations

CATEGORY	ACTUAL	BUDGET ¹	VARIANCE
Operating Revenue & Patronage Capital	\$ 261,709,317	\$ 254,292,813	\$ 7,416,504
Fuel and Purchased Power	\$ 80,811,935	\$ 78,153,395	\$ 2,658,540
Power Production	\$ 28,031,401	\$ 27,567,704	\$ 463,697
Transmission	\$ 7,561,104	\$ 8,606,261	\$ (1,045,157)
Distribution	\$ 20,078,733	\$ 21,198,865	\$ (1,120,132)
Customer	\$ 7,869,998	\$ 8,633,362	\$ (763,365)
Administrative, General and Other	\$ 39,413,792	\$ 39,408,116	\$ 5,676
Depreciation & Amortization	\$ 48,160,719	\$ 45,967,810	\$ 2,192,909
Interest Expense, Net	\$ 29,151,440	\$ 28,915,196	\$ 236,244
Total Cost of Electric Service	\$ 261,079,122	\$ 258,450,709	\$ 2,628,412
Patronage Capital & Operating Margins	\$ 630,195	\$ (4,157,896)	\$ 4,788,092
Non-Operating Margins - Interest	\$ 385,176	\$ 218,358	\$ 166,818
Allowance for Funds Used During Construction	\$ 65,624	\$ 209,781	\$ (144,157)
Non-Operating Margins - Other	\$ (47,260)	\$ (108,886)	\$ 61,626
Patronage Capital or Margins	\$ 1,033,735	\$ (3,838,643)	\$ 4,872,379
Adj. Patronage Capital or Margins²	\$ 7,686,929	\$ 2,814,550	\$ 4,872,379
MFI/I	1.03	0.88	
TIER	1.03	0.87	
¹ Amended budget ² Results if adjusted by secondary regulatory asset & Eklutna PPA			

September 2022 YTD Financial Information Total Operating and Interest Expense



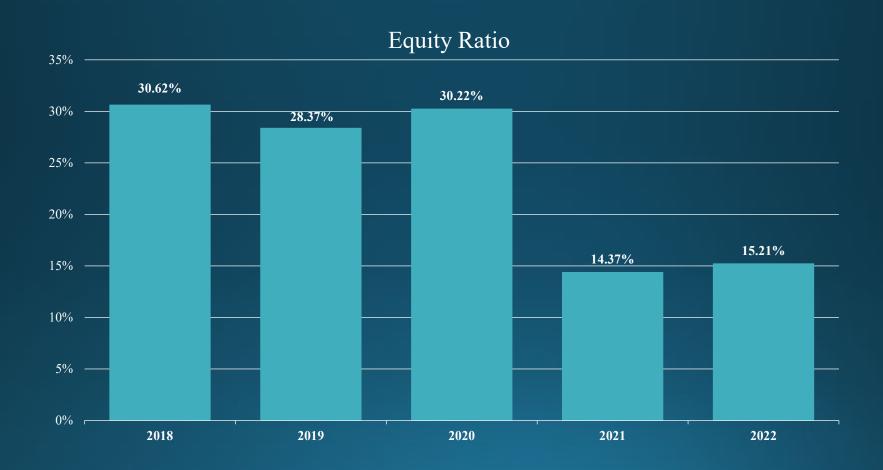
September 2022 YTD Financial Information Comparative Balance Sheet, Assets & Other Debits

ASSETS & OTHER DEBITS	9/30/2022	12/31/2021	CHANGE
Electric Plant in Service	2,110,932,473	2,085,567,712	25,364,761
Construction Work in Progress	41,131,381	34,253,304	6,878,077
Total Utility Plant	\$ 2,152,063,854	\$ 2,119,821,016	32,242,836
Accum. Prov. for Depreciation/Amortization	(688,464,701)	(640,729,478)	(47,735,223)
Net Utility Plant	\$ 1,463,599,153	\$ 1,479,091,538	(15,492,385)
Nonutility Property - Net	76,889	76,889	0
Financing & Operating Lease Right-of-Use Assets	4,097,390	4,126,967	(29,577)
Investment in Assoc. Organizations	6,993,487	7,280,936	(287,449)
Special Funds	34,480,872	43,016,636	(8,535,764)
Restricted Cash Equivalents & Other	64,310	64,310	0
Long-term Prepayments	342,892	291,846	51,046
Total Other Property & Investments	\$ 46,055,840	\$ 54,857,584	(8,801,744)
Cash & Restricted Cash	20,929,863	37,590,723	(16,660,860)
Special Deposits and Marketable Securities	58,300	58,300	0
Accounts Receivable - Net	41,384,195	47,186,182	(5,801,987)
Materials and Supplies, Fuel Stock	66,067,902	59,371,225	6,696,677
Prepayments	8,643,324	4,917,095	3,726,229
Other Current & Accrued Assets	13,261,391	942,497	12,318,894
Total Current & Accrued Assets	\$ 150,344,975	\$ 150,066,022	278,953
Deferred Debits	108,674,256	112,348,138	(3,673,882)
Total Assets & Other Debits	\$ 1,768,674,224	\$ 1,796,363,282	\$ (27,689,058)

September 2022 YTD Financial Information Comparative Balance Sheet, Liabilities & Other Credits

LIABILITIES & OTHER CREDITS	9/30/2022	12/31/2021	CHANGE
Memberships	1,977,856	1,949,262	28,594
Pat. Capital, Margins & Equities	204,907,251	204,051,676	855,575
Total Margins & Equities	\$ 206,885,107	\$ 206,000,938	\$ 884,169
Long-Term Debt - Bonds	1,139,549,996	1,173,366,663	(33,816,667)
Long-Term Debt - Other	19,950,000	23,028,000	(3,078,000)
Unamortized Debt Issuance Costs	(5,994,915)	(6,072,373)	77,458
Operating Lease Liabilities	3,633,269	3,835,282	(202,013)
Finance Lease Liabilities	202,569	13,667	188,902
Total Long-Term Debt	\$ 1,157,340,919	\$ 1,194,171,239	\$ (36,830,320)
Notes Payable	81,179,229	64,473,838	16,705,391
Accounts Payable	19,902,138	14,878,065	5,024,073
Consumer Deposits	5,178,095	5,663,067	(484,972)
Other Current & Accrued Liabilities	55,196,961	52,236,502	2,960,459
Total Current & Accrued Liabilities	\$ 161,456,423	\$ 137,251,472	\$ 24,204,951
Deferred Compensation	1,387,476	2,115,229	(727,753)
Other Liabilities, Non-Current	790,993	741,387	49,606
Deferred Liabilities	11,799,253	24,724,119	(12,924,866)
BRU Regulatory Liability	99,902,155	107,364,906	(7,462,751)
Cost of Removal Obligation	129,111,898	123,993,992	5,117,906
Total Liabilities & Other Credits	\$ 1,768,674,224	\$ 1,796,363,282	\$ (27,689,058)

September 2022 YTD Financial Information 5 Year Equity Ratio



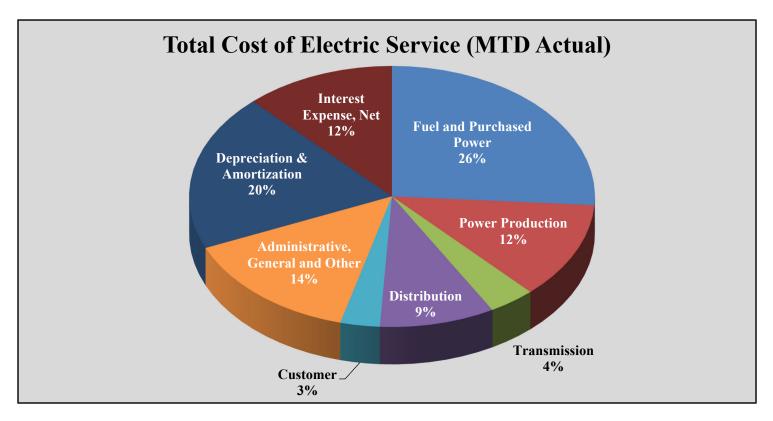
September 2022 YTD Financial Information Statements of Cash Flows

	Sej	otember 30, 2022	September 30, 2021
1. Cash flows from operating activities:	\$	1,033,735 \$	2,755,684
Assignable margins			
Adjustments to reconcile assignment margins to net cash provided (used) by operating activities:			
Depreciation and amortization		57,562,161	55,142,519
Allowance for funds used during construction		(65,624)	(85,154
Other non-cash charges		776,231	296,09
(Increase) decrease in assets		(9,712,813)	(11,510,736
Increase (decrease) in liabilities		(4,686,839)	(13,501,954
Net cash provided by operating activities:	\$	44,906,851 \$	33,096,45
2. Cash flows from investing activities:			
Return of capital from investment in associated organizations		288,329	317,21
Investment in special funds		0	(12,051,42)
Proceeds from capital grants		238,604	109,65
Extension and replacement of plant		(49,387,489)	(23,440,950
Net cash used in investing activities:	\$	(48,860,556) \$	
3. Cash flows from financing activities:			
Payments for debt issue costs		0	(110,629
Net increase (decrease) in short-term obligations		12,000,000	2,000,00
Net increase (decrease) in long-term obligations		(32,166,667)	(32,052,667
Net increase (decrease) in consumer advances/retired			
patronage/other		7,459,512	5,384,81
Net cash (used in) financing activities:	\$	(12,707,155) \$	(24,778,478
Net change in cash, cash equivalents & restricted cash		(16,660,860)	(26,747,530
4. Cash, cash equivalents & restricted cash at beginning of period	\$	37,655,033 \$	60,456,41
5. Cash, cash equivalents and restricted cash at end of period	\$	20,994,173 \$	33,708,88

Questions?

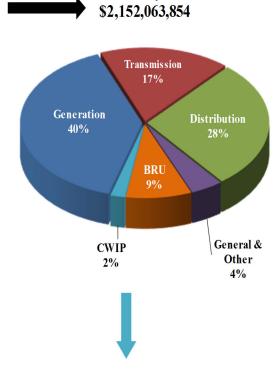
COMPARATIVE FINANCAL REPORT STATEMENT OF OPERATIONS 2022 MTD ACTUAL TO BUDGET

CATEGORY	ACTUAL	BUDGET ¹	VA	ARIANCE
Operating Revenue & Patronage Capital	\$ 26,215,500	\$ 26,153,720	\$	61,780
Fuel and Purchased Power	7,027,112	7,513,887		(486,775)
Power Production	3,229,767	3,097,082		132,685
Transmission	999,016	935,289		63,727
Distribution	2,474,767	2,274,675		200,092
Customer	847,490	966,218		(118,728)
Administrative, General and Other	3,889,372	4,292,576		(403,204)
Depreciation & Amortization	5,240,679	5,117,796		122,883
Interest Expense, Net	3,240,868	3,181,057		59,811
Total Cost of Electric Service	\$ 26,949,071	\$ 27,378,580	\$	(429,509)
Patronage Capital & Operating Margins	\$ (733,571)	\$ (1,224,860)	\$	491,289
Non-Operating Margins - Interest	68,180	24,262		43,918
Allowance for Funds Used During Construction	9,496	28,619		(19,122)
Non-Operating Margins - Other	555	(12,098)		12,653
Patronage Capital or Margins	\$ (655,340)	\$ (1,184,077)	\$	528,737
Adj. Patronage Capital or Margins ²	\$ 83,903	\$ (444,834)	\$	528,737
¹ Amended budget				
² Results if adjusted by secondary regulatory asset & Eklutna P	PA			



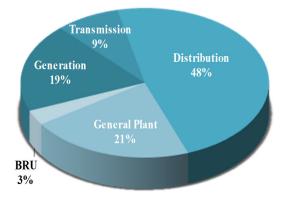
BALANCE SHEET

ASSETS & OTHER DEBITS	9/30/2022	12/31/2021
Electric Plant in Service	2,110,932,473	2,085,567,712
Construction Work in Progress	41,131,381	34,253,304
Total Utility Plant	\$ 2,152,063,854	\$ 2,119,821,016
Accum. Prov. for Depreciation/Amortization	(688,464,701)	(640,729,478)
Net Utility Plant	\$ 1,463,599,153	\$1,479,091,538
Nonutility Property - Net	76,889	76,889
Financing & Operating Lease ROU Assets	4,097,390	4,126,967
Investment in Assoc. Organizations	6,993,487	7,280,936
Special Funds	34,480,872	43,016,636
Restricted Cash Equivalents & Other	64,310	64,310
Long-term Prepayments	342,892	291,846
Total Other Property & Investments	\$ 46,055,840	\$ 54,857,584
Cash & Restricted Cash	20,929,863	37,590,723
Special Deposits and Marketable Securities	58,300	58,300
Accounts Receivable - Net	41,384,195	47,186,182
Materials and Supplies, Fuel Stock	66,067,902	59,371,225
Prepayments	8,643,324	4,917,095
Other Current & Accrued Assets	13,261,391	942,497
Total Current & Accrued Assets	\$ 150,344,975	\$ 150,066,022
Deferred Debits	108,674,256	112,348,138
Total Assets & Other Debits	\$ 1,768,674,224	\$ 1,796,363,282
LIABILITIES & OTHER CREDITS	9/30/2022	12/31/2021
Memberships	1,977,856	1,949,262
Pat. Capital, Margins & Equities	204,907,251	204,051,676
Total Margins & Equities	\$ 206,885,107	\$ 206,000,938
Long-Term Debt - Bonds	1,139,549,996	1,173,366,663
Long-Term Debt - Other	19,950,000	23,028,000
Unamortized Debt Issuance Costs	(5,994,915)	(6,072,373)
Operating Lease Liabilities	3,633,269	3,835,282
Finance Lease Liabilities	202,569	13,667
Total Long-Term Debt	\$ 1,157,340,919	\$1,194,171,239
Notes Payable	81,179,229	64,473,838
Accounts Payable	19,902,138	14,878,065
Consumer Deposits	5,178,095	5,663,067
Other Current & Accrued Liabilities	55,196,961	52,236,502
Total Current & Accrued Liabilities	\$ 161,456,423	\$ 137,251,472
Deferred Compensation	1,387,476	2,115,229
Other Liabilities, Non-Current	790,993	741,387
Deferred Liabilities	11,799,253	24,724,119
BRU Regulatory Liability	99,902,155	107,364,906
	100 111 000	122 002 002
Cost of Removal Obligation Total Liabilities & Other Credits	129,111,898 \$ 1,768,674,224	123,993,992



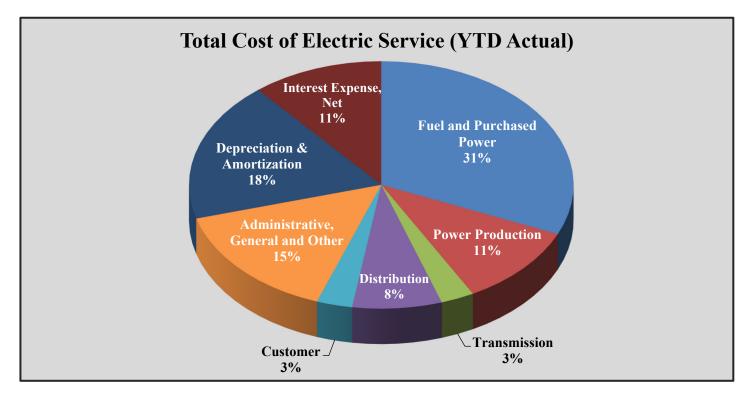
Total Utility Plant

Construction Work in Progress \$41,131,381

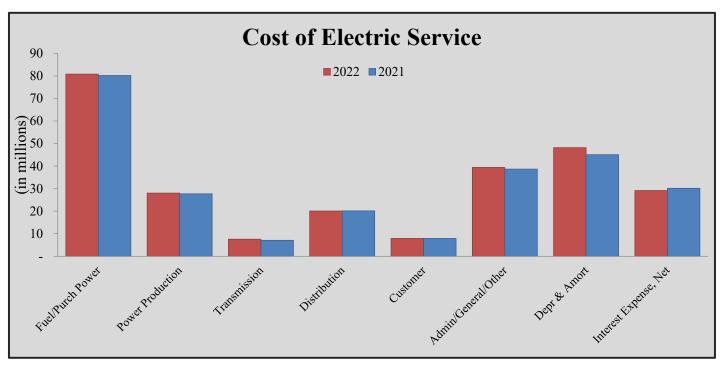


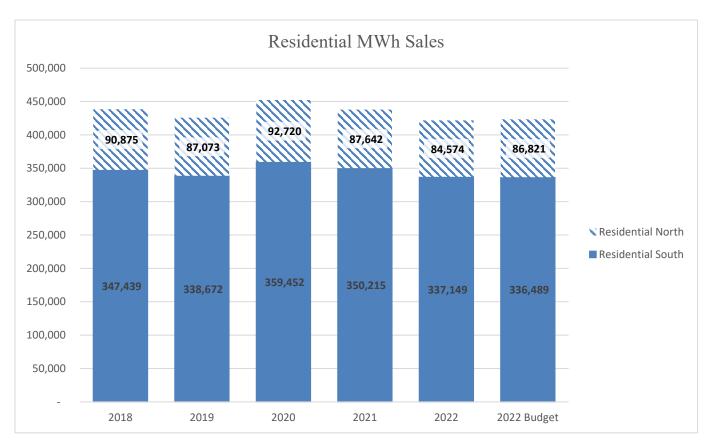
COMPARATIVE FINANCAL REPORT STATEMENT OF OPERATIONS 2022 YTD ACTUAL TO BUDGET

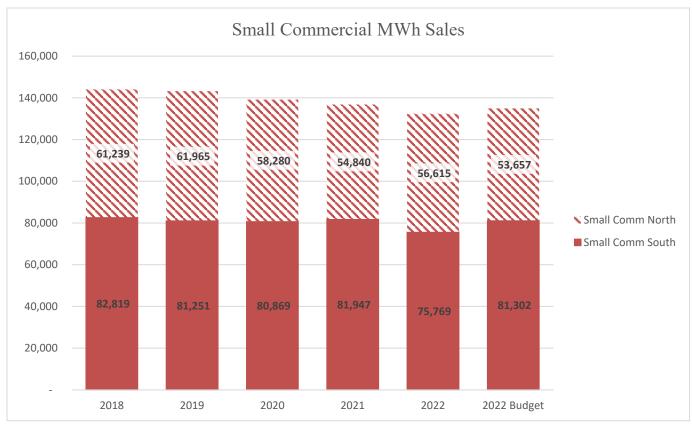
CATEGORY		ACTUAL	BUDGET ¹	VARIANCE	
Operating Revenue & Patronage Capital	\$	261,709,317	\$ 254,292,813	\$	7,416,504
Fuel and Purchased Power		80,811,935	78,153,395		2,658,540
Power Production		28,031,401	27,567,704		463,697
Transmission		7,561,104	8,606,261		(1,045,157)
Distribution		20,078,733	21,198,865		(1,120,132)
Customer		7,869,998	8,633,362		(763,365)
Administrative, General and Other		39,413,792	39,408,116		5,676
Depreciation & Amortization		48,160,719	45,967,810		2,192,909
Interest Expense, Net		29,151,440	 28,915,196		236,244
Total Cost of Electric Service	\$	261,079,122	\$ 258,450,709	\$	2,628,412
Patronage Capital & Operating Margins	\$	630,195	\$ (4,157,896)	\$	4,788,092
Non-Operating Margins - Interest		385,176	218,358		166,818
Allowance for Funds Used During Construction		65,624	209,781		(144,157)
Non-Operating Margins - Other		(47,260)	(108,886)		61,626
Patronage Capital or Margins	\$	1,033,735	\$ (3,838,643)	\$	4,872,379
Adj. Patronage Capital or Margins ²	\$	7,686,929	\$ 2,814,550	\$	4,872,379
MFI/I		1.03	0.88		
TIER		1.03	0.87		
¹ Amended budget					
² Results if adjusted by secondary regulatory asset & Eklu	ıtna P	PA			

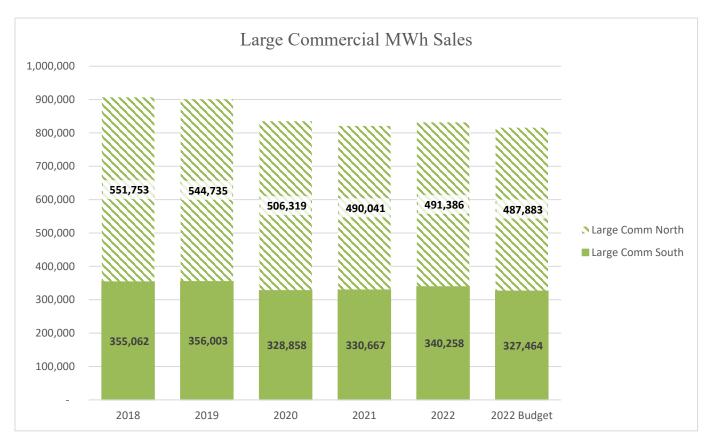


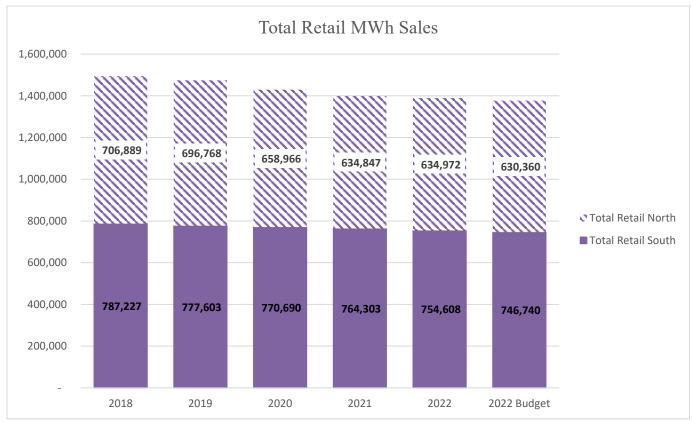
COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS CURRENT TO PRIOR YEAR			
CATEGORY		2022 YTD ACTUAL	2021 YTD ACTUAL
Operating Revenue & Patronage Capital	\$	261,709,317	\$ 259,280,252
Fuel and Purchased Power		80,811,935	80,207,375
Power Production		28,031,401	27,691,002
Transmission		7,561,104	7,075,336
Distribution		20,078,733	20,140,798
Customer		7,869,998	7,875,904
Administrative, General and Other		39,413,792	38,669,083
Depreciation & Amortization		48,160,719	45,039,708
Interest Expense, Net		29,151,440	30,140,562
Total Cost of Electric Service	\$	261,079,122	\$ 256,839,768
Patronage Capital & Operating Margins	\$	630,195	\$ 2,440,484
Non-Operating Margins - Interest		385,176	220,504
Allowance for Funds Used During Construction		65,624	85,154
Non-Operating Margins - Other		(47,260)	9,542
Patronage Capital or Margins	\$	1,033,735	\$ 2,755,684
Adj. Patronage Capital or Margins ¹	\$	7,686,929	N/A
MFI/I		1.03	1.09
TIER		1.03	1.09
¹ Results if adjusted by secondary regulatory asset & Eklutna PPA			

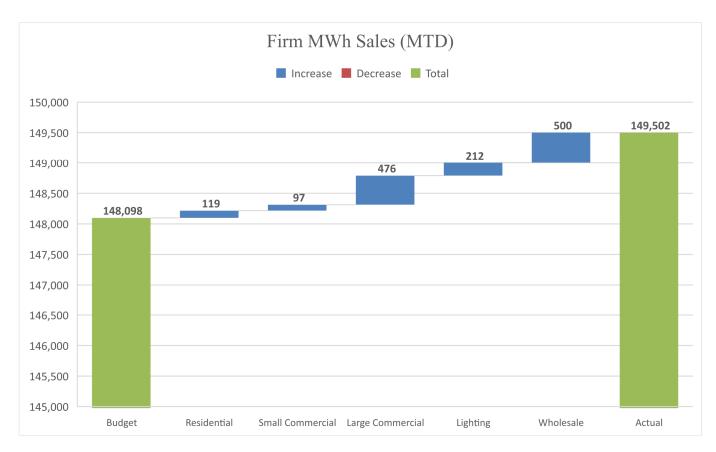




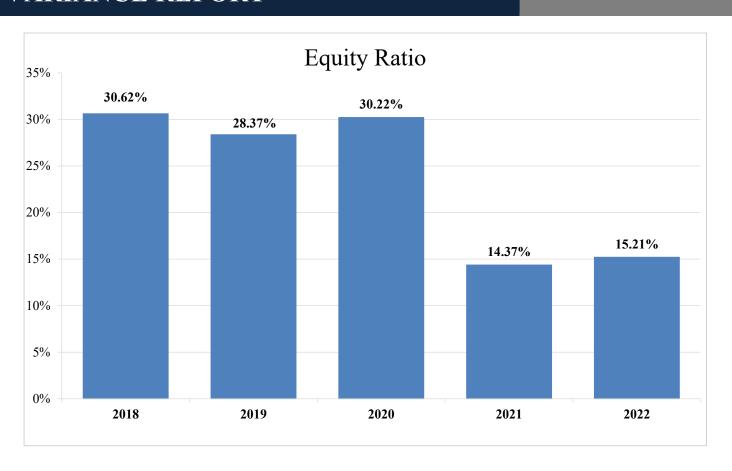


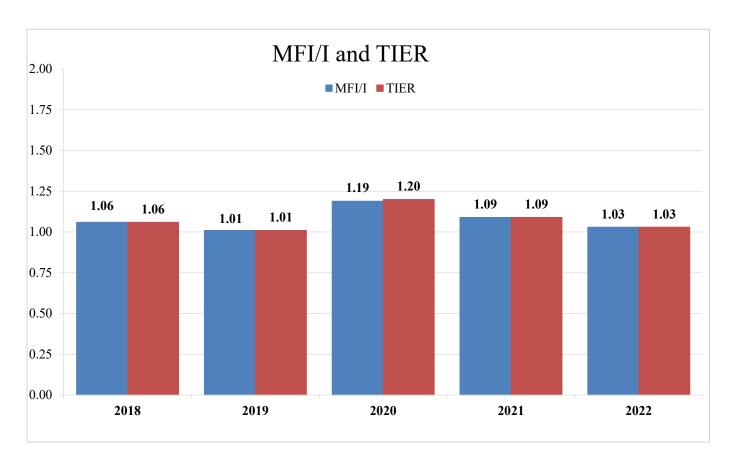












ENERGY SALES (kWh)

	2022 Actual	2022 Budget
Retail Energy Sales	1,389,580,438	1,377,100,264
Wholesale Energy Sales	45,716,674	43,058,799
Total Firm Energy Sales	1,435,297,112	1,420,159,063
Economy Energy/Capacity	147,907,000	96,415,945
Power Pool Sales	127,291,000	117,000,000
Total Energy Sales	1,710,495,112	1,633,575,008

Firm energy sales totaled 1,435,297,112 kWh, which was a 1.1% favorable variance compared to budget. While the total of retail energy sales were above budget, lower residential and small commercial sales were offset by higher large commercial sales. Wholesale and economy energy and capacity sales were both over budget by 6.2% and 53.4%, respectively. The favorable variance related to economy sales was due to higher than anticipated sales to GVEA as well as unanticipated sales to HEA. Power pool sales with MEA totaled 127,291,000 kWh, which was over budget by 8.8%.

ENERGY REVENUE (in millions)

	2022 Actual	2022 Budget
Retail Revenue Wholesale Revenue Total Firm Revenue	\$ 236.3 3.8 240.1	\$ 236.9 <u>4.3</u> 241.2
Economy Energy/Capacity Revenue Power Pool Revenue Other Operating Revenue Total Revenue	$ \begin{array}{r} 14.6 \\ 1.3 \\ \underline{5.7} \\ \$ 261.7 \end{array} $	8.2 $ 1.2 $ $ 3.7 $ $ $ 254.3$

While revenue from firm sales was on par with budget at \$240.1 million compared to \$241.2 million, lower residential and small commercial revenue was somewhat offset by higher large commercial revenue. Economy energy and capacity revenue was over budget by 78.9%, due to higher than anticipated sales to GVEA. Power pool revenue with MEA was over budget at \$1.3 million compared to a budget of \$1.2 million. Other operating revenue includes late fees, pole rental, wheeling, microwave, BRU royalties, grants, AWWU revenue, miscellaneous service, and other electric revenue. Other operating revenue totaled \$5.7 million compared to \$3.7 million in the budget, due primarily to higher revenue from gas exchange and wheeling from GVEA.

FUEL AND PURCHASED POWER (in millions)

	2022 Actual	2022 Budget
Fuel	\$ 63.7	\$ 62.2
Purchased Power	<u>17.1</u>	16.0
Total	\$ 80.8	\$ 78.2

Fuel expense includes fuel, storage, transportation, and BRU operating costs. Fuel expense was \$63.7 million compared to \$62.2 million in the budget. This unfavorable variance was due primarily to higher than anticipated BRU operating costs.

Fuel purchased or withdrawn from inventory for production was 5,556,324 Mcf at an average effective price of \$8.59 per Mcf compared to 5,658,186 Mcf budgeted at an average effective price of \$8.53 per Mcf.

Purchased power expense represents energy purchased from Bradley Lake, Fire Island, Eklutna, MEA through power pooling and other utilities as needed, as well as costs associated with dispatching. Purchased power expense was \$17.1 million compared to \$16.0 million in the budget. This unfavorable variance was caused primarily by higher energy purchases from Fire Island and Bradley Lake, in addition to higher costs associated with Bradley Lake and certain costs associated with power pooling, which was somewhat offset by lower system control and dispatch labor.

Energy purchased was 198,417 MWh at an average effective price of 6.62 cents per kWh compared to 156,668 MWh budgeted at an average effective price of 7.19 cents per kWh.

POWER PRODUCTION (in millions)

	<u>2022 Actual</u>	2022 Budget
Power Production	\$ 28.0	\$ 27.6

Power production expense was \$28.0 million compared to \$27.6 million in the budget. Higher warehouse costs allocated to this financial category, the amortization of acquired ML&P regulatory assets, and higher maintenance expense at Sullivan, was largely offset by lower labor costs at the Nikkels, SPP, and Sullivan plants.

TRANSMISSION OPERATIONS AND MAINTENANCE (in millions)

	<u>2022 Actual</u>	2022 Budget
Transmission	\$ 7.6	\$ 8.6

Transmission operations and maintenance expense was \$7.6 million compared to \$8.6 million in the budget. This favorable variance was due primarily to lower labor and warehouse costs allocated to this financial category.

DISTRIBUTION OPERATIONS AND MAINTENANCE (in millions)

	<u>2022 Actual</u>	<u>2022 Budget</u>
Distribution	\$ 20.1	\$ 21.2

Distribution operations and maintenance expense was \$20.1 million compared to \$21.2 million in the budget. This favorable variance was due primarily to lower labor and information services costs allocated to this financial category.

CONSUMER ACCOUNTS / CUSTOMER INFORMATION (in millions)

	<u>2022 Actual</u>	2022 Budget
Consumer/Customer Information	\$ 7.9	\$ 8.6

Consumer accounts and customer information expense was \$7.9 million compared to \$8.6 million in the budget. This favorable variance was due primarily to lower labor costs.

ADMINISTRATIVE, GENERAL AND OTHER (in millions)

	2022 Actual	2022 Budget
Administrative, General and Other	\$ 39.4	\$ 39.4

Administrative, general, and other expense includes tax, donations, other deductions associated with preliminary survey and investigation charges of projects, and obsolete inventory write-offs that are not attributable to operating or maintenance accounts. Administrative, general, and other expense was on par with budget. The favorable variance in labor and tax expense, was offset by an unfavorable variance in professional services and other deductions, due primarily to higher than anticipated costs related to legal and RRC, in addition to the write off of obsolete inventory and cancelled projects.

SUMMARY

Depreciation, interest, and interest during construction expense totaled \$77.3 million compared to \$74.9 million in the budget. The unfavorable variance was due primarily to higher than anticipated depreciation expense related to BRU.

All the foregoing expenses resulted in total cost of electric service of \$261.1 million compared to \$258.5 million in the budget.

Non-operating margins include allowance for funds used during construction (AFUDC), capital credit and patronage capital allocations, extraordinary items, and interest and dividend income. Non-operating margins totaled \$403.5 thousand compared to \$319.3 thousand in the budget due primarily to higher non-operating interest income, which was offset by lower AFUDC.

The net result of revenue and expenses was margins of \$1.0 million compared to a projected loss of \$3.8 million in the budget. This resulted in an MFI/I of 1.03, a TIER of 1.03, and an equity-to-total capitalization ratio of 15.21%. The current forecast projects year-end margins of \$8.2 million, an MFI/I of 1.20, and TIER of 1.20.

COMPARATIVE FINANCIAL REPORT STATEMENT OF OPERATIONS YEAR-END FORECAST

	2022 APPROVED	2022 AMENDED	2022 YTD	2022 REVISED
CATEGORY	BUDGET	BUDGET	ACTUALS	FORECAST
Operating Revenue and Patronage Capital	\$353,756,696	\$345,060,581	\$261,709,317	350,953,435 ^{1,2}
Fuel and Purchased Power Expense	105,281,462	102,741,756	80,811,935	106,414,610
Power Production Expense	36,526,615	36,526,615	28,031,401	36,039,764 1,2
Transmission Expense	11,473,532	11,473,532	7,561,104	11,327,868
Distribution Expense	28,908,401	28,908,401	20,078,733	28,551,971 1,2
Customer Expense	11,510,953	11,510,953	7,869,998	11,138,133
Administrative, General & Other	52,462,820	46,129,486	39,413,792	47,489,273 1,2
Depreciation and Amortization Expense	61,413,835	61,413,835	48,160,792	63,633,835 2
Interest Expense, Net	38,424,734	38,424,735	29,151,440	38,660,979 1
Total Cost of Electric Service	\$346,002,352	\$337,129,313	\$261,079,122	343,256,433
Patronage Capital & Operating Margins	\$ 7,754,344	\$ 7,931,268	\$ 630,195	7,697,002
Non-Operating Margins - Interest	291,144	291,144	385,176	457,962
Allowance for Funds Used During Construction	301,074	301,074	65,624	156,917 1
Non-Operating Margins - Other	(145,180)	(145,180)	(47,260)	(83,554) ¹
Patronage Capital or Margins	\$ 8,201,382	\$ 8,378,306	\$ 1,033,735	8,228,327
MFI/I	1.20	1.20	1.03	1.20
TIER	1.20	1.21	1.03	1.20

¹ Forecast based on 9 months actual and 3 months budget

² Forecast has been adjusted to reflect anticipated changes

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

AUDIT AND FINANCE COMMITTEE MEETING AGENDA ITEM SUMMARY

November 30, 2022

<u>ACTI</u>	ON REQUIRED	AGENDA ITEM NO. IX.A.
X	Information Only Motion Resolution Executive Session Other	
TOPIC	C	

Pre-Approval for FY2022 Audit Services

DISCUSSION

KPMG performs a year-end audit of Chugach's financial statements and supplemental schedules, all of which are included in Chugach's annual financial report. KPMG issues a debt compliance letter and a report on our FERC-1 filing and, if applicable, also performs state and/or federal single audits.

MOTION

Move that the Audit and Finance Committee recommend the Board of Directors approve the retention of KPMG for audit services for FY2022 in accordance with the estimated fees outlined in KPMG's audit plan and strategy for the year ending December 31, 2022, as presented in executive session and consistent with the estimated fees in KPMG's contract, due to expire April 15, 2023.

CHUGACH ELECTRIC ASSOCIATION, INC. Anchorage, Alaska

AUDIT AND FINANCE COMMITTEE MEETING AGENDA ITEM SUMMARY

November 30, 2022

ACTION REQUIRED	AGENDA ITEM NO. IX.B.
Information Only X Motion Resolution Executive Session Other	

TOPIC

Recommendation on Approval of the 2023 Operating and Capital Budget

DISCUSSION

On November 30, 2022, the Audit and Finance Committee met and reviewed a proposed 2023 Operating and Capital Budget.

The 2023 Operating Budget is expected to produce margins of \$8.4 million, Margins for Interest/Interest (MFI/I) ratio of 1.20, Times Interest Earned Ratio (TIER) ratio of 1.22 and Equity to Total Capitalization Ratio of 16.3%. These results are based on a Total Cost of Service of \$347.4 million, Total Revenue of \$355.0 million and Non-Operating Margins of \$0.8 million.

The 2023 Capital Budget cash requirement is \$154.5 million, consisting of \$32.6 million in energy storage, \$31.3 million in Distribution, \$21.0 million in Transmission and Sub-transmission, \$7.1 million in Generation, \$23.1 million in BRU and \$39.4 million in Deferred Plant, General Plant and Telecommunications/SCADA capital expenditures. The 2023 Capital Budget includes \$32.2 million funding from surcharges related to BRU and undergrounding.

MOTION

Move that the Audit and Finance Committee recommend the Board of Directors approve the 2023 Operating and Capital Budget which is expected to produce margins of \$8.4 million, MFI/I ratio of 1.20, TIER ratio of 1.22 and Equity to Total Capitalization ratio of 16.3%. These results are based on a Total Cost of Service of \$347.4 million, Total Revenue of \$355.0 million, Non-Operating Margins of \$0.8 million, and a capital expenditure cash requirement of \$154.5 million.