



Notice of the  
**2022 Chugach Electric Association, Inc.  
Election and Annual Membership Meeting**

your cooperative,  
your voice,  
your choice...

*Your Vote*

**Friday, May 20, 2022  
Annual Membership Meeting  
6 pm to 7 pm  
Followed immediately by a special  
meeting of the Board of Directors  
ChangePoint Alaska  
6689 ChangePoint Dr  
Anchorage, AK 99518**

This pamphlet contains:

- voting information
- candidate information
- bylaw information
- director attendance
- director voting records

# 2022 Voting Information

## Introduction

Chugach is more than a utility – it is a member-owned cooperative. As a cooperative, Chugach is guided by a seven-member board of directors elected by and from the membership. Directors are elected to staggered 4-year terms in conjunction with the annual meeting each spring.

Five candidates are running for the two available seats on the board in the 2022 election. This pamphlet contains voting instructions, a proposed bylaw amendment, candidate information, and a director attendance and voting record.

You must be a member of Chugach by March 31, 2022 (date of record as set by the board), to be eligible to vote in the 2022 election. Chugach has moved to a paperless election. Please update your email with Chugach to receive important election materials and voting instructions. Paper ballots and election materials are available upon request.

## Ways to vote

### Electronic voting:

- An email will be sent to you with your voting instructions on April 20. If you don't see it, check your spam filter before contacting the election administrator. **Electronic voting will close at 2 p.m., Friday, May 20.**

### Paper ballot voting:

- **To request a paper ballot, call (907) 563-7366 by May 6.** Paper ballots will be mailed on April 20 to members who have requested them. Return by US Mail in the postage-paid return envelope. **Ballot envelopes must be received in the post office box by noon, Tuesday, May 17.**
- **Return in the secure drop box** at Chugach Electric, 5601 Electron Drive or BDO USA, LLC at 3601 C Street, Suite 600. **Ballot envelopes must be in secure drop box by noon, Tuesday, May 17.**

**A ballot envelope must contain a member number and the appropriate signature for that membership.**

### In-person voting:

- **At the annual meeting on May 20 at ChangePoint Alaska**, 6689 ChangePoint Dr, Anchorage. Members registering at the annual meeting will be able to vote in-person if they have not already cast a valid ballot. In-person member registration and voting begins at 3 pm on Friday, May 20 at the Member Appreciation Event, held in conjunction with annual meeting. **Photo ID required.**

### Need assistance?

If you need assistance with the voting process, contact the election administrator:

**BDO USA, LLC.**  
3601 C Street, Suite 600  
Anchorage, Alaska 99503  
Mon. - Fri. 8 a.m. to 5 p.m.  
(907) 646-7394 or (888) 729-4679

**Which ballot counts?** If more than one vote is cast by a member, the one that is received first will count.

**Voting is a membership right.** Chugach is organized as a not-for-profit, member-owned cooperative. One of the rights of membership is the ability to vote for the board of directors and bylaw changes, providing policy direction for your utility. Please report any evidence of improper voting by calling the election administrator.

### Reminders

- ◆ **Please make sure we have your email on file.** Email service@chugachelectric.com or call 907-563-7366.
- ◆ **Add noreply@chugachelection.com to your approved sender list** to make sure you receive important election communications.
- ◆ **Only members may vote.** Proxy and power of attorney voting is not allowed.
- ◆ **Remember to sign the envelope** if voting by mail or secure drop box.

### Vote early to win ...

**Early-bird voting prizes:** Members who cast an electronic ballot by noon each Friday are eligible. Drawings will be held April 22 & 29 and May 6 & 13. Cast your vote the first week and, if you don't win, your name is carried over to the next week's drawing.

**Grand prize – one year of electricity!** All voters in the Chugach election will be entered to win one year of free electricity (up to 10,000 kWh). When all ballots are in and tabulated, we will draw **two** lucky winners for this grand prize.

### Win a surplus vehicle!

One lucky member will win a surplus vehicle in a random drawing at the annual meeting. Must be registered and present to be eligible to win.

### Member Appreciation Event

Before the annual meeting on May 20, Chugach will host a Member Appreciation Event in the parking lot at ChangePoint Alaska from 3 to 6 pm. Members will be able to take a ride in a bucket truck, tour a power plant, eat a BBQ lunch, learn about energy efficiency, win prizes, and more.

# 2022 Board of Director Candidates

## Candidate Statement Standards

The candidates are solely responsible for the content of their statements. Publication of the candidates' statements does not imply endorsement by Chugach Electric Association, Inc. of any candidate or specific group.

Article III, Section 9 of the Chugach Bylaws calls for candidate statements to specify whether the candidate is:

- (i) A member, officer, director or employee of any union local currently acting as a bargaining agent for Association employees.
- (ii) A person who has within the last two years had a financial interest in a bid, proposal, project or contract with Chugach.
- (iii) A spouse, child, brother, sister, parent, stepparent, stepchild or stepsibling of: a) any person included in subparagraph (i) or (ii) above or b) an employee of the Association.
- (iv) A person running as an authorized representative of a non-natural entity in accordance with Article IV, Section 3(b).

Candidates' responses to these requirements are noted in the area marked "Declarations."

For candidates referencing endorsements by a specific group, Chugach policy requires candidates to maintain on file in the Corporate Communications office, the name of the chairman or president, title, and the address and telephone number at which the group may be contacted.

## Sisi Cooper

Member for: 12 years

Occupation: Process Safety Engineer  
Employer: Applied Engineering Solutions

Education: B.S., Industrial Engineering; NRECA Credentialed Cooperative Director; NRECA Board Leadership Certificate

Nominated by: Petition Candidate  
Incumbent: No  
Declarations: None



### Candidate Statement

As a past Chugach Electric board member for six years, I am enthusiastic about the opportunity to serve the Association's member-owners once again. I pledge to employ my in-depth knowledge of the cooperative and Railbelt utilities' inner workings, combined with my professional expertise, to benefit Chugach's recently expanded member base.

As a former ML&P customer, I believe in engaging the newest Chugach rate-payers, educating them that they have a voice in the governance of the Association: from voting on board elections and bylaw changes, serving on member committees, to running for a board seat.

I have a strong understanding of the ongoing operations and prospective projects of the Association, and I trust that my knowledge can help to provide practical solutions for challenging issues such as:

- Affordable rates
- Providing reliable power from diverse sources.
- Making cost-effective investments in the Association's future

As a board member, I will make forward-looking policy decisions in the best interest of our members. I will listen to members and express their positions on the Board in a straightforward and honest manner.

I appreciate the vote of confidence through the petition process. It will be a privilege to serve you, and I would appreciate your vote.

**Note: Candidate statements must comply with certain standards. See Candidate Statement Standards.**

# 2022 Board of Director Candidates

## Harry T. Crawford Jr.

Member for: 39 years  
Occupation: Landlord  
Employer: Self employed; retired ironworker and former Alaska state legislator



Education: C.E. Byrd High School; Louisiana State University - Shreveport

Nominated by: Nominating Committee  
Incumbent: No  
Declarations: None

### Candidate Statement

Once again, I come before you, asking for your support to represent you, the owner members of Chugach Electric in the upcoming election. Not enough is made about the fact that you own your electric company and with that comes the responsibility of choosing your representation to the Board.

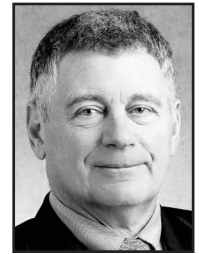
The Board is the liaison between the members and the staff at Chugach and is tasked with setting policies that will benefit you both now and in the future. Over the years, I have helped Chugach meet new challenges and to prepare for the future.

Although, we cannot know all that we will face in the future, we certainly know that being 88% dependent on Cook Inlet gas puts Chugach in a monopoly situation, which has greatly increased fuel costs. We must diversify sources of generation to bring down costs. An example would be to add water from other drainages to enhance hydro sources such as Bradley Lake.

I will always strive to keep on providing stable electric supply while lowering rates to members. I would be honored to serve you and I'll appreciate your vote.

## Leslie C. "Fritz" Krusen III

Member for: 18 years  
Occupation: Engineer (retired)  
Employer: Formerly with Alaska Gasline Development Corporation and ConocoPhillips



Education: B.S. Electrical Engineering, University of Kansas

Nominated by: Nominating Committee  
Incumbent: No  
Declarations: None

### Candidate Statement

I am running for the CEA Board to help CEA attain a higher level of service. I believe that CEA currently provides reliable and cost-effective electrical supply, due to the capabilities of its employees and Board. However, as a retired electrical engineer with 42 years of oil & gas industry experience, I can assist CEA to serve their members even better.

I do not have any pre-conceived notions about what is right or wrong with CEA, nor do I have "an axe to grind." However, I can help CEA as it navigates through a number of possible challenges:

1. Improving cost structure, considering the high cost of doing business in Alaska
2. Ensuring reliable and cost-competitive natural gas supply for power generation, while also pursuing de-carbonization
3. Developing renewable generation and energy storage opportunities that are truly environmentally-friendly and that make economic sense
4. Ensuring that CEA/ML&P merger synergies are attained or exceeded
5. Improving Railbelt intertie reliability and efficiency
6. Developing new industrial, commercial, and residential loads, to better distribute fixed costs; which would result in reduced cost to existing members

If elected, I would assist CEA in delivering the highest level of cost-effective and reliable service. Thank you.

**Note: Candidate statements must comply with certain standards. See page 3 for more information.**

# 2022 Board of Director Candidates

## Rachel Morse

Member for: 21 years

Occupation: Senior Vice President  
Employer: United Way of Anchorage

Education: B.S. Biology, Indiana University;  
M.S. Natural Resources Management, Purdue University;  
M.B.A, University of Alaska Anchorage



Nominated by: Nominating Committee  
Incumbent: Yes  
Declarations: None

### Candidate Statement

As a current director, it is my privilege to represent you, the members, in the decisions that shape our future. I work hard to ensure our board discussions are well-rounded, that we engage with members, and continue focus on our core concerns of reliability, rates, safety, and sustainability. If re-elected, I will work on the key initiatives facing Chugach as our electric utility industry evolves.

My priorities include:

- The full integration of ML&P in order to ensure the savings we promised and to continue to have the lowest Railbelt rates.
- The establishment of a well-designed Electric Reliability Organization responsible for integrated long-term planning for the Railbelt. This should improve coordination across the region, potentially lowering costs and making it easier to fully utilize renewable generation.
- Management of our investments in our natural gas supply while continuing to explore how to add more renewable generation.
- Support of economic and infrastructure developments that boost sales and allow for beneficial electrification, such as electric vehicles.

As a 21-year member, raising my family in our service territory, I am committed to the work today to make Chugach a resilient co-op for generations of members to come. I would appreciate your vote.

## Burnell "Bernie" Smith

Member for: 2 years

Occupation: Engineer (retired)  
Employer: Formerly the Regulatory Commission of Alaska, the Kenai Peninsula Borough, AIDEA and Tesoro Alaska

Education: B.S. Engineering, Texas A&M University



Nominated by: Nominating Committee  
Incumbent: No  
Declarations: None

### Candidate Statement

All my decades of involvement with the Alaska electric utilities, with the Regulatory Commission of Alaska and the Alaska Energy Authority, my experience and qualifications will allow me to be a very productive and fair Board member.

As a Commissioner, an Engineering Analyst and Manager of Engineering with RCA, I was responsible for the evaluations and recommendations on complex electric utilities certifications, tariff filings and rate cases. Chugach will be filling a rate case in 2023, and I believe with my experience I can help guide the Board thru these complex issues.

As a project manager for Tesoro Alaska, the Kenai Peninsula Borough and the Alaska Energy Authority, I have performed budget analysis, long-term planning, and writing project reports. With all my experience I can help the Board with the upcoming projects, such as transmission lines upgrade from Bradley Lake to Anchorage, Bradley Lake expansion, new hydroelectric power plants, installation of battery storage plants and new wind and solar projects.

I am on the Bylaws and Member Advisory Committees which allows me to listen to members for their input.

I would appreciate your vote. Thank you.

**Note: Candidate statements must comply with certain standards. See page 3 for more information.**

# 2022 Proposed Amendment to the Bylaws

## Introduction

One proposed amendment to the Bylaws is presented in this section. The proposed changes are introduced with a title contained within a box. The titles are the same as those used on your ballot. The existing language proposed to be deleted is in [~~brackets and struck through like this~~]. Proposed language to be added is in **bold typeface and underlined like this**.

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### Mail-in Ballot Deadline Extension

#### **Board of Directors and Bylaws Committee recommendation:**

*In recent years, the Association has seen a significant drop in the number of members requesting paper ballots as most ballots are now cast electronically. This has greatly reduced the time needed to process and count paper ballots received by members. In the last election, less than two hours was needed to open and count the paper ballots.*

*The Bylaws currently provide that paper ballots must be received no later than three calendar days before the election. Given the significant decrease in the use of paper ballots by the membership and the amount of time needed to count them, the Association believes the deadline for paper ballots should be amended to allow paper ballots to be received no later than noon, one day before the election. This would also eliminate the possibility that certain ballots are rejected if not timely received under the current deadline.*

**Your Board of Directors and the Bylaws Committee recommends a “Yes” vote on this proposed Bylaw amendment.**

#### **Amend the Bylaws as follows:**

### ARTICLE III MEMEBERS, MEETINGS AND ELECTIONS

SECTION 9. Elections and Election Committee.

(c) A member may vote by such means as allowed by law and established by the Association. All mail ballots must be received by the Association or its designee by 12:00 Noon [~~three (3)~~] **one (1)** calendar day[s] prior to the annual or special meeting.

# 2021 Board of Directors Voting & Attendance Record

Meeting Date	Meetings	Directors							
		C A S O N	C H A N S T A I N	H E N L D E S S O N	H O L L I S S O N	M O R R I S	P A R R I S	W I G G I N	
	Attendance Codes: <b>a = absent</b> <b>p = present</b> <b>e = excused</b> <b>t = attended via telephone</b> - = attendance not required <b>tb = telephone approved Association Business</b>	Voting Codes: <b>y = yes</b> <b>n = no</b> <b>b = abstained</b> <b>m = not present at time of vote</b> <b>u = unanimous/all yes vote</b>							
1/13/21	<b>Operations Committee Meeting</b>	t	t	t	t	p	t		
1/20/21	<b>Audit &amp; Finance Committee Meeting</b>	t	t	t	p	t	t		
1/27/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda - as amended IV. Consent Agenda IX. Executive Session - to go into Executive Session X.A. SEC Matters X.B. Kubra Contract Amendment XII. Adjournment	t	t	t	t	p	p	t	
2/10/21	<b>Operations Committee Meeting</b>	t	t	t	p	t	t	t	
2/24/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda VIII.A. Approve Virtual Annual Meeting VIII.B. Approve Hilcorp Interruptible Gas Contract IX. Executive Session - to go into Executive Session X.A. Approve Bylaws Amendment for Placement on the Ballot regarding Board and Committee Eligibility, Article IV, Section 3 and Article XV, Section 4 X.B. Approve Bylaws Amendment for Placement on the Ballot regarding Manner of Holding Meeting, Article III, Sections 1,2,5,6,8,9 and Article V, Section 7 - as amended X.C. Approve Bylaws Amendment for Placement on the Ballot regarding Executive Sessions of the Board, Article V, Section 5 X.D. Approve Bylaws Amendment for Placement on the Ballot regarding Capital Credits, Article VII, Section 1 XII. Adjournment	t	p	p	t	t	p	t	
3/10/21	<b>Operations Committee Meeting</b>	t	t	t	p	t	p	t	
3/17/21	<b>Governance Committee Meeting</b>	t	-	t	t	p	p	t	
3/24/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda VIII.A. Approve 2021 Election Procedures VIII.B. Approve 2021 Date of Record VIII.C. Approve 2021 Master Election Judge VIII.D. Approve Bauer's Contract Amendment IX. Executive Session - to go into Executive Session X.A. Approve Resource Data Inc. (RDI) Contract XII. Adjournment	t	t	t	p	p	t	t	
3/31/21	<b>Audit &amp; Finance Committee Meeting</b>	t	t	t	p	t	t	t	
4/1/21	<b>Operations Committee Meeting</b>	p	t	t	p	a	p	p	
4/14/21	<b>Operations Committee Meeting</b>	p	p	t	p	p	p	t	
4/28/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda IX. Executive Session - to go into Executive Session X.A. 2020 Chief Executive Officer Evaluation and Compensation X.B. Meeting Attendance XII. Adjournment	p	p	p	p	p	p	a	
5/12/21	<b>Operations Committee Meeting</b>	p	t	p	t	p	p	p	
5/18/21	<b>Virtual Annual Membership Meeting (minutes have not been approved)</b> III. Adjournment	p	p	p	p	p	p	p	



# 2021 Board of Directors Voting & Attendance Record

Meeting Date	Meetings	Directors							
		C A S O N	C H A S T A I N	H E N D E R S O N	H O L L I S	M O R S E	W H I T N E Y	W I G I N	
	Attendance Codes: <b>a = absent</b> <b>p = present</b> <b>e = excused</b> <b>t = attended via telephone</b> <b>-- attendance not required</b> <b>tb = telephone approved Association Business</b>	Voting Codes: <b>y = yes</b> <b>n = no</b> <b>b = abstained</b> <b>m = not present at time of vote</b> <b>u = unanimous/all yes vote</b>							
5/18/21	<b>Regular Board of Directors' Meeting</b> III. Approval of the Agenda XI. Adjournment	p	p	p	p	p	p	p	
5/19/21	<b>Audit &amp; Finance Committee Meeting</b>	p	p	p	p	p	p	t	
5/26/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda VIII.B. Board of Directors - Election of Officers VIII.C. Adopt 2021-2022 Calendar of Regular Meetings of the Board of Directors VIII.D. Appointment of REAP Member and Alternate Representatives VIII.E. Appointment of APA Member and Alternate Representatives VIII.F. Appointment of ARCTEC Member and Alternate Representatives IX. Executive Session - to go into Executive Session X.A. Beluga River (BRU) Development Planning XII. Adjournment	t u y u u u u u y u	p y y y y y y y	p p p p p p p	p p p p p p p	t p b y b y	p y y		
6/16/21	<b>Governance Committee Meeting</b>	p	p	t	p	p	a	t	
6/23/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda VIII. Executive Session - to go into Executive Session IX.A. Update Bank Signature Cards IX.B. Appointment of NRECA Voting Delegate and Alternate IX.C. Appointment of CFC Voting Delegate and Alternate IX.D. 2020 Capital Credit Allocations IX.E. Authorizing Amendment of the Retirement Security (RS) Plan IX.F. Amendment to Stipulation Resolving all Issues – ML&P Acquisition Docket (U-18-102/U-19-020/U-19-021) IX.G. Chugach-Hilcorp Gas Agreement IX.H. Chugach-Furie Gas Agreement XI. Adjournment	p u u u u u u u u u u u u u u	a p p p p p p p p p p p p p	p p p p p p p p p p p p p p	p p p p p p p p p p p p p p p	p p p p p p p p p p p p p p p			
7/14/21	<b>Operations Committee Meeting</b>	p	p	p	p	p	p	t	
7/14/21	<b>Governance Committee Meeting</b>	p	p	p	p	p	p	-	
7/21/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda IX. Executive Session - to go into Executive Session XI. Adjournment	p u u u u	t p p p p	p p p p p	p p p p p	t p p p p			
7/28/21	<b>Audit &amp; Finance Committee Meeting</b>	p	p	p	p	a	t	t	
8/11/21	<b>Operations Committee Meeting</b>	p	p	p	p	t	a	p	
8/23/21	<b>Audit &amp; Finance Committee Meeting</b>	a	p	p	p	p	-	t/p	
8/25/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda IX. Executive Session - to go into Executive Session XII. Adjournment	p u u u u	p p p p p	p p p p p	p p p p p	p p p p p			
9/15/21	<b>Operations Committee Meeting</b>	p	p	t	a	p	p	p	
9/16/21	<b>Governance Committee Meeting</b>	p	p	t	-	p	p	t/p	



# 2021 Board of Directors Voting & Attendance Record

		Attendance Codes: <b>a = absent</b> <b>p = present</b> <b>e = excused</b> <b>t = attended via telephone</b> <b>- = attendance not required</b> <b>tb = telephone approved Association Business</b>	Voting Codes: <b>y = yes</b> <b>n = no</b> <b>b = abstained</b> <b>m = not present at time of vote</b> <b>u = unanimous/all yes vote</b>	C A S O N	C H A S T A I N	H E N D E R S O N	H O L L I S	M O R S E	W H I T N E Y	W I G G I N
9/22-23/2021	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda III. Executive Session - to go into Executive Session VIII. Consent Agenda XII.A. COVID-19 Public Health Threat XIV. Adjournment			p	p	p	p	p	p	p
10/13/21	<b>Operations Committee Meeting</b>			p	t	t	p	p	p	p
10/20/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda V. Executive Session - to go into Executive Session VI.A. CEO Recruitment Services VI.B. COVID-19 Public Health Threat X. Executive Session - to go into Executive Session XIII. Adjournment			p	t	p	p	t	p	t
11/16/21	<b>Audit &amp; Finance Committee Meeting</b>			p	t	t	p	p	p	a
11/19/21	<b>Special Board of Directors' Meeting</b> II. Approval of the Agenda IX. Executive Session - to go into Executive Session XII. Adjournment			p	p	t	p	p	p	p
11/22/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda IV. Consent Agenda VIII.A. COVID-19 Public Health Threat VIII.B. Project Authorization - East Cable Terminal Reactor Replacement IX. Executive Session - to go into Executive Session XII. Adjournment			p	p	t	p	p	p	p
12/1/21	<b>Governance Committee Meeting</b>			p	p	t	t	p	p	t
12/3/21	<b>Special Board of Directors' Meeting</b> IX. Executive Session - to go into Executive Session XII. Adjournment			p	p	p	p	p	p	p
12/6/21	<b>Audit &amp; Finance Committee Meeting (minutes have not been approved)</b>			p	p	t	p	p	p	p
12/6/21	<b>Special Board of Directors' Meeting</b> II. Approval of the Agenda IX. Executive Session - to go into Executive Session X.A. RCA Filing - Rate Decoupling Adjustment (Option A) X.B. RCA Filing - Rate Decoupling Adjustment (Option B) XII. Adjournment			p	p	t	p	p	p	p
12/8/21	<b>Operations Committee Meeting</b>			p	p	-	p	p	p	p
12/15/21	<b>Regular Board of Directors' Meeting</b> II. Approval of the Agenda V. Consent Agenda IX. Executive Session - to go into Executive Session X.A. Approve 2022 Operating and Capital Budget X.B. Update Bank Signature Cards X.C. Project Authorization – Battery Energy Storage System X.D. Approve 2022-2026 Strategic Plan X.E. Electric Vehicles Charging Rates XII. Adjournment			p	p	t	p	p	p	t



**CHUGACH**  
**MEMBER**  
**APPRECIATION**



May 20, 2022 • 3-6 p.m. • ChangePoint Alaska

***JOIN US FOR ...***

**POWER PLANT TOURS**

.....

**BBQ**

.....

**BUCKET TRUCK RIDES**

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**EDUCATIONAL BOOTHS**

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**PRIZES**

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**AND MORE**